



2023

Hastings County

Budget

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2023 BUDGET

A summary of the budget follows:

	<u>2022 Budget</u>	<u>2023 Budget</u>	
Total Expenditures	\$161,774,429	\$179,840,362	11.17%
Total Revenue	\$118,935,535	\$134,047,567	12.71%
Net Cost before Cost Share	\$ 42,838,894	\$ 45,792,795	6.90%
Contribution from Partners	\$ 26,145,769	\$ 28,055,704	
County Levy	\$ 16,693,125	\$ 17,737,091	6.25%

Assessment Growth for Hastings County: 1.45% or \$243,093

2023 Budget Increase	\$1,043,965	
Covered by Growth	\$ 243,093	
Increase after Growth	\$ 800,872	4.79%

The Consumer Price Index (CPI) for Ontario for 2022 was 6.8%

2023 BUDGET OVERVIEW & HIGHLIGHTS

Hastings County continues to see an increase in demand for our services in an environment of escalating costs with Provincial and Federal funding that is not keeping pace with inflationary pressures. As we emerge from the pandemic, demand from the vulnerable populations that Hastings County serves is not subsiding as Covid-19 funding opportunities dissolve. This year, unlike past years, the pressure on the bottom line is felt by many municipalities including ours.

All of Hastings County's operating departments continue to evolve facing challenges and opportunities. Our Paramedic Services continue to be faced with increased call volumes and off-load delay pressure, while it continues to support the broader healthcare community with the Community Paramedicine Program. Requests increased for all programs that Community and Human Services delivers as the cost of living continues to rise. Housing and Homelessness remains to be an area of concern for communities. The provincially driven transformation of social services along with the Canada Wide Early Learning and Child Care agreement is contributing to how Hastings is evolving as a Service Manager. Aging Social Housing stock is requiring substantial investment in maintenance to ensure units are available as wait lists grow. Long-Term Care continues to work towards the goal of providing four hours of care per resident per day through dedicated provincial funding, although the challenge of retaining and recruiting healthcare staff is remaining a challenge. Various Ministry funding envelopes are welcomed, however not all areas are realizing the funding support

required to keep up with the costs of operating Hastings' two long-term care homes. With numerous funding allocations, the pressure on reporting is substantial.

The 2023 budget is making best efforts to combat the funding gap through incremental capital investments to prevent a deterioration in the level of service over time. Hastings County's asset management plan identifies capital that requires investments to maintain operating conditions. This presents a challenge with Hastings' more than \$580 million infrastructure investment. Opportunities such as the CMHC Renewal and Repair program are continuously being sought out to assist in alleviating this burden.

GENERAL GOVERNMENT

	<u>2022</u>	<u>2023</u>	
Expenses *	\$7,571,212	\$8,979,353	
Financial Expenses	\$3,119,667	\$3,009,417	
Roads	\$ 64,900	\$ 64,900	
North Hastings	\$ 638,280	\$ 677,167	
Professional Building			
COVID-19	<u>\$ 428,193</u>	<u>\$ 0</u>	
Cost	\$11,822,253	\$12,730,837	7.69%
Revenue	<u>\$ 7,275,209</u>	<u>\$ 8,074,799</u>	10.99%
Net Cost	<u>\$ 4,547,044</u>	<u>\$ 4,656,038</u>	<u>2.40%</u>

*includes expenses for Legislative, Administration, IT and Building

Legislative (\$503,773)

The Legislative budget supports the work of the Warden and Councillors.

The County has membership with the following organizations that support our municipal interests: AMO, EOWC, FCM and OGRA.

Administration (\$4,462,010)

Salaries

The Administration budget supports the CAO's office, Finance (Treasury, Purchasing and Payroll) and Human Resources (HR). Positions approved in the 2022 budget and filled mid-year are accounted for in full in 2023. A new Project Manager position has been included for 6 months in 2023. It is expected this position will be required for two years and will play a lead role in the launch of the

Human Resource Integrated Software and Planning Service Delivery Review projects.

Consultants

Outside assistance is required for expert advice on the CAO recruitment and transition, Municipal Tax Policy study and compensation market review to ensure we retain and attract quality employees. These costs have been offset through a contribution from reserves.

Payroll Costs

Monthly cost per employee to process payroll.

Information Technology (\$2,590,850)

Computer Hardware / Software / Communications

Hardware and software costs include licenses for accounting and HR systems, communication exchanges and annual data protection software.

Hastings County continues to invest in IT security. Investments will be made in Long-Term Care and Paramedic services.

Electronic Data Management

The Electronic Data Management project will be a key project in 2023 and is expected to enhance data protection and integrity. Data will be captured once and access will be based on job requirements. This project is 100% funded by Provincial Municipal Modernization Funding.

Consultants

Consultants will perform security audits and a SharePoint initiative.

SCOOP

This is a project through the Ministry of Natural Resources to acquire orthophotography or digital aerial imagery to be used as a background for GIS mapping. The imagery is updated every 5 years at a cost to the County of approximately \$25,000. Each year \$5,000 is put aside to cover the cost.

Expenditure Recoveries

The Department continues to support member municipalities under a cost recovery model and provides support to EORN under a purchase of service agreement.

Facility Services -Administration Building (\$1,027,320)

The costs for the operation of the Administration building, including maintenance staff, repairs, maintenance, and utilities are included in this budget.

Security Services

Security Services are used at the entrances of the administration building. In previous years, these costs were offset by COVID funding.

Snowplowing and Removal

Snowplowing costs continue to escalate and the 2023 budget was based on the 2022 actuals.

Debt Financing of Renovations

In 2016 renovations were made to the administration building. These capital costs were financed by a 25-year \$1.4 m bank loan. The 2023 budget cost are the principal and interest payments.

Contribution to Building Capital Reserve

The \$75,000 contribution to the capital reserve is to support the capital requirement of the building (roof replacement, elevators, mechanical systems, air handling units).

Corporate Facilities (\$395,400)

The Corporate Facilities Department is a dedicated department focused on the maintenance of County owned buildings and capital expenditures by providing the necessary resources to ensure assets are properly maintained and replaced in the most efficient manner over their lifecycle. The Department is responsible for asset management, capital project design, implementation, and oversight.

This budget supports the staff members within the Department structure that provide support across all departments and are not dedicated to a single department.

Financial Expenses (\$3,009,417)

Property Assessment Corporation

The \$899,675 is the fee charged by MPAC for maintaining the assessment database. The charge is based on the number of properties and the value of the assessments (2021 - \$906,860).

Health Unit

In 2019, the Province announced a change in the cost share for the funding of Health Units with the Municipal share increasing from 25% to 30%. In the past years the Province provided mitigation funding to the Health Unit to offset the impact of the new funding formula. A material increase to the County's share will take place when the change in the cost share is fully implemented. The levy for the Health Unit of \$885,118 represents a 1.5% increase over the 2022 levy.

Joint Archives

The County is a partner with the City of Belleville for a Joint Archives facility located in the Belleville Library. Under the agreement, the County shares 50% of the operating costs. The archives accept materials from the County and the 14 member municipalities.

Community and Health Partnerships

The County created a Community and Health partnerships budget line to fund the various Healthcare and Community Agencies from year to year. The intent of this budget line is to support the health, education and well-being of County residents and a dedicated amount of \$200,000 was established.

In April 2022, Council approved funding in the amount of \$645,000 to the University Hospitals Kingston Foundation. Payments of \$305,000 were made in 2022 and \$85,000 will be paid annually in 2023 to 2026. At the same time, Council approved \$500,000 in funding to the Belleville General Hospital Foundation. Payments of \$244,000 were made in 2022 and \$64,000 will be paid annually in 2023 to 2026.

A total of \$51,000 is uncommitted for 2023. Two requests for funding have been referred to the 2023 budget for consideration by Hastings County Council:

- \$250,000 Humane Society Hastings Prince Edward
- \$250,000 YMCA of Central East Ontario (\$50,000 per year over 5 years)

Doctor Recruitment

The County has successfully recruited 21 candidates under the Doctor Recruitment Program. The 2023 budget represents payments to the current candidates plus insurance and recruiting costs. There are funds available through a reserve fund to support the recruitment of additional candidates in 2023.

Consultants

Investigator and Weed Inspector

These are budgeted annually to cover the costs of the closed meeting investigator (LAS) and a weed inspector which is appointed at the upper tier level should there be a complaint of noxious weeds throughout the County.

Wellness Initiatives

The budget includes \$30,000 to support the County wide Wellness Committee established to develop wellness initiatives with a goal of improving the health of our staff.

Capital Levy

A capital levy contributes toward the replacement of capital assets owned solely by the County (roads, trails, administration building, North Hastings Professional building).

Contribution to Reserves

The contributions to reserves are the charges received from the operating departments being placed into a reserve fund for corporate expenses that benefit the operating departments (computer replacement).

Roads (\$64,900)

The County is responsible for 9.6 km of roads within the boundaries of the Tyendinaga Mohawk Territory. The Mohawks of the Bay of Quinte are responsible for the maintenance of these roads under a service contract.

Administration Revenue

Ontario Community Infrastructure Fund (OCIF)

The County's allocation from the OCIF is \$100,000. Eligible expenditures include funding toward hours worked by municipal staff whose responsibilities include asset management planning. The balance of the funding is allocated to the capital budget.

Ontario Municipal Partnership Fund (OMPF)

The County receives transitional funding under OMPF. The transitional funding is provided at 85% of the previous year's allocation. The 2023 OMPF funding is \$46,800.

Additions to Assessments

These are the supplementary assessments and additional tax revenue collected as a result of new assessments that occur throughout the year (new constructions building permits).

Miscellaneous Interest / Interest Earned

The revenue reflects increased bank interest due to raising interest rates.

EORN Purchase of Service

The County provides support to the EORN project under a contract for service. The finance, human resources and information technology departments support the regional initiative.

Interdepartmental Charges

Accommodation Revenue

The interdepartmental rent reflects the rental charges to the various departments for the space they occupy within the Administration building. The rent is set at current market rents plus a charge of \$3.92 per square foot to recover the leasehold improvement costs over a 25-year period.

Allocation of Common Costs

The County provides a wide range of services to its 14 member municipalities, the cities of Belleville, Quinte West and in the case of paramedic services to Prince Edward County. These services (POA, Community and Human Services,

Emergency Services, Long-term Care, Planning) are delivered under several different agreements and cost sharing arrangements. The departments that deliver these services are supported by the following central administrative and legislative groups:

Council
Administration (CAO's office)
Finance/Treasury/Purchasing
Human Resources & Payroll
Information Technology
Corporate Facilities

Costs associated with this support are shared among the operating departments based on agreed upon standard templates that have been in place since 1998 (with modifications from time to time) when the County was appointed Consolidated Municipal Services Manager (CMSM) by the Province. Using a standard template provides for a transparent and equitable method to ensure that each of the departments and partners pay their fair share.

Insurance

Municipal Insurance continues to be in a "hard market", characterized by increasing claims costs, which result in increased premium and pressure on coverages. Contributing factors driving the market are extreme weather, inflation on all goods and increased litigation to defend claims.

Capital

The 2023 capital projects in the County Administration Building includes upgrades to the north elevator and security camera system replacement. LED lighting upgrades will be made at the North Hastings Professional Building.

NORTH HASTINGS PROFESSIONAL BUILDING

	<u>2022</u>	<u>2023</u>
Operating Expenses	\$549,475	\$588,362
Capital	\$ 88,805	\$ 88,805
Revenue	<u>(\$455,665)</u>	<u>(\$497,321)</u>
Net Cost	<u>\$182,615</u>	<u>\$179,846 (1.52%)</u>

The tenants of the North Hastings Professional Building include:

- Centennial Manor (Laundry, Kitchen, Maintenance)
- Hastings & Prince Edward County Health Unit
- KGH Dialysis
- CARE North Hastings
- South East Community Care Access Centre
- Community and Human Services
- North Hastings Hospital/Children's Treatment Centre
- Addictions and Mental Health

The 2023 budget has been adjusted for expected increases in utility costs and building maintenance requirements. The North Hastings Professional Building is heated by propane and the budget increase reflects the current cost of propane.

Inter-Departmental Services from Centennial Manor are the charges for the housekeeping and maintenance provided by Centennial Manor.

PROVINCIAL OFFENCES

	2022	2023	
Expenses	\$ 1,235,450	\$ 1,271,120	2.89%
Revenue	(<u>\$1,647,000</u>)	(<u>\$1,630,000</u>)	(1.03%)
Net Revenue	(<u>\$ 411,550</u>)	(<u>\$ 358,880</u>)	(12.80%)
County Revenue	\$ 123,465	\$ 125,249	
County Cost Share	30%	35%	

Service Delivery

2022 operational focus was the resumption of court scheduling to almost pre-pandemic levels. Scheduling guidelines were provided by the Ontario Courts of Justice outlining general principles and considerations one being, on the jurisdiction of scheduling, which was delegated from the Chief Justice to the Regional Senior Justice of the Peace. The other consideration provided was related to scheduling priority of POA matters and that the more serious Part 3 matters be addressed before Part 1 and Part 2 parking matters.

Ticket Volume and Revenue

Year	Revenue	Tickets	Change in ticket
2022	\$1,519,204	13,527	(5.56%)
2021	\$1,518,273	14,323	15.76%
2020	\$1,145,090	12,373	(12.34%)
2019	\$1,547,163	14,115	(10.70%)
2018	\$2,056,938	15,812	7.65%
2017	\$1,836,275	14,689	8.50%
2016	\$1,668,343	13,538	11.35%
2015	\$1,601,510	12,158	(21.62%)
2014	\$1,771,920	15,511	3.70%
2013	\$1,860,050	14,958	(9.20%)

The number of tickets issued is determined by the enforcement agencies which are separate and distinct from the Administration. The ticket revenue was set at the same budget as last year. This is higher than the 2022 actual and closer to pre COVID levels. The cost share for the 2023 budget is estimated based on the number of tickets issued over the last two years.

Salaries & Benefits

The 2023 salaries and benefits reflect the normal staffing levels to support the ongoing operations.

Accommodation Costs

Accommodation costs are lower since the lease for the Bancroft Court expired. The introduction of virtual courts through zoom provides an alternative service that allows all residents to access the court without travelling so only one court location is required.

Legal Costs

The legal costs allow us to engage a law firm to provide assistance with matters outside of our scope.

Computer Operations

This line supports the ongoing replacement of the computers over their lifecycle. The 2023 budget also includes \$10,000 to be placed in a reserve for the development of a new system to replace the current CAMS system which supports the Provincial Offences Courts administration, prosecution, and collections functions. A Steering Committee was formed with the goal of determining a go forward plan for CAMS that includes ongoing support and development of a new strategy and governance model. A member of Hastings County POA staff is participating in the steering Committee.

Purchase of Service – Ministry of the Attorney General

The County receives monthly invoices from the Ministry of the Attorney General (MAG) for the recovery of costs related to ICON charges, Adjudication Expenses and Monitoring and Enforcement.

Purchase of Service –Prosecutor

The Prosecutor is employed under contract with the County. The terms of the contract allow for a maximum of 4 days/week.

Purchase of Service – Other

The “Purchase of Service – Other” includes the purchase of POA tickets used by local enforcement agencies. Higher than normal volumes have been purchased as a result of paper shortages, current inventory levels would sustain a year’s stock. Also included is the cost of support for maintaining the CAMS system until a new solution is implemented.

Bank Charges / POS Charges

Hastings County implemented a 24-7 online credit card payment system on the Hastings County website in 2021. It improved customer services as ticket holders no longer need to visit or phone our offices. The 2023 budget reflects the cost to deliver this service including costs for system enhancements.

PLANNING, ECONOMIC DEVELOPMENT AND 9-1-1

	<u>2022</u>	<u>2023</u>	
Planning Section	\$ 837,550	\$ 952,955	
9-1-1	\$ 57,083	\$ 60,144	
Economic Development	\$ 685,300	\$ 701,262	
Net Cost	<u>\$1,579,933</u>	<u>\$1,714,361</u>	8.51%

PLANNING SECTION

Consultants

A Service Delivery Review for the planning services was approved by County Council in December 2021 with the final report, prepared by KPMG, being presented to the Planning & Development Committee at a special meeting held on March 2, 2023. The committee recommended its approval to County Council together with direction to begin consultations and discussions with member municipalities regarding the delivery of full County planning services on behalf of the members and work with KPMG to develop a Communications Strategy for the Service Delivery Review. The 2023 budget reflects \$100,000 to cover the costs to prepare a communication strategy and costs for a new full time Planner position to assist with current departmental workloads. The County's Project Manager Position will provide support for the implementation and the new Planner position will provide capacity in the department to advance the Service Delivery Review.

Watson and Associates Economists Ltd. have been contracted to prepare a Regional Growth Analysis together with the City of Quinte West, City of Belleville and Prince Edward County. This comprehensive growth analysis will form a foundational document to a number of planning and community infrastructure studies currently underway or planned within the economic region.

Planning and Land Division Revenue

Through 2020 to 2022, the department has seen significant increases in the volume of planning applications. This is anticipated to continue through 2023. While this poses some workload pressures, the revenues received through application fees are also increasing which helps offset expenses.

HASTINGS QUINTE 9-1-1

The cost to provide 9-1-1 services is allocated based on population between Hastings County, the City of Belleville, the City of Quinte West and 8 Wing CFB Trenton.

In addition to call volumes, as technology continues to evolve and improve, there are more ways to access E911 services. Correspondingly, the regulatory regime is becoming increasingly complex as more regulations (e.g. texting to 911 and next generation 911) are mandated at the federal level. This includes requirements for texting to 911 and more recently, requirements for next generation 911 which eventually will include sending pictures and videos. While these mandates improve 911 services, at a municipal level these mandates require significant time to educate, train, and coordinate their implementation.

As the dates/timing for the transition to NG-911 near, the workload of the 911 coordinator role continues to increase. 911 staff continue working and coordinating actions with our partner agencies/first responders to ensure we are prepared and ready for the transition to NG-911.

Purchased Services

This line represents the cost of the contract with Northern 911 for our 911 answering service, Public Safety Answering Point (PSAP). The contract was renewed in April 2017 for a 5-year term, with an option for automatic renewal for two one-year periods. 911 staff will be preparing an RFP for 911 answering services this year to ensure we have a provider in place in when our current contract ends in April 2024.

ECONOMIC DEVELOPMENT

The SMART Goals to guide Economic and Tourism Development activities were approved by Council in August 2021. They were developed after one-on-one meetings with all fourteen members of County Council and currently Economic Development staff are undertaking an update to the department's SMART Goals.

The 2023 Budget includes the following highlights that continue to support the costs of implementing the SMART Goals:

Marketing Plan

The budget supports marketing directly to seasonal residents including cottage owners/renters and campers and to also make sure they know what's available to purchase locally. Utilizing the County's new website, to be launched this spring,

the budget supports marketing purchasable attractions, things to see and do, where to shop, eat and where to stay. Digital and printed materials will be distributed through cottage/lake property owners' associations, campgrounds/resorts, municipal offices and businesses who cater to seasonal residents in order to lure them to the new website or provide resources and guides on where in Hastings County to shop, eat, stay, and explore.

The budget also supports the cost of creating more awareness of Hastings County and its Wildly Authentic Brand. This is through print advertising and marketing materials, digital advertising, photo and video production.

Investment & Attraction Branding

With matching funding from the Ontario Government, the budget supports a campaign targeting people outside of our area, as well as existing residents, seasonal residents and others already visiting here to attract them to open a business in one of our vacant storefronts. This also includes marketing to purchase an existing business or move an existing business to one of our available locations in Hastings County. Working with member municipalities and local business associations, a highlight of this campaign will be the continued development and installation of Artistic Illustrations on vacant and willing building owners' commercial storefront windows. This will help draw attention, increase the number of enquiries about opening a business and help increase community pride and beautification.

The budget also supports the costs of publishing a start-up business kit to help guide new business owners in their journey and also act as a creative marketing tool for the services of the Small Business Coordinator.

RED Funding

The Economic Development Department has submitted an application to the Rural Economic Development (RED) for \$25,000 in matching funds to support the costs of a paid and promoted campaign to showcase business and investment opportunities across the County.

EOTA/Trails

The County now has full ownership of the trails and recognizes the Trails are integral to supporting the Tourism sector. As a result, the budget continues with a commitment of \$25,000/year towards the Eastern Ontario Trails Alliance and \$15,000 to purchase portions of the CP and Hastings Heritage Trails that have title issues.

Natural Resources and Agriculture

The Hastings County Plowing Match (\$4,000) and Bancroft Area Forest Industry Association (BAFIA) (\$4,000) are supported through this budget line. In addition, Harvest Hastings receives funding (\$12,000) to support promotions of local food and locally grown products and coordinate workshops. Natural Resources and Agriculture are key elements recognized in the Economic Development Action Plan. Funding these organizations recognizes the impact they have throughout the County.

Tourism Development

The budget supports working with the local tourism industry and businesses in the development and expansion of key local assets. This includes winter experiences such as cross-country skiing and snowmobiling “getaways”, cycling routes, paddling infrastructure, multi-day road trips and itineraries to lure tourists and increase spending in our member municipalities. The budget also supports industry education including workshops on experiential tourism development, elevating their visitor experience and sessions on how to improve their digital presence to increase revenues. The budget supports the work by staff to equip businesses with industry specific information, tourism trends, digital literacy and tangible ways to elevate their visitor offering with an aim to encourage and empower business growth and sustain and grow the commercial tax base.

The budget further supports networking events to allow the tourism industry better opportunities to meet and collaborate, as well as training for visitor information centre summer staff and interested business owners on what there is to see and do across the County.

Food & Beverage Investment Marketing

Activities to support investment in food and beverage businesses, and help local agribusiness grow, are funded through this budget line. This includes: supporting a Viticulture Seminar and creation of a winery start-up handbook with on-site course and winemaking to generate interest to establish more wineries in Hastings County.

Funding Requests

The County received two requests for funding. The first is from the Bancroft and Area Forest Industry Association requesting to cover an additional \$6,000 to cover their increased programming cost. The second request is from Hastings Destination Trail Inc. (HDTI) requesting \$9,000 to fund their activities. These requests for funding have not been including in the 2023 Economic Development budget.

COMMUNITY AND HUMAN SERVICES

	Budget 2022	Budget 2023	
Expenses	\$83,176,088	\$94,079,239	13.11%
Revenue	<u>\$63,481,810</u>	<u>\$73,444,127</u>	15.69%
Net Cost	<u>\$19,694,278</u>	<u>\$20,635,111</u>	4.78%
County Share	<u>\$5,792,087</u>	<u>\$6,085,294</u>	
Cost Share	29.41%	29.49%	

The County of Hastings is responsible for the delivery, planning and administration of various services overseen by Federal, Provincial and Local regulations. These services are delivered through the Community and Human Services department. Community and Human Services provides income and stability supports, affordable and community housing, homelessness supports, children's services and early years and emergency preparedness and response. The department is challenged with increased demand for services that is not offset by provincial and federal revenue sources. The increased demand in services is experienced by all program areas within the department and will remain as the cost of living continues to rise. Housing and homelessness continues to be an area of concern for communities, which puts additional pressures on Community and Human Services. The introduction of the Canada Wide Early Learning and Child Care agreement (CWELCC) between the Provincial and Federal governments has transformed the role of Service Managers throughout the Children's Services and Early Years sector. The Social Assistance Recovery and Renewal vision from the Ministry of Children, Community and Social Services (MCCSS) will also have significant impacts on how services are provided and received within Hastings County and throughout the Province.

Employment and Financial Assistance

	<u>2022</u>	<u>2023</u>
Employment and Financial Assistance	\$294,650	\$294,650

Ontario Works Benefits

Ontario Works (OW) benefits are 100% provincially funded. OW provides financial support for food, shelter and other costs to people in financial need who meet eligibility criteria.

Discretionary Benefits

Discretionary benefits provide health and non-health related financial support to clients. The 2023 budget reflects the anticipated costs at the maximum shareable rate of \$10 per case to support the projected combined monthly caseload count for OW and the Ontario Disability Support Program (ODSP).

Municipal Emergency Assistance (\$107,000)

The budget for emergency assistance supports the costs of indigent burials and unexpected expenses incurred by individuals and families facing an urgent situation that are not in receipt of financial assistance (OW & ODSP). Municipal Emergency Assistance is a 100% municipally funded program.

Community Program Grants (\$187,650)

Community Program Grants help fund agencies with the objective of reducing child poverty by providing programs and services for children, youth, and families in need. The Community Program Grants are a 100% municipally funded program. 2023 Annual Funding for agencies was approved in November 2022.

Reaching Home

Reaching Home is a federally funded program designed to support individuals and families in 61 Designated Communities across Canada in maintaining safe, stable and affordable housing while also reducing chronic homelessness. The City of Belleville is a Designated Community, and the County of Hastings is the Community Entity to support initiatives within the Designated Community. Funds through Reaching Home are provided to Community Agencies on a multi-year basis. Funding supports the delivery of eligible programs and activities within Housing Services, Prevention and Shelter Diversion and Client Support Services.

Homelessness Prevention Program

The Homelessness Prevention Program (HPP) is a provincially-funded program to provide affordable housing and support services for people experiencing or at risk of homelessness. The HPP is administered by the County of Hastings and provides financial support to programs and community partners in accordance with HPP guidelines. An investment review was undertaken in 2022 and the 2023 funding allocations through the HPP were approved through this review.

	<u>2022</u>	<u>2023</u>
Ontario Works Administration	\$4,052,450	\$3,774,420

OW Administration costs are funded at 50% by the province under a service contract. The Province provided notice in October 2022 that the OW administration funding was being reduced by \$363,600 from 2022 to 2023 and a further \$1,090,800 from 2023 to 2024. This is a result of the Social Assistance Transformation vision of the Ministry of Community, Children and Social Services. To prepare for the transformation, a multi-year plan is being finalized to meet this funding reduction that includes a review of the current organization structure to best prepare for the coming changes.

Stability Support Payments (\$200,000)

As the transformation of Social Assistance focuses on municipalities providing life stabilization, Stability Support Payments are used to support clients in acquiring meaningful employment, education, housing, and other supports that help provide stability.

Children's Services

	<u>2022</u>	<u>2023</u>
Children's Services Programs	\$1,050,563	\$ 884,388
Children's Services Administration	<u>\$ 262,287</u>	<u>\$ 262,305</u>
	<u>\$1,312,850</u>	<u>\$1,146,693</u>

The Children's Services Program net cost is the mandatory municipal contribution in the core and wage enhancement programs as directed to municipalities. The Ontario and Federal governments fund initiatives to provide investments in child care and early years to increase quality, accessibility, affordability, flexibility and inclusivity. Funding assists parents, families and communities in their efforts to ensure the best possible future for their children. Core funding programs include fee subsidy to parents, general operating grants to service providers and programs for children with special needs. The wage enhancement program provides additional salary for child care workers. The funding also supports the Child Care Expansion Plan, Early Learning and Child Care Plan (ELCC), EarlyON Child and Family Centres and Journey Together Programs.

In 2023, there is \$661,204 in one-time funding that can be used offset service providers' program costs.

The new five-year Transfer Payment Agreement combines Child Care, EarlyON Child and Family Centres and Canada Wide Early Learning and Child Care (CWELCC) funding allocations and requirements. An increase of 78.9% over 2022 revenue is due to the CWELCC program which will reduce parent fees by approximately 50% and add a wage floor for eligible child care staff. CWELCC is

fully funded by the Federal and Provincial governments with no effect on the municipal levy.

A number of positions within the Children's Services staffing complement are charged to various programs and there is funding to offset these positions. There are two new positions in the 2023 budget and both positions are fully funded:

- Financial Analyst to support the CWELCC financial and reporting requirements
- Child Care System Coordinator (2 year temporary position) to assist with capacity building

	<u>2022</u>	<u>2023</u>
Before & After School Programs	\$0	\$0

The County continues to operate Before and After School Programs serving 196 children in 4 locations:

- St. Michael School, Belleville
- Sir John A MacDonald School, Belleville
- Frankford Public School
- Trent River Public School, Trenton

Programs are licensed by the Ministry of Education and staffed by Registered Early Childhood Educators (ECEs) and Child and Youth Workers.

Housing Services

	<u>2022</u>	<u>2023</u>
Community Housing	\$14,034,328	\$15,419,349

Security (\$152,200)

Security patrols for Hastings County owned property have been in place since 2019. The security patrols are focused to address behaviours at targeted properties with interventions and action to address the issues.

Interdepartmental Desktop PC Replacement (\$32,900)

Increase in Interdepartmental Desktop PC Replacement are due to multiple reasons. These include transitioning staff to laptops to support flexibility in operations, increase in tablet usage to support maintenance operations and addition of tablets to senior's buildings in the portfolio.

Rent Supplement Programs (\$1,996,971)

There are various rent supplement programs that help provide affordable housing to clients within Hastings County. Rent supplements, Housing Allowances and Portable Housing Benefits are various supports available and funding through Rent Supplement Programs. Approximately 505 families in our community are assisted with their monthly rent, enhancing affordability, through the programs that are funded through Provincial, Federal and Municipal sources. Strong Communities Rent Supplement Program was consolidated into the Homelessness Prevention Program (HPP) in 2022, which is reported within the Employment and Financial Assistance Programs.

Housing Resource Worker Program (\$426,000)

The Housing Resource Worker Program is a provincially funded program that provides precariously housed individuals and families in our Hastings County owned units with direct housing support. Based on the specific needs of the individual, a Housing Resource Worker will be assigned to help strengthen the community-based support network. These supports are in place for households that are experiencing difficulty with their tenancy with the intention of assisting the individual to maintain permanent housing. The net cost of this program is \$106,500 with the additional funding being received through the Ministry of Health and Long Term Care.

Community Relations/Recreational Programs (\$93,000)

This funding supports recreational programming for children and families living in social housing. Two programs that are supported by this funding are the Back-yard Bonanza and Food-to-Go. The County operates the Back-yard Bonanza program in partnership with the Cities of Belleville and Quinte West.

Mortgage Payments (\$1,175,839)

The five mortgages represent the financing on the former Non-Profits that were assumed by the County. The last mortgage will be paid off in April 2031.

Debentures (\$106,829)

The debenture payments represent the financing of the housing stock transferred from the Province to the County of Hastings. These payments are administered by the province and are considered in the Federal Block Funding payment. There has been a decrease in the Federal Block Funding as a result of the debenture maturity. The decrease in debenture expenditures is offset by a decrease in federal block funding.

Home for Good Financing (\$136,000)

The Home for Good debt financing is \$7,255,000 with the Ministry providing subsidy on \$5,170,000. The net cost of the debt is \$136,000. The debt will be fully paid in February 2040.

Non-Profit Housing Expenditures (\$3,749,900)

The County provides subsidy to 15 Non-Profit Housing providers who offer 854 units. The funding is provided based on a template and benchmarks established by the Province on an annual basis.

Contracted Services and Planned Maintenance (\$4,205,000)

Contracted services include building interior and exterior costs, electrical, elevators, grounds, heating, mechanical, plumbing as well as waste removal and winter maintenance.

Contracted services and material costs are experiencing double digit price increases consistent with the current market conditions and labour shortages. The age of our properties require an investment to avoid further deterioration. In 2022 these costs were budgeted at \$3.75 million however the actual was \$4.92 million. This can be partially attributed to a deferral of non-emergency maintenance items and suspension of inspections during phases of the pandemic which lead to a back-log of maintenance issues.

In 2023 contracted services are budgeted at \$4.2 million which is 12.2% over last year's budget but still below the 2022 actual.

Minor Capital (\$171,900)

Minor capital are one-time projects under the \$50,000 capitalization threshold. These projects are prioritized using the same criteria as capital projects and only high priority projects are able to be supported through this funding.

Utilities (\$2,471,786)

Utilities include hydro, water and sewer and fuel charges. There continues to be a focus and investment in energy efficient building systems and retrofits to reduce consumption. Natural gas is under contract with Housing Service Corporation and the price is unchanged from 2022. Water, sewer and fuel costs have been budgeted at 5% over the 2022 actual costs. There has been a large increase in the cost of propane.

Insurance and Insurance Claims Expense (\$859,635 & \$50,000)

Municipal Insurance continues to be in a "hard market", characterized by increasing claims costs, which result in increased premium and pressure on

coverages. Contributing factors driving the market are extreme weather, inflation on all goods and increased litigation to defend claims.

The insurance claims expense represents the expenses and deductible on liability and/or property claims. We own and manage over 1,473 units and each year we have incidents that are reported to us regarding slip & falls and other incidents that may result in an injury and/or a potential claim. We work closely with our insurance provider to report and manage these incidents. The budget for insurance claims expense is based on one claim reaching the deductible limit.

Municipal Taxes (\$2,468,800)

The Municipal taxes have been budgeted approximately 5% over 2022 to account for anticipated increases.

100% Provincially Funded Programs (\$1,670,131)

The County receives funding that supports other agencies/organizations in meeting the needs throughout Hastings County. The 2023 budget recognizes the previous commitments that have been made by Committee and Council that will be funded in 2023.

REVENUE

Tenant Revenue (\$6,751,500)

The County's housing portfolio is 100% rent-geared to income with tenants paying rent based on 30% of their income. Tenant revenue will fluctuate based on general economic circumstances.

Federal Block Funding (\$2,467,975)

The County receives no ongoing federal or provincial transfers other than block funding to help offset the operating costs of our 35 apartment building complexes, and 34 single detached homes representing 1,473 units. This funding partially offsets the cost of debentures, regular rent supplements, mortgages, and subsidies to Non-Profit Housing Providers. The block funding decreases when contracts for these programs expire.

Affordable Housing Administration (\$97,943)

The funding received under the Canada-Ontario Community Housing Initiative (COCHI) and the Ontario Priorities Housing Initiative (OPHI) through the Ministry of Municipal Affairs and Housing (MMAH) includes a 5% administration fee. The administration fees offset the costs to implement the programs.

Contribution to Capital (\$2,079,800)

Hastings County owns and operates 1,473 social housing units that have an estimated replacement value of \$484,596,717 as of 2020. Many units were constructed in the 1960 – 1980s, resulting in high maintenance and capital needs. The County of Hastings' Asset Management Plan completed in April 2020 stated that the capital reserves do not provide sufficient funding to maintain the assets. The funding required to maintain the housing assets over the next 10 years is \$117 million and the funding available is \$22 million based on historical capital contributions. The asset management plan identified a deterioration of the stock with 35% of the assets in poor condition without additional funding and a funding shortfall of \$94 million to maintain the asset condition.

The Contribution to capital is the annual amount allocated to support the capital budget. In addition to the County levy, the capital projects are supported through allocations of OPHI and COCHI funding. Additionally in 2023, the County received funding through the CMHC National Housing Co-investment Renewal and Repair Program. This program supports 30% of project costs. The increase in contributions for 2023 is a reinvestment of the interest earned on the funding received.

The annual amortization for the housing stock was \$2,295,982 in 2021. This is the minimum level of funding required to maintain existing assets. Despite the funding programs available and capital contribution, a significant funding shortfall exists. Hastings County will continue to advocate for government funding as well as further develop the asset management plan and the financing requirements to maintain the condition of the housing stock.

HASTINGS/QUINTE EMERGENCY SERVICES

	<u>2022</u>	<u>2023</u>	
Operating Expenditures	\$23,859,335	\$25,974,791	8.87%
Revenue	<u>\$14,893,356</u>	<u>\$16,149,703</u>	8.44%
Operating Cost	\$ 8,965,979	\$ 9,825,088	9.58%
Capital	<u>\$ 1,200,000</u>	<u>\$ 1,300,000</u>	8.33%
Levy	<u>\$10,165,979</u>	<u>\$11,125,088</u>	9.43%
County Share	<u>\$2,989,815</u>	<u>\$3,280,788</u>	
Cost Share	29.41%	29.49%	

As outlined in the year-end report, Hastings-Quinte Paramedic Services continues to experience record-setting call volumes highlighted by another 10% increase in 2022. In combination with Covid, these demands have placed a toll on the mental and physical well-being of staff. Initiatives such as community paramedicine, offload delay funding, patient re-distribution, decreasing inter-facility transfers and fit-to-sit have been impactful but have not kept pace in the face of overwhelming demand. This demand is also starting to manifest in a growing cross-border gap with our neighbouring municipalities.

This year's budget reflects increases to salaries and fringe benefits as a result of these pressures. A new collective agreement, the need for increased contributions to reserves and a slight rise in staffing hours in 2022 are other key drivers. Additionally, significant increases in the cost for medications, medical supplies, fuel, vehicle maintenance, mileage and travel, and insurance are contributing factors.

The 2023 budget has also factored in operating and capital costs in anticipation of the Stirling Base becoming operational in late 2023/early 2024.

As identified in the departmental strategic plan, the 2023 budget includes an enhancement effective October 1st, 2023. The enhancement will increase the hours of the remaining ambulance, operating in Belleville from 8 hours per day, 5 days per week to 12 hours per day, 7 days per week. This is an increase in ambulance/service hours of 2,404 annually (600 hours in 2023). This is critical to support the operational needs of the department and of the new Stirling Base

With the additional staffing complements and the need to ensure compliance with legislative and training standards there is a requirement to add a Superintendent for Quality & Development. This position would start

September 1, 2023. It should be noted that supervisory staffing levels have not changed since 2001.

The overall cost of the requested enhancements in combination with a request for increased staffing hours from Prince Edward County would have a net impact of \$22,000 on the operating budget.

Hastings-Quinte Paramedic Services Overview

	<u>2021</u>	<u>2022</u>	
Code 4 (Emergency)	20,469	22,397	9.0%
Code 1-3 (Non-Emergency)	7,182	7,494	4.3%
Code 8 (Standby)	<u>10,164</u>	<u>11,769</u>	15.1%
Call Volume	<u>37,815</u>	<u>41,660</u>	10.2%
Total Kilometres of Fleet	1,606,497	1,748,868	8.8%

Expenses

Salaries & Benefits (\$13,663,106 and \$5,465,242)

On December 14, 2022, following an interest arbitration award, a new contract was awarded that saw increases to both salaries and benefits.

The salary line has been adjusted to reflect a change in the staffing mix between full-time and part-time positions. The budget template has historically been based on a mix of 94 full-time positions and approximately 66 part-time positions. Full-time staff are entitled to paid vacation, sick time and stat pay and this has been reflected in the budget.

Over the past couple of years, the full-time complement has consistently been less than the 94 budgeted positions due to sick leave, injury/WSIB and pregnancy/parental leave and these positions have been filled temporarily by part-time staff who do not receive the same paid leaves as full-time staff.

The benefit rate was increased to 40.0% (2022- 37%). The benefit line includes costs for CPP, EI, EHT, OMERS pension, LTD, STD, extended health, life insurance/AD&D and dental. The benefit increase is attributable to an increase in WSIB injuries.

WSIB costs continue to increase and the 2023 rate was increased from 12.0% to 16.34% based on the actual 2022 costs. WSIB costs continue to rise as a result of Bill 163 – Supporting Ontario’s First Responders Act. Under this legislation, there is a presumption that Post-Traumatic Stress Disorder (PTSD) diagnosed in first responders is work-related. This allows for faster access to WSIB benefits, resources and treatment. The actuarial review

presented in late 2022 indicated this trend is consistent with other municipalities.

The County continues to offer support through a number of programs to help support paramedics (peer support team implemented, increased employee assistance program with Quinte Counselling, Corporate Health and Wellness Program, partnering with Wounded Warriors Canada). This year, education for Peer Support Team members has been included and conversations with Quinte Counselling are ongoing to ensure paramedics are offered the care they need.

Mileage and Travel (\$130,000)

Mileage and Travel are the costs for missed meal breaks, mileage to north zone work locations and general travel allowances for training, conferences, meetings, etc.

Increases to call volume, offload delays, and staffing shortages are contributing factors. Several open full-time positions in Bancroft and the inability to recruit paramedics to work in the north zone contributed to the increase.

Computer (\$368,000)

The computer line includes costs for electronic patient care software, real time data integration, scheduling software, payroll processing costs, fibre connection charges and computer and server replacement.

The increase in costs for 2023 (\$16,000) are reflective of contract price increases, increased licenses for a growing complement of staff and anticipation of the opening of the Stirling Base.

Medical Supplies (\$600,000)

This line consists of medications, defibrillator supplies, needles, cardiac monitor electrodes, dressings, and all disposable medical supplies. Pre-covid, industry-wide increases for medical supplies were projected around 5% per year. Since Covid and amid rising inflation, healthcare markets reported an average increase of 15% for medical supplies and nearly 30% for medications among hospitals. Increased call volumes and higher acuity patients are additional drivers of these costs.

Vehicle Operations (Fuel \$605,000 and Maintenance \$500,000)

The service has focused on replacing the fleet at the scheduled replacement of 250,000 kilometers since an aging fleet results in higher maintenance costs.

Due to industry-wide shortages, the service did not receive any new deliveries in 2021 resulting in increased maintenance costs on an older fleet. New ambulances for 2023 have already started to arrive and the service is expected to maintain operating costs as a result.

Fuel prices remain quite volatile and industry experts project that prices in Ontario could hit between \$1.80 to \$2.00 a litre as early as late April. As such the fuel budget is conservative despite the \$90,000 increase aligned with last years actual costs. Increases in call volume and standbys are further contributors to these costs.

Cross-Border Costs (\$120,000)

This line represents the net cost of other paramedic services providing coverage in Hastings County. The paramedic service is seamless and an ambulance from another service may be directed to respond to a call in Hastings County and conversely, our service may be directed to respond to a call outside of Hastings County. These calls result in billing between the services which are settled annually.

In the last 3 years, our service has seen a 40% rise in calls by other ambulance services in Hastings County. Offload delay is a contributing factor and in 2022, the service spent over 2,752 hours waiting to transfer patients to hospital beds. However, this is not the only contributor, and the service anticipates that needed service enhancements will help offset some of these costs going forward.

Debt Charges (\$215,252)

Increase over the 2022 budgeted amount associated with the debt charges unique to the construction of the Stirling Base.

Fully Funded Initiatives

Community Paramedicine Programs (\$268,004 & \$1,829,200)

The paramedic service has been operating a community paramedic program for a number of years. The base funding for this program has been \$125,000 through the Ministry of Health. In 2021, the service was successful in obtaining funding through the Ministry of Long-Term Care (\$1.8 million annually) to support further hours in community paramedicine to target clients on the long-term care waitlist and other vulnerable populations. Last year there were over 5,728 in-person or virtual interactions with patients with an active caseload of 350 clients. These projects are 100% funded through the province until April 2024.

The service continues to work with Ontario Health, Home and Community Care, Quinte Health and other healthcare partners on new models of care that decrease 911 calls and support Emergency Department diversion.

Off Load Delay (\$300,145)

The service has received Ministry funding to staff a nursing position at Belleville General Hospital to assist with receiving ambulance patients. Hastings-Quinte Paramedic Services has entered into an agreement with QHC for this service. The initiative is 100% funded.

The service also secured an additional \$68,005 in one-time funding for Trenton Memorial Hospital for the 2022/2023 fiscal year.

The budget reflects continuing this initiative for 12 hours/day, 7 days per week at Belleville General with some additional support at Trenton Memorial. We do not have a commitment past March 31, 2023 and should the funding not be received, the service would be discontinued. In partnership with Quinte Health, the service has also introduced patient re-distribution and fit-to-sit programs.

COVID-19 Funding

In 2022, the service again dealt with the effects of COVID-19. As government-imposed restrictions and lockdowns came to an end, the service began to withdraw paramedic support from assessment centers and public health initiatives. Increases in call volume remained unabated from 2021 and the service once again saw historic increases.

The Ministry continues to recognize the financial impact of COVID-19 on the operations of the paramedic service on a cost recovery basis.

Revenues

Ministry Funding (\$10,035,802)

Based on our budget projections the cost sharing formula between the Ministry and the Municipality will be 53% and Provincial 47%. This represents an additional cost to the County of approximately \$544,643.

As of the current date, we have not received a funding announcement related to the 2023 budget.

The 2023 Provincial Subsidy has been calculated utilizing the template funding formula without applying an inflationary increase (consistent with the

2021 & 2022 funding). Allowing for an inflationary increase of 1.5% would result in additional revenue of \$145,955.

Prince Edward County Contract (\$3,466,552)

The County of Hastings provides administrative and paramedic services for the provision of paramedic services under contract. The contract includes a template for calculating the annual revenue/cost for providing the service. Not all budget lines are included in the costing to Prince Edward County (base rents, utilities, taxes, capital). The provincial subsidy for the paramedic services in Prince Edward County is paid directly to PEC.

Hastings County has requested that Prince Edward County increase their vehicle staffing hours at night by changing the hours of operation for their 12-hour, 7 day a week vehicle to 24 hours. Staffing hours in PEC have remain unchanged since 2004 and there is a heavy reliance on resources from Belleville and Quinte West to meet their call volume demands at night. The request is based on a July 1, 2023 start date.

The proportionate share of the service hours (based on wages, benefits, medical supplies, and medications) would increase from 13.36% to 17.06%

The increased service hours for the Hastings County vehicles also results in a change in the cost sharing. The proportionate share of the service hours for Prince Edward County would be reduced to 16.67% and comparable to the 2004 rate.

Miscellaneous Revenue (\$150,000)

Revenue generated through special event coverage and the sale of decommissioned ambulances in 2023 is estimated to provide a material increase of \$120,000 to this budget line.

Capital Contributions

Capital (\$1,300,000)

The capital levy supports both the long-term and short-term replacement of the vehicles and equipment. The provincial funding template does not fund capital, but it does fund annual amortization. There is a \$100,000 increase to help meet the rising cost of vehicle purchases.

LONG-TERM CARE

	<u>2022</u>	<u>2023</u>	
Operating Expenses	\$35,993,560	\$ 39,853,035	10.72%
Revenue	(\$31,410,160)	(\$ 34,513,158)	9.88%
Capital	<u>\$ 2,532,293</u>	<u>\$ 2,532,293</u>	
Net Cost	<u>\$ 7,115,693</u>	<u>\$ 7,872,171</u>	10.63%
Hastings Manor	\$4,179,028	\$4,566,159	
Centennial Manor	\$2,936,666	\$3,306,012	

Hastings Manor

	<u>2022</u>	<u>2023</u>	
Operating expenses	\$21,926,663	\$23,301,401	6.27%
Supplemental Staffing	\$ 1,560,105	\$ 3,350,614	
COVID	<u>\$ 537,913</u>	<u>\$ -</u>	
	<u>\$24,024,681</u>	<u>\$26,652,015</u>	
Operating Revenue	\$18,907,605	\$20,466,928	8.25%
Supplement staffing	\$ 2,244,364	\$ 3,359,457	
COVID	\$ 537,913	\$ 103,700	
Reserves	<u>\$ -</u>	<u>\$ -</u>	
	<u>\$21,689,882</u>	<u>\$23,930,085</u>	
Net operating costs	\$ 2,334,799	\$ 2,721,930	16.58%
Capital	<u>\$ 1,844,229</u>	<u>\$ 1,844,229</u>	
Net Cost	<u>\$ 4,179,028</u>	<u>\$ 4,566,159</u>	9.26%

Centennial Manor

	<u>2022</u>	<u>2023</u>	
Operating expenses	\$10,814,565	\$ 11,756,513	8.71%
Supplemental Staffing	\$ 705,894	\$ 1,444,506	
COVID	<u>\$ 448,420</u>	<u>\$ -</u>	
	<u>\$11,968,879</u>	<u>\$ 13,201,019</u>	
Operating Revenue	\$ 8,296,048	\$ 9,077,442	9.42%
Supplemental staffing	\$ 975,810	\$ 1,460,631	
COVID	<u>\$ 448,420</u>	<u>\$ 45,000</u>	
	<u>\$ 9,720,278</u>	<u>\$10,583,073</u>	
Net operating costs	\$ 2,248,601	\$ 2,617,947	16.43%
Capital	<u>\$ 688,064</u>	<u>\$ 688,064</u>	
Net Cost	<u>\$ 2,936,666</u>	<u>\$ 3,306,012</u>	12.58%

Provincial Revenue/Per Diems

The funding provided by the Ministry of Health and Long-term Care is provided based on per diems (daily rate per resident) and funding envelopes.

	2022 (Current)	2023 Budget
Per Diems		
Nursing & Personal Care *	\$103.88	\$105.96
Program and Support	\$ 12.24	\$ 12.48
Nutritional Support (Raw food)	\$ 11.00	\$ 11.22
Other Accommodation	\$ 56.52	\$ 57.65
Global Level of Care	<u>\$ 7.38</u>	<u>\$ 7.53</u>
Level of Care per Diem	<u>\$191.02</u>	<u>\$194.84</u>

* Before CMI is applied

In the absence of a Ministry announcement, a 2% inflationary increase was assumed for the per diems effective April 1st. The inflationary increase results in additional revenue of \$260,900 for Hastings Manor (\$347,850 annually) and \$114,345 for Centennial Manor (\$152,460 annually).

Case Mix Index (CMI)	
Hastings Manor	96.76
Centennial Manor	97.99

The CMI has been frozen since 2021.

Case Mix Index (CMI)

The continued use of the CMI in calculating the revenue for the homes continues to present challenges with a loss of funding.

The CMI funding that we are currently receiving is based on documentation of the level of care of the residents that were residing in the home for the period April 1, 2020 to March 31, 2021. With residents entering the homes requiring higher levels of care and for an average stay of under 2 years, the level of care funding does not represent the care required for the current resident population. Given that we are also working toward increasing the hours of care per resident per day to achieve 4 hours, we have not reduced the staffing levels to offset the loss of revenue.

For Hastings Manor, the loss of revenue for 2023 is \$309,000 and for Centennial Manor, the loss in revenue is \$84,000.

Supplemental funding provided to increase resident care to 4 hours per day per resident has been utilized to offset the loss of CMI funding to ensure that hours of care do not suffer as a result of a lack of required funding though the CMI calculation.

Supplemental Staffing (4 hours of Care)

Over the past few years, a priority for our homes has been to move toward the goal of providing 4 hours of direct care to each of our residents. In late 2021, the Ministry announced supplemental funding dedicated to increasing the hours of care. The 2023 budget has dedicated funding and increased staffing as a result of this announcement. The budgeted funding is based on a notional allocation, as the current funding announcement reflects rates up to March 31, 2023.

HASTINGS MANOR

Staffing Supplement Category	Funding per Resident per month	Annual Funding	2023 Hours of Care	2022 Hours of Care	2021 Hours of Care
RN, RPN, PSW Staffing	\$1,060.92	\$2,931,345	3.19	3.0	2.68
Allied Professionals	\$129.06	\$391,020	34.52	31.76	26.02
Education & Training	\$11.13	\$37,092	-	-	-

RN, RPN, PSW Supplemental Staffing Enhancements:

- The supplemental funding increased by \$1,111,293 in 2023
- New positions in 2023:
 - RPN: 2 additional positions 7.5 hours per day
 - PSW: 8 additional positions 6.0 hours per day 5 days per week
 - PSW: 2 additional positions 6.0 hours per day 7 days per week (restorative)
- Total investments in new staffing utilizing supplement funding:
 - 63,622 scheduled hours plus backfill
- Achieved the Ministry target of 3.15 hours of care per resident per day
- The target for March 31, 2024 is 3.42 hours
- Levy to support Nursing and Personal Care has increased by \$10,048 in 2023

Allied Professional Staffing Enhancements:

- The supplemental funding increased by \$48,134 in 2023
- New position in 2023:
 - Recreational Aids: 3 additional part-time positions 2 days per week

Total investments in new staffing utilizing Allied Health funding:

- 11,180 hours
 - 1,646 hours to backfill full-time positions (vacation, sick)
- Full funding has been utilized
 - The funding was not sufficient to reach the target of 36 minutes of care

CENTENNIAL MANOR

Staffing Supplement Category	Funding per Resident per month	Annual Funding	2023 Hours of Care	2022 Hours of Care	2021 Hours of Care
RN, RPN, PSW Staffing	\$1,060.92	\$1,274,493	3.26	3.0	2.66
Allied Professionals	129.06	\$170,013	37.12	33.90	29.01
Education & Training	\$11.13	\$16,125		-	-

RN, RPN, PSW Supplemental Staffing Enhancements:

- The supplemental funding increased by \$483,166 in 2023
- New positions in 2023:
 - RPN: 49.5 Part-time hours per week
 - PSW: 2 new full-time positions 7 days/week and increase BSO positions 2 days per week
- Total investments in new staffing utilizing supplement funding:
 - 27,222 hours plus backfill
- Achieved the Ministry target of 3.15 hours of care per resident per day
- Levy to support Nursing and Personal Care decreased by \$44,976

Allied Professional Staffing Enhancements:

- The supplemental funding increased by \$20,932 in 2023
- New positions in 2023:
 - Recreational Aids: 2 part time (6 hour) positions to full time
- Achieved Ministry target of 36 minutes per day
- Levy to support Recreation and therapy services increased by \$20,482

KPMG Long-Term Care Staffing Strategy

- KPMG consultant group was engaged by the County to conduct an assessment and develop a staffing strategy to assist the LTC homes in:
 - Recruitment
 - Improve retention
 - Identify capacity in critical roles
 - Culture shift to improve team member experience
- Opportunities focused on for 2023:
 - Learning and Development for all team members
 - Building capacity and empowering those in clinical roles

There are new positions included in the 2023 budget that are supported by the KPMG Long-Term Care Staffing Strategy and/or changes to the Fixing Long-term Care Act 2021.

Hastings Manor :(\$105,000)

- Quality Improvement and Training Lead in the Nursing Department to focus on both quality improvement initiatives, as outlined in the Fixing Long-Term Care Act, and building capacity with frontline team members with training and development.
- Ward Clerk in the Nursing Department to relieve administrative tasks currently being completed by the front-line team members so that they can focus on resident care.

Centennial Manor (\$23,200)

- Additional Part-time ADON hours have been included to address Quality Improvement and Training needs
- An increase in Part-time Clerical hours was included to support the front line team members to focus on resident care, and move clerical duties to an appropriate position – 12 hours per week

Fixing Long-Term Care Act 2021 (FLTCA)

- With the introduction of the FLTCA came added requirements and areas for compliance for LTC homes that are not funded by the Ministry
- Resources are being diverted to ensure compliance.
- QI and Training Lead will play a critical role in meeting these requirements, while engaging a culture of development and improvement.
- Ward clerk will allow front line clinical roles to concentrate efforts on residents and clinical tasks, alleviating the administrative burden of frontline team members.

COVID-19 Impact

The Ministry has provided Prevention and Containment funding throughout the pandemic that is utilized to assist with the management and containment of COVID-19. Funding has been announced through to March 2023. The following positions and costs continue to be covered through this funding until March 31, 2023:

- ADON Infection Control and Risk Prevention at both homes
- Additional housekeeping hours at both homes
- Multi-skilled workers for screening staff and visitors
- Rapid Antigen Testers
- Personal protective equipment
- Cleaning supplies

Wage Settlements

There are two union contracts governing the staff at the Long-term Care facilities, CUPE and ONA. The CUPE contract expired as of December 31, 2022 and ONA expires March 31, 2023.

Hastings Manor

The levy to support Hastings Manor is \$4,566,159 and is attributable to the following envelopes and factors:

	Levy	Change
Recreation and Therapy Services	\$71,812	(\$18,693)
Raw Food	-	
Nursing and Personal Care	\$1,325,120	\$10,048
Other Accommodation	\$2,465,758	\$468,079
Capital	\$1,830,429	
Preferred Accommodation	(\$1,118,260)	(\$72,303)
Other	<u>(\$ 8,700)</u>	
	<u>\$4,566,159</u>	<u>\$387,131</u>

Recreation and Therapy Services

- Supplemental staffing plus benefits are 100% funded (discussed above)
- Other expense includes the purchase of carts to provide mobile service for the Obie interactive gaming system.
 - There is \$24,000 in revenue from the Donation reserve to cover this expense
- There was an overall reduction in the cost of providing recreation and therapy services when the funding is considered (1.2%)

Dietary

- The staffing model for dietary was adjusted for the mix between full-time and part-time hours
- The increase in the dietary budget is offset by an increase in the nutritional support funding envelope (the raw food costs are 100% funded)

Nursing and Personal Care (NPC)

- Supplemental staffing and benefits are 100% funded (discussed above)
- A new ADON position responsible for Quality Improvement and Training has been included (discussed above)
 - The position has been included for 8 months in 2023
 - the position is supported by both the KPMG review and the requirements of the FLTCA
- Small increase in levy to support Nursing and Personal Care for 2023
- New Equipment includes \$90,000 toward the purchase of medication dispensing carts that are 100% funded under the Medication Safety Technology Program funding
- Equipment replacements includes \$45,000 for bariatric beds that are being funded through a successful application to the Local priorities funding initiative
- The overall levy to support NPC is increasing by only \$10,048 once all funding is considered

Housekeeping and Laundry

- There are no changes to the staffing for Housekeeping and laundry in 2023
 - Part-time staff work in both departments and hours are reallocated between the departments.

General and Administration

- There was a reorganization of the Long-term Care department in 2022
 - A Site Administrator position was created for Hastings Manor
 - An Administrative Services Coordinator position was eliminated
 - A new Ward Clerk in the Nursing Department to relieve administrative tasks currently being completed by the front line team members so that they can focus on resident care (discussed above)
 - This position is supported by the KPMG study
 - This position has been included for 8 months in 2023
- The increase in the Purchased services is due to the implementation of an electronic scheduling system that was implemented in 2023

Building/Facility Services

- Natural gas is under contract with LAS and the price of gas increased in 2023

Debt and Capital

	<u>2022</u>	<u>2023</u>
Capital Levy	\$ 225,000	\$ 600,712
Debt Repayment	\$2,575,000	\$ 1,961,000
Debt Servicing Funding	<u>(\$ 955,771)</u>	<u>(\$ 717,483)</u>
Net Cost	<u>\$1,844,229</u>	<u>\$1,844,229</u>

The loan to support Hastings Manor reconstruction matures in September 2023 (\$2,338,500). There is outstanding debt to support capital projects undertaken in 2019 and 2020).

As part of the Asset Management plan, Council approved a plan to reinvest any savings from debt repayments into the capital levy.

Centennial Manor

The levy to support Centennial Manor is \$3,306,012 and is attributable to the following envelopes and factors:

	Levy	Change
Recreation and Therapy Services	\$ 25,142	\$20,482
Raw Food	-	-
Nursing and Personal Care	\$ 959,552	(\$44,976)
Other Accommodation	\$1,999,458	\$419,581
Capital	\$ 688,065	-
Preferred Accommodation	(\$ 359,005)	(\$25,741)
Other	<u>(\$ 7,200)</u>	<u>-</u>
	<u>\$3,306,012</u>	<u>\$369,346</u>

Recreation and Therapy

- Supplemental staffing and benefits are 100% funded (discussed above)
- The increase in the Recreation department is 3.89% for 2023 after considering the funding

Dietary

- There is an additional 1 hour per day for the Dietary Aids position in the 2023 budget
 - The position will assist the cook with food prep and cleaning in the main kitchen
- The increase in the raw food costs is fully funded through an increase in the nutritional support funding envelope

Nursing & Personal Care

- Supplemental staffing and benefits are 100% funded (discussed above)
- Additional Part-time ADON hours have been included to address Quality Improvement and Training needs (discussed above)
 - The position has been included for 8 months in 2023
 - The position is supported by both the KPMG review and the requirements of the FLTCA
- New equipment includes \$39,348 toward the purchase of medication dispensing carts that are 100% funded under the Medication Safety Technology Program funding and 2 spot vital machines funded at \$6,600 through a Legion grant.
- Equipment replacement includes the falls prevention equipment purchases funded through the fall prevention funding envelope
- The overall levy to support NPC has decreased by \$44,976 once all funding is considered

Housekeeping & Laundry

- There is an additional 1 hour per day added to the Housekeeping budget
 - The Ward Clerk is currently providing additional support to the department with laundry deliveries
 - The additional hours will allow the Ward Clerk to further support the Nursing department and is supported by the KPMG study

General & Administration

- An increase in Part-time Clerical hours was included to support the front line team members to focus on resident care, and move clerical duties to an appropriate position – 12 hours per week
 - This position is supported by the KPMG study
 - This position has been included for 8 months in 2023
- The increase in the Purchased services is due to the implementation of an electronic scheduling system that was implemented in 2023

Building/Facility Services

- New equipment includes:
 - Ductless Air conditioning for kitchen (\$10,000)
 - Ceiling track/motor installation: add motors to the existing tracks and install additional tracks and motors in additional rooms (\$25,236)
 - Bariatric beds and mattress (\$46,200) which is fully funded through the local priorities funding initiative
- Repairs and Maintenance have been impacted by COVID and limitations/restrictions on contractors entering the home

- The budget reflects a return to normal operations and updated costing to maintain the home
- The home is heated by propane and the increase in the budget is reflective of the current price for propane

Debt and Capital

	<u>2022</u>	<u>2023</u>
Capital Levy	\$451,034	\$688,065
Debt Repayment	\$410,178	\$ -
Debt Servicing Funding	(<u>\$173,147</u>)	<u>\$ -</u>
Net Cost	<u>\$688,064</u>	<u>\$688,065</u>

The loan to support Centennial Manor matured in May 2022.
 The savings from the debt retirement were reinvested to support the capital levy.

CAPITAL BUDGET

In December 2021, Council approved an update to the County's Asset Management Plan (AMP). The AMP and building condition assessments have been utilized to identify and prioritize the projects included in the current and multi-year capital plans.

The projects scheduled for 2023 are included in the capital budget schedule with a brief description and their priority level.

Capital projects were prioritized using the following categorization:

- Priority 1 Legislated/mandated, health & safety or operational failure
- Priority 2 Lifecycle management/end of life, operational efficiency or cost reductions
- Priority 3 Lifecycle replacement, scheduled end of life
- Priority 4 Service enhancement

Departments assessed Priority level when making capital project decisions due to funding constraints. Various projects across departments were deferred for a year as a result of limited funding available. The deferred projects have been identified on the capital schedules.

Canada Community Building Fund (formerly Federal Gas Tax)

The Canada Community Building Fund allocation for 2023 is \$1,311,452 (2022 - \$1,256,808). It is recommended that the County retain \$54,644 and that \$1,256,808 be distributed to the member municipalities.

COUNTY OF HASTINGS

EXHIBIT A1

SUMMARY OF EXPENDITURES / REVENUE

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>SUMMARY OF EXPENDITURES</u>				
GENERAL GOVERNMENT	11,822,253	12,119,072	12,730,837	7.69%
PROVINCIAL OFFENCES	1,235,450	1,157,295	1,271,120	2.89%
PLANNING	1,955,450	1,773,705	2,099,047	7.34%
COMMUNITY AND HUMAN SERVICES	83,176,088	84,251,245	94,079,239	13.11%
PARAMEDIC SERVICES	25,059,335	25,102,816	27,274,791	8.84%
LONG TERM CARE	38,525,853	41,521,377	42,385,329	10.02%
	\$161,774,429	\$165,925,510	\$179,840,362	11.17%

SUMMARY OF REVENUE

GENERAL	7,275,209	7,422,307	8,074,799	10.99%
PROVINCIAL OFFENCES	1,647,000	1,551,164	1,630,000	-1.03%
PLANNING	228,000	179,978	235,780	3.41%
COMMUNITY AND HUMAN SERVICES	63,481,810	64,556,967	73,444,127	15.69%
PARAMEDIC SERVICES	14,893,356	14,962,444	16,149,703	8.44%
LONG TERM CARE	31,410,160	34,405,685	34,513,158	9.88%
	\$118,935,535	\$123,078,545	\$134,047,567	12.71%

NET COST BEFORE MUNICIPAL APPORTIONMENT

GENERAL	4,547,044	4,696,765	4,656,038	2.40%
PROVINCIAL OFFENCES	(411,550)	(393,869)	(358,880)	-12.80%
PLANNING	1,727,450	1,593,727	1,863,267	7.86%
COMMUNITY AND HUMAN SERVICES	19,694,278	19,694,278	20,635,111	4.78%
HASTINGS / QUINTE PARAMEDIC SERVICES	10,165,979	10,140,372	11,125,088	9.43%
LONG TERM CARE	7,115,693	7,115,692	7,872,171	10.63%
	\$42,838,894	\$42,846,965	\$45,792,795	6.90%

MUNICIPAL APPORTIONMENT

HASTINGS COUNTY / LEVY	16,693,126	16,693,125	17,737,091	6.25%
BELLEVILLE	15,388,998	15,371,085	16,478,724	7.08%
QUINTE WEST	10,754,704	10,780,828	11,575,058	7.63%
8 WING	2,066	1,928	1,923	-6.91%
	26,145,768	26,153,842	28,055,704	7.30%
	42,838,894	42,846,966	45,792,795	6.90%

COUNTY OF HASTINGS

EXHIBIT A2

MUNICIPAL APPORTIONMENT

2023 BUDGET

<u>HASTINGS COUNTY</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
GENERAL GOVERNMENT	4,547,044	4,696,765	4,656,038	2.40%
PROVINCIAL OFFENCES	(123,465)	(141,772)	(125,249)	1.45%
PLANNING, 911, ECONOMIC DEVELOPMENT	1,579,933	1,455,635	1,714,361	8.51%
COMMUNITY AND HUMAN SERVICES	5,792,087	5,792,088	6,085,294	5.06%
PARAMEDIC SERVICES	2,989,815	2,982,283	3,280,788	9.73%
LONG-TERM CARE	1,907,712	1,908,125	2,125,858	11.43%
	16,693,126	16,693,125	17,737,091	6.25%
 <u>BELLEVILLE</u>				
PROVINCIAL OFFENCES	(111,119)	(112,771)	(94,027)	-15.38%
911 MANAGEMENT GROUP	78,239	73,237	79,648	1.80%
COMMUNITY AND HUMAN SERVICES	8,015,571	8,015,571	8,381,982	4.57%
PARAMEDIC SERVICES	4,137,553	4,127,131	4,519,011	9.22%
LONG-TERM CARE	3,268,753	3,267,917	3,592,109	9.89%
	15,388,998	15,371,085	16,478,724	7.08%
 <u>QUINTE WEST</u>				
PROVINCIAL OFFENCES	(\$176,967)	(\$139,326)	(\$139,604)	-21.11%
911 MANAGEMENT GROUP	\$67,211	\$62,927	\$67,335	0.18%
COMMUNITY AND HUMAN SERVICES	\$5,886,620	\$5,886,620	\$6,167,835	4.78%
PARAMEDIC SERVICES	\$3,038,611	\$3,030,957	\$3,325,289	9.43%
LONG-TERM CARE	\$1,939,228	\$1,939,650	\$2,154,203	11.09%
	\$10,754,704	\$10,780,828	\$11,575,058	7.63%
 <u>8 WING TRENTON</u>				
911 MANAGEMENT GROUP	\$2,066	\$1,928	\$1,923	-6.91%
	\$2,066	\$1,928	\$1,923	-6.91%
	\$ 42,838,894	\$ 42,846,966	\$ 45,792,795	6.90%

COUNTY OF HASTINGS

EXHIBIT B1

GENERAL GOVERNMENT

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>LEGISLATIVE</u>				
WARDEN'S HONORARIUM	\$61,365	\$60,786	\$62,592	2.00%
COUNCIL / COMMITTEE FEES	217,089	219,431	221,431	2.00%
FRINGE BENEFITS	13,000	11,441	13,000	0.00%
MILEAGE	61,000	36,405	55,000	-9.84%
CONVENTIONS, DELEGATIONS, ETC.	42,000	11,874	42,000	0.00%
COMMUNICATIONS (PHONE, COMPUTER)	5,750	5,630	5,750	0.00%
LEGISLATIVE MISC.	17,000	34,084	25,000	47.06%
WARDEN'S EXPENSE	13,500	24,548	20,000	48.15%
MEMBERSHIPS	39,000	32,193	39,000	0.00%
INTEGRITY COMMISSIONER	20,000		20,000	0.00%
	\$489,704	\$436,392	\$503,773	2.87%
<u>ADMINISTRATION</u>				
SALARIES	\$2,801,477	\$2,837,811	\$3,167,400	13.06%
FRINGE BENEFITS	700,369	718,262	791,900	13.07%
MILEAGE & TRAVEL	35,000	38,383	35,000	0.00%
TELEPHONE	50,000	57,966	55,000	10.00%
POSTAGE	6,000	5,363	6,000	0.00%
OFFICE SUPPLIES	24,000	20,040	24,000	0.00%
OFFICE EQUIPMENT	12,500	20,086	22,500	80.00%
PHOTOCOPY	16,500	1,807	12,000	-27.27%
ADVERTISING	5,000	17,131	15,000	200.00%
SUBSCRIPTIONS	6,000	2,953	4,000	-33.33%
INSURANCE	8,500	6,912	7,170	-15.65%
INSURANCE CLAIMS EXPENSE				
EDUCATION	22,500	17,802	22,500	0.00%
MEMBERSHIPS	20,000	20,783	20,000	0.00%
LEGAL COST	12,500	18,398	12,500	0.00%
AUDIT COST	3,470	2,321	3,840	10.66%
CONSULTANTS	40,000	38,632	167,400	318.50%
PAYROLL COSTS	24,400	24,570	25,800	5.74%
MISCELLANEOUS	20,000	14,511	20,000	0.00%
EMPLOYEE ASSISTANCE PLAN	45,000	39,674	45,000	0.00%
OCCUPATIONAL HEALTH & SAFETY	5,000	3,236	5,000	0.00%
	\$3,858,216	\$3,906,641	\$4,462,010	15.65%

COUNTY OF HASTINGS

EXHIBIT B1

GENERAL GOVERNMENT

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>INFORMATION TECHNOLOGY</u>				
SALARIES	\$997,500	\$962,231	\$1,025,100	2.77%
FRINGE BENEFITS	249,375	252,921	256,300	2.78%
TRAVEL / MILEAGE	19,500	14,332	19,500	0.00%
EDUCATION / STAFF TRAINING	35,000	11,011	35,000	0.00%
MEMBERSHIPS / SUBSCRIPTIONS	2,300	1,207	1,500	-34.78%
OFFICE SUPPLIES	7,000	4,716	6,000	-14.29%
COMPUTER - HARDWARE	60,000	56,851	60,000	0.00%
- SOFTWARE	450,700	509,753	469,700	4.22%
- COMMUNICATIONS / CABLING	74,700	46,213	74,700	0.00%
- INFORMATION TECHNOLOGY			80,000	
ELECTRONIC DATA MANAGEMENT			525,800	
INSURANCE	35,750	35,750	35,750	0.00%
TELEPHONE	12,000	10,506	12,000	0.00%
OFFICE EQUIPMENT	3,500	2,772	3,500	0.00%
PURCHASED SERVICES	10,000	6,039	10,000	0.00%
CONSULTANTS	40,000	15,622	30,000	-25.00%
SCOOP	5,000	5,000	5,000	0.00%
MISCELLANEOUS	1,000	1,799	1,000	0.00%
EXPENDITURE RECOVERIES	(43,660)	(58,381)	(60,000)	37.43%
	\$1,959,665	\$1,878,342	\$2,590,850	32.21%

FACILITY SERVICES - ADMINISTRATION BUILDING

SALARIES	176,300	163,323	179,900	2.04%
BENEFITS	45,800	45,590	45,000	-1.75%
TRAINING	1,500		1,500	0.00%
UTILITY COSTS - WATER & SEWER	5,925	9,485	10,000	68.78%
- ELECTRICITY	87,500	88,852	93,300	6.63%
- GAS	18,000	23,191	24,400	35.56%
MAINTENANCE & REPAIRS	65,000	51,134	65,000	0.00%
MAINTENANCE AGREEMENTS	50,000	30,958	40,000	-20.00%
SECURITY SERVICES	60,000	57,302	120,000	100.00%
SNOWPLOWING & REMOVAL	40,000	61,185	60,000	50.00%
SUPPLIES	40,000	27,162	40,000	0.00%
INSURANCE	24,700	23,315	27,020	9.39%
EQUIPMENT	5,000	295	5,000	0.00%
GROUND IMPROVEMENTS	5,000	381	5,000	0.00%
DEBT FINANCING OF RENOVATIONS	236,218	236,218	236,200	-0.01%
CONTRIBUTION TO BLDG. CAPITAL RESERVE	75,000	75,000	75,000	0.00%
	935,942	\$893,391	\$1,027,320	9.76%

COUNTY OF HASTINGS

EXHIBIT B1

GENERAL GOVERNMENT

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>CORPORATE FACILITIES</u>				
SALARIES	250,100	248,563	304,100	21.59%
BENEFITS	62,525	36,410	76,000	21.55%
TRAVEL	5,000	5,413	5,500	10.00%
EDUCATION	2,000	112	2,000	0.00%
MEMBERSHIP	1,000	643	1,000	0.00%
OFFICE SUPPLIES	1,500	3,150	1,500	0.00%
PHONE	1,700	1,779	1,800	5.88%
EQUIPMENT	3,000	624	3,000	0.00%
ADVERTISING				
COMPUTER PAYROLL	360			-100.00%
COMPUTER	500	549	500	0.00%
CONSULTANTS				
	\$327,685	\$297,243	\$395,400	20.66%
<u>FINANCIAL EXPENSES</u>				
PROPERTY ASSESSMENT CORP.	\$906,860	\$906,860	\$899,675	-0.79%
HEALTH UNIT	872,037	872,038	885,118	1.50%
JOINT ARCHIVES	87,000	87,000	87,000	0.00%
COMMUNITY AND HEALTH PARTNERSHIPS	200,000	600,000	200,000	0.00%
DOCTOR ATTRACTION PROPOSAL	194,500	185,742	167,500	-13.88%
CORPORATE COMMUNICATIONS / ADVERTISEMENT	10,000	5,066	10,000	0.00%
LEADERSHIP TRAINING	3,000		7,560	152.00%
CONTINGENCY	40,000		40,000	0.00%
EMPLOYEE VACATION EARNED (net)	60,000	-19,988	60,000	0.00%
RECORDS MANAGEMENT	2,500		2,500	0.00%
ACCESSIBILITY FOR ONTARIANS WITH DISABILITIES	2,500		2,500	0.00%
CONSULTANTS - Investigator & Weed Inspector	7,500		7,500	0.00%
- Asset Management Plan	90,506	24,371		-100.00%
- Actuarial Reivew	13,000	13,229		-100.00%
- Human Resources Process and Softw	60,000	35,616		-100.00%
- Staff Support				
WELLNESS INITIATIVES	30,000	21,197	30,000	0.00%
TAX WRITE-OFFS	100,000	63,038	100,000	0.00%
CAPITAL LEVY	160,000	160,000	160,000	0.00%
CONTRIBUTION TO RESERVES -General Contingency	67,564	67,564	67,564	0.00%
-Computer Replacem	212,700	212,700	282,500	32.82%
-2022 Surplus	0	638,364		
	\$3,119,667	\$3,872,797	\$3,009,417	-3.53%

COUNTY OF HASTINGS

EXHIBIT B1

GENERAL GOVERNMENT

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>ROADS</u>				
ROAD MAINTENANCE (AGREEMENT MOHAWK TERR	50,000	32,838	50,000	0.00%
LEGAL / AUDIT	1,500		1,500	0.00%
HYDRO FOR TRAFFIC LIGHTS	1,800	1,818	1,800	0.00%
WATER TESTING & SUPPLYING	1,000	687	1,000	0.00%
CONSULTANT	10,000	5,551	10,000	0.00%
MISCELLANEOUS	600		600	0.00%
	<u>\$64,900</u>	<u>\$40,894</u>	<u>\$64,900</u>	<u>0.00%</u>
<u>NORTH HASTINGS PROFESSIONAL BUILDING</u>				
OPERATING	549,475	536,081	588,362	7.08%
CAPITAL	88,805	88,806	88,805	0.00%
	<u>\$638,280</u>	<u>\$624,887</u>	<u>\$677,167</u>	<u>6.09%</u>
<u>COVID</u>				
SALARY	189,994	31,692		-100.00%
BENEFITS	47,499	3,680		-100.00%
ELECTRONIC RECORDS	136,000	8,605		-100.00%
SUPPLIES, PPE & OTHER	54,700	124,508		-100.00%
	<u>\$428,193</u>	<u>\$168,485</u>	<u>\$0</u>	<u>-100.00%</u>
<u>TOTAL GENERAL GOVERNMENT EXPENDITURES</u>	<u>\$11,822,253</u>	<u>\$12,119,072</u>	<u>\$12,730,837</u>	<u>7.69%</u>

COUNTY OF HASTINGS

EXHIBIT B1

GENERAL GOVERNMENT

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
REVENUE				
OCIF FUNDING	55,245		40,000	-27.60%
ONTARIO MUNICIPAL PARTNERSHIP FUND	55,000	55,000	46,800	-14.91%
ADDITIONS TO ASSESSMENT	175,000	209,153	175,000	0.00%
MISCELLANEOUS REVENUE / INTEREST EARNED	120,000	314,044	250,000	108.33%
PAYMENTS IN LIEU	75,700	55,010	75,700	0.00%
PURCHASE OF SERVICE -EORN & EOWC	220,000	242,250	210,000	-4.55%
MUNICIPAL MODERNIZATION FUND INTAKE 3	60,000	35,616	525,817	776.36%
COVID PROVINCIAL FUNDING	428,193	168,485		-100.00%
	1,189,138	1,079,558	1,323,317	11.28%
NORTH HASTINGS PROFESSIONAL BUILDING				
	455,665	458,507	497,321	9.14%
INTERDEPARTMENT CHARGES:				
ACCOMMODATION	739,000	738,970	738,961	-0.01%
LEASE PAYBACK-DESKTOP P.C./SOFTWARE	160,700	160,700	214,000	33.17%
911 MAPPING	12,000	12,000	12,000	0.00%
	911,700	911,670	964,961	5.84%
ALLOCATION OF COMMON COSTS				
PROVINCIAL OFFENCES	157,000	157,000	172,000	9.55%
LONG TERM CARE FACILITIES	1,333,100	1,333,100	1,501,700	12.65%
COMMUNITY AND HUMAN SERVICES	1,378,400	1,378,400	1,458,600	5.82%
CHILD CARE	139,000	139,000	155,800	12.09%
PLANNING	201,300	201,300	221,900	10.23%
EMERGENCY MEDICAL SERVICES	557,200	557,200	644,900	15.74%
SOCIAL HOUSING	782,200	782,200	811,600	3.76%
	4,548,200	4,548,200	4,966,500	9.20%
CONTRIBUTION FROM RESERVES :				
GENERAL CONTINGENCY	53,000	400,000	322,700	508.87%
ROADS			0	
DOCTOR ATTRACTION	27,000		0	-100.00%
TANGIBLE CAPITAL ASSET CONSULTANT	90,506	24,372	0	-100.00%
	170,506	424,372	322,700	89.26%
TOTAL GENERAL GOVERNMENT REVENUE				
	\$7,275,209	\$7,422,307	\$8,074,799	10.99%
NET COST				
	\$4,547,044	\$4,696,765	\$4,656,038	2.40%

COUNTY OF HASTINGS

EXHIBIT B2

NORTH HASTINGS PROFESSIONAL BUILDING

2023 BUDGET

OPERATING

<u>OPERATING</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	20,200	19,827	20,604	2.00%
BENEFITS	5,800	4,560	5,916	2.00%
PROPANE	120,000	109,220	120,100	0.08%
ELECTRICITY	155,000	145,787	160,400	3.48%
WATER & SEWER	60,700	78,853	82,800	36.41%
BUILDING MAINTENANCE	30,000	37,890	53,000	76.67%
PROPERTY TAXES	28,500	28,227	30,000	5.26%
INTERDEPT SERVICES FROM CENTENNIAL MANOR	90,475	90,475	91,332	0.95%
INSURANCE	28,800	21,109	14,210	-50.66%
FACILITY PROJECTS	7,500		7,500	0.00%
LEGAL/AUDIT	2,500	133	2,500	0.00%
	<u>\$549,475</u>	<u>\$536,081</u>	<u>\$588,362</u>	<u>7.08%</u>

REVENUE

TENANT REVENUE	\$165,000	\$167,842	\$195,517	18.49%
INTERDEPARTMENTAL RENT - CENTENNIAL MANOR	261,715	261,715	272,854	4.26%
- CHS	28,950	28,950	28,950	0.00%
CONTRIBUTION FROM RESERVE				
	<u>\$455,665</u>	<u>\$458,507</u>	<u>\$497,321</u>	<u>9.14%</u>

TOTAL OPERATING

	<u>\$93,810</u>	<u>\$77,574</u>	<u>\$91,041</u>	<u>-2.95%</u>
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CAPITAL

CAPITAL LEVY	34,025	34,025	\$34,025	0.00%
LONG TERM DEBT COST - PRINCIPAL AND INTEREST	54,780	54,781	54,780	0.00%
	<u>\$88,805</u>	<u>\$88,806</u>	<u>\$88,805</u>	<u>0.00%</u>

NET COST

	<u>\$182,615</u>	<u>\$166,380</u>	<u>\$179,846</u>	<u>-1.52%</u>
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COUNTY OF HASTINGS

EXHIBIT C

PROVINCIAL OFFENCES

2023 OPERATING BUDGET

<u>EXPENDITURES</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	\$442,900	\$416,282	\$463,600	4.67%
FRINGE BENEFITS	128,400	118,933	134,400	4.67%
COMMITTEE FEES	700	950	1,000	42.86%
OFFICE EQUIPMENT	3,000	1,119	3,000	0.00%
COMMON COSTS	157,000	157,000	172,000	9.55%
ACCOMMODATION COSTS (OFFICE/COURT RENTAL)	133,000	128,134	126,700	-4.74%
ADVERTISING	500	437	500	0.00%
AUDIT COSTS	400	268	420	5.00%
INSURANCE	500	732	850	70.00%
LEGAL COSTS	5,000	25	5,000	0.00%
POSTAGE	7,500	8,372	7,500	0.00%
PHOTOCOPIER	2,000	2,510	2,000	0.00%
TELEPHONE	1,750	873	1,750	0.00%
OFFICE SUPPLIES	10,500	12,411	10,500	0.00%
PAYROLL PROCESSING CHARGES	1,500	1,500	1,600	6.67%
COMPUTER OPERATIONS	15,300	14,300	17,500	14.38%
PURCHASE SERVICES - MINISTRY OF ATTORNEY GE	175,000	157,085	175,000	0.00%
- PROSECUTOR	82,500	82,151	82,500	0.00%
- COLLECTION FEES	500	0	500	0.00%
- OTHER	20,000	16,159	20,300	1.50%
EDUCATION	3,600	3,694	3,600	0.00%
MILEAGE & TRAVEL / WITNESS FEES	1,000	950	1,000	0.00%
SUBSCRIPTIONS	4,900	3,812	4,900	0.00%
BANK CHARGES / POS CHARGES	38,000	28,877	35,000	-7.89%
COVID EXPENSES		721	0	
<u>TOTAL EXPENDITURES</u>	<u>\$1,235,450</u>	<u>\$1,157,295</u>	<u>\$1,271,120</u>	<u>2.89%</u>

REVENUE

GROSS TICKET REVENUE	\$1,600,000	\$1,519,204	\$1,600,000	0.00%
MISC REVENUE / BANK INTEREST, ETC...	13,000	22,905	20,000	53.85%
REVENUE - PURCHASE OF SERVICE AGREEMENTS	13,000	9,055	10,000	-23.08%
SAFE RESTART FUNDING	21,000		0	-100.00%
	<u>\$1,647,000</u>	<u>\$1,551,164</u>	<u>\$1,630,000</u>	<u>-1.03%</u>

NET (REVENUE) / COST

(\$411,550) **(\$393,869)** **(\$358,880)** **-12.80%**

MUNICIPAL SPLIT OF REVENUE BASED ON PROPORTIONATE NUMBER OF TICKETS ISSUED.

<u>MUNICIPALITIES</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>Apportionment</u>	
			<u>2023 BUDGET</u>	<u>Percent</u>
HASTINGS COUNTY	(123,465)	(\$141,772)	(125,249)	34.90%
BELLEVILLE	(111,119)	(\$112,771)	(94,027)	26.20%
QUINTE WEST	(176,967)	(\$139,326)	(139,604)	38.90%
<u>TOTAL (REVENUE) / COST APPORTIONMENT</u>	<u>(\$411,550)</u>	<u>(\$393,869)</u>	<u>(358,880)</u>	<u>100.00%</u>

COUNTY OF HASTINGS

EXHIBIT D-1

PLANNING, LAND DIVISION

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>PLANNING</u>				
SALARIES	541,600	524,446	559,700	3.34%
FRINGE BENEFITS	152,100	151,097	139,925	-8.00%
ACCOMMODATION RENTAL	8,060	5,093	8,060	0.00%
OFFICE SUPPLIES	7,000	5,426	7,000	0.00%
EQUIPMENT	1,500	634	1,500	0.00%
PHOTO COPYING	6,000	3,718	6,000	0.00%
POSTAGE	3,000	3,111	3,000	0.00%
TELEPHONE	3,500	1,189	3,500	0.00%
MILEAGE & TRAVEL	14,000	3,723	14,000	0.00%
CONVENTIONS	4,000	1,504	4,000	0.00%
EDUCATION	7,000	371	7,000	0.00%
MEMBERSHIPS	4,500	3,882	4,500	0.00%
COMPUTER	2,250		2,250	0.00%
ADVERTISING	3,000	(128)	3,000	0.00%
AUDIT	640	567	670	4.69%
LEGAL	15,000	1,687	15,000	0.00%
CONSULTANTS (OP & SERVICE DELIVERY REVIEW)	65,000	86,231	125,750	93.46%
COMMON COSTS	201,300	201,300	221,900	10.23%
INTERCOMPANY DESKTOP P.C. / SOFTWARE CHARGES	6,100	6,500	9,200	50.82%
CONTRIBUTION TO RESERVES				
MISCELLANEOUS	2,000		2,000	0.00%
	<u>\$1,047,550</u>	<u>\$1,000,351</u>	<u>\$1,137,955</u>	<u>8.63%</u>
911 AREA MANAGEMENT GROUP - (see Exhibit D2 for details)	\$204,600	\$191,539	\$209,050	2.17%
ECONOMIC DEVELOPMENT - (see Exhibit D3 for details)	\$703,300	\$581,815	\$752,042	6.93%
TOTAL EXPENDITURES	<u>\$1,955,450</u>	<u>\$1,773,705</u>	<u>\$2,099,047</u>	<u>7.34%</u>
<u>REVENUE</u>				
PLANNING & LAND DIVISION	145,000	179,978	160,000	10.34%
CONTRIBUTION FROM RESERVES	65,000		25,000	-61.54%
ECONOMIC DEVELOPMENT	18,000	-	50,780	182.11%
	<u>228,000</u>	<u>179,978</u>	<u>235,780</u>	<u>3.41%</u>
Net Cost	<u>1,727,450</u>	<u>1,593,727</u>	<u>1,863,267</u>	<u>7.86%</u>
<u>MUNICIPAL PARTNERS COST SHARE RECOVERY FOR 911 SERVICES</u>				
BELLEVILLE	78,239	73,237	79,648	1.80%
QUINTE WEST	67,211	62,927	67,335	0.18%
8 WING TRENTON	2,066	1,928	1,923	-6.93%
	<u>147,517</u>	<u>138,092</u>	<u>148,906</u>	<u>0.94%</u>
TOTAL REVENUE	<u>375,517</u>	<u>318,070</u>	<u>384,686</u>	<u>2.44%</u>
HASTINGS COUNTY NET COST	<u>\$ 1,579,933</u>	<u>\$ 1,455,635</u>	<u>\$ 1,714,361</u>	<u>8.51%</u>

COUNTY OF HASTINGS

EXHIBIT D-2

HASTINGS / QUINTE 911

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	88,400	87,684	91,500	3.51%
FRINGE BENEFITS	22,200	22,282	23,300	4.95%
OFFICE SUPPLIES	50	134	50	0.00%
OFFICE EQUIPMENT	150	86	150	0.00%
MILEAGE & TRAVEL	3,500		3,500	0.00%
CONVENTIONS / MEETINGS	6,000		6,000	0.00%
EDUCATION	1,000	86	1,000	0.00%
TELEPHONE	1,000	992	1,000	0.00%
PUBLIC EDUCATION	1,000	901	2,000	100.00%
COMMITTEE FEES	300	570	300	0.00%
MEMBERSHIPS	250	203	500	100.00%
COMPUTER	250		250	0.00%
ADVERTISING	1,000	900	1,000	0.00%
LEGAL	2,000		1,000	-50.00%
PURCHASED SERVICES	65,500	65,701	65,500	0.00%
INTERDEPARTMENTAL-911 MAPPING / DATA	12,000	12,000	12,000	0.00%
<u>TOTAL EXPENDITURES</u>	<u>204,600</u>	<u>\$191,539</u>	<u>\$209,050</u>	<u>2.17%</u>

MUNICIPAL APPORTIONMENT OF BUDGET TOTAL EXPENDITURES : BASED ON PER CAPITA BASIS

BASED ON POPULATION FROM

MUN DIRECTORY

<u>MUNICIPALITIES</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>	<u>POPULATION</u>
HASTINGS COUNTY	\$57,083	\$53,447	\$60,144	28.77%	41,580
CITY OF BELLEVILLE	\$78,239	\$73,237	\$79,648	38.10%	55,071
CITY OF QUINTE WEST	\$67,211	\$62,927	\$67,335	32.21%	46,560
8 WING CFB TRENTON	\$2,067	\$1,928	\$1,923	0.92%	1,335
<u>TOTAL APPORTIONMENT</u>	<u>\$204,600</u>	<u>191,539</u>	<u>\$209,050</u>	<u>100.00%</u>	<u>144,546</u>

COUNTY OF HASTINGS

EXHIBIT D-3

ECONOMIC DEVELOPMENT

2023 BUDGET

OPERATING

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	\$293,800	243,019	\$304,200	3.54%
FRINGE BENEFITS	71,500	56,193	\$70,340	-1.62%
TELEPHONE	2,000	2,714	2,500	25.00%
MARKETING PLAN	160,000	130,254	142,322	-11.05%
MEMBERSHIPS / CONFERENCES / TRAINING	12,000	8,637	12,000	0.00%
MILEAGE & TRAVEL	15,000	11,669	15,000	0.00%
INVESTMENT & ATTRACTION BRANDING	25,000	24,190	50,000	100.00%
SMALL BUSINESS COORDINATOR	12,000	9,378	12,000	0.00%
TRAILS (EOTA)	25,000	25,000	25,000	0.00%
TRAILS (MAINTENANCE)	15,000	15,000	15,000	0.00%
NATURAL RESOURCES & AGRICULTURE INITIATIVES	20,000	17,669	20,000	0.00%
FOOD AND BEVERAGE INVESTMENT MARKETING	3,000	2,876	3,000	0.00%
TOURISM DEVELOPMENT	46,000	32,610	77,680	68.87%
HARVEST HASTINGS E-COMMERCE	0			
MISCELLANEOUS	3,000	2,606	3,000	0.00%
CONTRIBUTION TO RESERVES				
<u>TOTAL EXPENDITURES</u>	<u>\$703,300</u>	<u>\$581,815</u>	<u>\$752,042</u>	<u>6.93%</u>

REVENUE

GRANTS	15,000		25,000	
HARVEST HASTINGS E-COMMERCE	0			
CONTRIBUTION FROM RESERVES	3,000		25,780	
<u>TOTAL REVENUE</u>	<u>\$18,000</u>	<u>\$0</u>	<u>\$50,780</u>	<u>182.11%</u>
<u>NET COUNTY COST</u>	<u>\$685,300</u>	<u>\$581,815</u>	<u>\$701,262</u>	<u>2.33%</u>

COUNTY OF HASTINGS

EXHIBIT E-1

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>PROGRAM EXPENDITURES</u>				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	\$25,143,916	\$23,810,527	\$26,144,702	3.98%
ONTARIO WORKS ADMINISTRATION	10,690,675	\$9,777,471	10,379,988	-2.91%
CHILDREN SERVICES PROGRAMS	16,526,508	19,655,893	28,701,420	73.67%
CHILDREN SERVICES ADMINISTRATION	505,741	223,268	505,758	0.00%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	476,640	509,690	543,000	13.92%
COMMUNITY HOUSING - OPERATING	25,687,643	24,517,873	25,617,071	-0.27%
COMMUNITY HOUSING - CAPITAL	1,850,000	2,557,347	2,079,800	12.42%
COVID EXPENDITURES	2,294,965	3,199,176	107,500	-95.32%
<u>TOTAL EXPENDITURES</u>	<u>\$83,176,088</u>	<u>\$84,251,245</u>	<u>\$94,079,239</u>	<u>13.11%</u>

REVENUE

EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	\$24,849,266	\$23,610,791	\$25,850,052	4.03%
ONTARIO WORKS ADMINISTRATION	6,638,225	6,429,009	6,605,567	-0.49%
CHILDREN SERVICES PROGRAMS	15,475,945	18,611,757	27,817,032	79.74%
CHILDREN SERVICES ADMINISTRATION	243,454	111,634	243,454	0.00%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	476,640	501,218	543,000	13.92%
COMMUNITY HOUSING - OPERATING	13,503,315	12,096,211	12,277,523	-9.08%
COVID REVENUE	2,294,965	3,196,347	107,500	-95.32%
<u>TOTAL COUNTY REVENUE</u>	<u>\$63,481,810</u>	<u>\$64,556,967</u>	<u>\$73,444,127</u>	<u>15.69%</u>

NET COST

EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	\$294,650	\$199,736	\$294,650	0.00%
ONTARIO WORKS ADMINISTRATION	\$4,052,450	\$3,348,462	\$3,774,420	-6.86%
CHILDREN SERVICES PROGRAMS	\$1,050,563	\$1,044,136	\$884,388	-15.82%
CHILDREN SERVICES ADMINISTRATION	\$262,287	\$111,634	\$262,305	0.01%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	\$0	\$8,472	\$0	
COMMUNITY HOUSING - OPERATING	\$14,034,328	\$14,979,009	\$15,419,349	9.87%
COVID	\$0	\$2,829	\$0	
<u>NET COST</u>	<u>\$19,694,278</u>	<u>\$19,694,278</u>	<u>\$20,635,111</u>	<u>4.78%</u>

MUNICIPAL APPORTIONMENT OF 2023 BUDGET NET COST : BASED ON WEIGHTED ASSESSMENT.

<u>MUNICIPALITIES</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
HASTINGS COUNTY.....	\$5,792,087	\$5,792,088	\$6,085,294	29.49%
BELLEVILLE.....	\$8,015,571	\$8,015,571	\$8,381,982	40.62%
QUINTE WEST.....	\$5,886,620	\$5,886,620	\$6,167,835	29.89%
<u>TOTAL APPORTIONMENT</u>	<u>\$19,694,278</u>	<u>\$19,694,279</u>	<u>\$20,635,111</u>	<u>100.00%</u>

COUNTY OF HASTINGS

EXHIBIT E-2

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

PROGRAM EXPENDITURES

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS</u>				
ONTARIO WORKS BENEFITS	\$20,306,800	\$18,334,577	\$20,306,800	0.00%
DISCRETIONARY BENEFITS	\$1,467,000	\$1,351,852	\$1,467,000	0.00%
MUNICIPAL EMERGENCY ASSISTANCE FUND	107,000	89,953	\$107,000	0.00%
COMMUNITY HOMELESSNESS PREVENTION INITIATIVE	2,272,835	1,565,761		-100.00%
COMMUNITY PROGRAM GRANTS	187,650	86,400	187,650	0.00%
REACHING HOME	802,631	1,205,623	662,552	-17.45%
REACHING HOME - RURAL		193		
HOMELESSNESS PREVENTION PROGRAM		1,176,168	3,413,700	
	\$25,143,916	\$23,810,527	\$26,144,702	3.98%

REVENUE

ONTARIO WORKS	\$20,306,800	\$18,334,831	\$20,306,800	0.00%
DISCRETIONARY BENEFITS	\$1,467,000	\$1,335,270	\$1,467,000	0.00%
COMMUNITY HOMELESSNESS PREVENTION INITIATIVE	\$2,272,835	\$1,558,899		-100.00%
REACHING HOME	\$802,631	\$1,205,623	\$662,552	-17.45%
HOMELESSNESS PREVENTION PROGRAM			\$0	
		\$1,176,168	\$3,413,700	
	\$24,849,266	\$23,610,791	\$25,850,052	4.03%

NET COST

	\$294,650	\$199,736	\$294,650	0.00%
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COUNTY OF HASTINGS

EXHIBIT E-3

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

<u>ADMINISTRATION</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	\$5,756,500	\$5,194,238	\$5,604,900	-2.63%
FRINGE BENEFITS	1,669,400	1,578,730	1,625,400	-2.64%
MILEAGE / TRAVEL / CONVENTIONS	35,000	19,914	35,000	0.00%
POSTAGE	90,000	73,035	80,000	-11.11%
TELEPHONE	105,800	131,163	131,000	23.82%
MAINTENANCE / UTILITIES & MISCELLANEOUS	98,100	148,513	95,000	-3.16%
OFFICE SUPPLIES	40,000	38,030	40,000	0.00%
ADVERTISING	8,000	6,898	8,000	0.00%
COMMERCIAL RENT	223,500	225,155	227,148	1.63%
INTERCOMPANY RENT	459,630	456,630	459,630	0.00%
INSURANCE	31,720	49,152	41,710	31.49%
STAFF TRAINING	55,000	18,941	50,000	-9.09%
CONSULTANTS	55,000	13,992	10,000	-81.82%
PAYROLL CHARGES	41,500	39,302	41,500	0.00%
AUDIT FEES	19,800	9,384	14,000	-29.29%
LEGAL FEES	25,000	49,229	30,000	20.00%
MEMBERSHIP FEES	20,000	23,400	22,000	10.00%
COMPUTER COSTS	35,000	32,968	38,000	8.57%
INTEGRATED COORDINATED ACCESS SYSTEM	40,000	10,176	0	-100.00%
ELECTRONIC DOCUMENT MANAGEMENT	120,925	39,190	45,000	-62.79%
INTERDEPT DESKTOP P.C. / SOFTWARE REPLAC	52,600	52,600	62,700	19.20%
COMMON COSTS	1,378,400	1,378,400	1,458,600	5.82%
EQUIPMENT	27,800	25,825	27,800	0.00%
STABILITY SUPPORT BENEFITS	275,000	130,282	200,000	-27.27%
EMERGENCY MEASURES PLAN	5,000	5,251	5,000	0.00%
COMMITTEE MEMBER FEES	14,000	19,064	18,000	28.57%
BANK FEES	8,000	8,009	9,600	20.00%
<u>TOTAL ADMINISTRATION EXPENDITURES</u>	<u>\$10,690,675</u>	<u>\$9,777,471</u>	<u>\$10,379,988</u>	<u>-2.91%</u>
<u>REVENUE</u>				
PROV. SUBSIDY - MCSS	6,413,300	5,997,591	6,136,644	-4.31%
PROV. SUBSIDY - MCSS ONE-TIME FUNDING		0	0	
MUNICIPAL MODERNIZATION FUNDING	78,600	25,473		-100.00%
MISC / INTEREST REVENUE	96,000	323,762	400,000	316.67%
CONTRIBUTION FROM RESERVE	50,325	82,183	68,923	36.96%
<u>TOTAL REVENUE</u>	<u>\$6,638,225</u>	<u>\$6,429,009</u>	<u>\$6,605,567</u>	<u>-0.49%</u>
<u>NET COST</u>	<u>\$4,052,450</u>	<u>\$3,348,462</u>	<u>\$3,774,420</u>	<u>-6.86%</u>

COUNTY OF HASTINGS

EXHIBIT E-4

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

<u>CHILDREN SERVICES PROGRAMS</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
CORE PROGRAM	\$8,294,035	8,532,975	\$8,294,036	0.00%
WAGE ENHANCEMENT	1,518,342	1,518,354	1,518,342	0.00%
EARLYON LEARNING CENTERS	1,536,643	1,536,643	1,635,019	6.40%
CHILD CARE AND EARLY YEARS WORKFORCE EXPANSION	900,496	692,887	225,124	-75.00%
EARLY LEARNING CHILD CARE	1,924,499	2,497,961	1,758,324	-8.63%
INDIGENOUS-LED CHILD CARE	1,070,587	1,070,587	1,217,205	13.70%
LICENSED HOME CHILD CARE	324,625	324,625	324,625	0.00%
SMALL WATER WORKS	289,800	289,800	289,800	0.00%
ONE-TIME FUNDING	6,277	5,805	6,277	0.00%
EMERGENCY CHILD CARE	661,204	377,158	661,204	0.00%
CANADA WIDE EARLY LEARNING		65,218		
		2,743,880	12,771,464	
	\$16,526,508	\$19,655,893	\$28,701,420	73.67%
<u>REVENUE</u>				
CORE PROGRAM	\$7,440,282	7,679,222	\$7,440,283	0.00%
WAGE ENHANCEMENT	\$1,487,707	1,487,707	\$1,487,707	0.00%
EARLYON LEARNING CENTERS	\$1,536,643	1,536,643	\$1,635,019	6.40%
CHILD CARE AND EARLY YEARS WORKFORCE EXPANSION	\$900,496	692,887	\$225,124	-75.00%
EARLY LEARNING CHILD CARE	\$1,758,324	2,331,786	\$1,758,324	0.00%
INDIGENOUS-LED CHILD CARE	\$1,070,587	1,070,587	\$1,217,205	13.70%
LICENSED HOME CHILD CARE	\$324,625	331,064	\$324,625	0.00%
SMALL WATER WORKS	\$289,800	289,800	\$289,800	0.00%
ONE-TIME FUNDING	\$6,277	5,805	\$6,277	0.00%
FEDERAL SAFE RESTART	\$661,204	377,158	\$661,204	0.00%
PROVINCIAL REINVESTMENT FUNDING			\$12,771,464	
EMERGENCY CHILD CARE		65,218		
CANADA WIDE EARLY LEARNING		2,743,880		
	\$15,475,945	\$18,611,757	\$27,817,032	79.74%
<u>CHILDREN SERVICES PROGRAMS NET COST</u>	\$1,050,563	\$1,044,136	\$884,388	-15.82%

COUNTY OF HASTINGS

EXHIBIT E-5

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

<u>CHILDREN SERVICES ADMINISTRATION</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	\$221,700	\$11,401	\$177,800	-19.80%
FRINGE BENEFITS	66,500	3,076	53,340	-19.79%
TRAVEL / MILEAGE / ACCOMMODATIONS	7,800	2,215	7,800	0.00%
TELEPHONE	7,000	7,566	7,000	0.00%
OFFICE SUPPLIES	3,000	2,047	3,000	0.00%
ADVERTISING	500		500	0.00%
INTERCOMPANY RENT	57,080	57,080	57,080	0.00%
INSURANCE	1,248	1,942	18,125	1352.32%
STAFF TRAINING	3,000	1,621	3,000	0.00%
AUDIT FEES	2,100	8,888	7,700	266.67%
LEGAL FEES	1,000	541	20,000	1900.00%
EQUIPMENT	3,000	1,369	3,000	0.00%
COMPUTER	5,000	642	5,000	0.00%
INTERDEPT DESKTOP P.C. REPLACEMENT	6,300	6,300	10,700	69.84%
COMMON COSTS	118,500	118,500	129,700	9.45%
MISCELLANEOUS	2,013	80	2,013	0.00%
<u>TOTAL EXPENDITURES</u>	<u>\$505,741</u>	<u>\$223,268</u>	<u>\$505,758</u>	<u>0.00%</u>
<u>REVENUE</u>				
PROVINCIAL SUBSIDY	243,454	\$111,634	\$243,454	0.00%
CONTRIBUTION FROM RESERVES				
<u>TOTAL REVENUE</u>	<u>\$243,454</u>	<u>\$111,634</u>	<u>\$243,454</u>	<u>0.00%</u>
<u>NET COST</u>	<u>\$262,287</u>	<u>\$111,634</u>	<u>\$262,305</u>	<u>0.01%</u>

COUNTY OF HASTINGS

EXHIBIT E-6

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

<u>BEFORE AND AFTER SCHOOL CHILD CARE</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
SALARIES	\$354,500	\$377,474	\$395,900	11.68%
FRINGE BENEFITS	42,540	60,440	63,400	49.04%
SUPPLIES / FOOD	24,000	24,971	24,000	0.00%
LEGAL FEES	1,000	0	1,000	0.00%
COMMON COSTS	20,500	20,500	26,100	27.32%
BAD DEBTS EXPENSE	500		500	0.00%
TELEPHONE	3,400	3,201	3,400	0.00%
COMPUTER COSTS	25,000	9,861	25,000	0.00%
STAFF TRAINING / TRAVEL / CONFERENCES	4,000	12,107	2,500	-37.50%
BANKING FEES	1,200	1,136	1,200	0.00%
<u>TOTAL EXPENDITURES</u>	<u>\$476,640</u>	<u>\$509,690</u>	<u>\$543,000</u>	<u>13.92%</u>
 <u>REVENUE</u>				
FEE SUBSIDY	142,800	\$94,300	100,000	-29.97%
OPERATING GRANTS	107,740	218,265	200,000	85.63%
CANADA-WIDE EARLY LEARNING CHILD CARE		8,001	62,500	
PARENT FEES	226,100	180,402	180,000	-20.39%
MISCELLANEOUS REVENUE		250	500	
<u>TOTAL REVENUE</u>	<u>\$476,640</u>	<u>\$501,218</u>	<u>\$543,000</u>	<u>13.92%</u>
 <u>NET COST</u>	 <u>\$0</u>	 <u>\$8,472</u>	 <u>\$0</u>	 <u>0.00%</u>

COUNTY OF HASTINGS

EXHIBIT E-7

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

COMMUNITY HOUSING - OPERATING

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>CLIENT SERVICES</u>				
SALARIES	\$1,555,600	\$1,494,739	\$1,568,900	0.85%
FRINGE BENEFITS	451,100	405,159	455,000	0.86%
OFFICE FURNITURE / EQUIPMENT	5,000	805	5,000	0.00%
PHOTOCOPYING	1,400	405	1,400	0.00%
COMMON COSTS	782,299	782,200	811,600	3.75%
POSTAGE / COURIER	16,000	17,125	16,000	0.00%
TELEPHONE	76,696	81,197	75,000	-2.21%
OFFICE SUPPLIES	5,000	4,390	5,000	0.00%
CONSULTANTS			10,000	
SECURITY	152,020	111,267	152,020	0.00%
LEGAL	25,000	34,101	37,500	50.00%
ADVERTISING	4,000		2,000	-50.00%
AUDIT	7,900	6,241	9,460	19.75%
RENT	133,330	132,534	133,300	-0.02%
MILEAGE / TRAVEL	37,000	22,526	37,000	0.00%
COMPUTER HARDWARE / SOFTWARE	80,000	76,484	80,000	0.00%
INTERDEPARTMENT DESKTOP P.C. REPLACEMENT	15,000	15,000	32,900	119.33%
STAFF TRAINING / EDUCATION	22,000	28,457	20,000	-9.09%
BANK SERVICE CHARGES / INTEREST	5,600	6,621	7,000	25.00%
MISCELLANEOUS EXPENSES	2,000	754	2,000	0.00%
	3,376,945	3,220,005	3,461,080	2.49%

HOUSING PROGRAMS

RENT SUPPLEMENT	949,816	895,660	949,816	0.00%
STRONG COMMUNITIES RENT SUPPLEMENT PROGRAM	303,451	67,794	93,300	-69.25%
HOUSING ALLOWANCE DIRECT DELIVERY	480,732	480,732	480,732	0.00%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	389,605	404,423	404,423	3.80%
HASTINGS PORTABLE HOUSING BENEFIT	68,700	65,460	68,700	0.00%
HOUSING RESOURCE WORKER PROGRAM	426,000	379,909	426,000	0.00%
COMMUNITY RELATIONS / RECREATIONAL PROGRAMS	93,000	68,387	93,000	0.00%
MORTGAGE PAYMENTS	1,155,268	1,155,940	1,175,839	1.78%
DEBENTURES	700,730	700,730	106,829	-84.75%
HOME FOR GOOD FINANCING (NET OF PROV SUBSIDIES)	136,000	133,223	136,000	0.00%
BAD DEBT EXPENSE	85,000	105,403	85,000	0.00%
NON PROFIT HOUSING EXPENDITURES	3,412,500	3,478,453	3,749,900	9.89%
	8,200,802	7,936,114	7,769,539	-5.26%

COUNTY OF HASTINGS

EXHIBIT E-7

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

COMMUNITY HOUSING - OPERATING

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>BUILDINGS / FACILITIES MANAGEMENT</u>				
SALARY	1,841,448	1,713,328	1,868,900	1.49%
BENEFITS	515,605	484,104	523,300	1.49%
TRAVEL	32,000	39,631	40,000	25.00%
TRAINING	18,000	7,490	18,000	0.00%
OFFICE SUPPLIES	3,000	2,379	3,000	0.00%
TELEPHONE	17,000	18,614	19,000	11.76%
ASSET MANAGEMENT	16,500	16,790	17,000	3.03%
CONTRACTED SERVICES				
BUILDING EXTERIOR	100,000	152,402	125,000	25.00%
BUILDING INTERIOR	1,200,000	1,846,448	1,300,000	8.33%
ELECTRICAL	125,000	156,546	140,000	12.00%
ELEVATORS AND LIFE SAFETY SYSTEMS	50,000	24,515	50,000	0.00%
GROUNDS	150,000	272,879	190,000	26.67%
HEATING SYSTEMS	57,000	80,971	80,000	40.35%
MECHANICAL SYSTEMS	60,000	115,407	110,000	83.33%
PLUMBING	280,000	314,587	310,000	10.71%
STAFF MATERIAL PURCHASES	425,000	571,957	500,000	17.65%
WASTE REMOVAL	270,000	300,952	300,000	11.11%
WINTER MAINTENANCE	550,000	717,265	700,000	27.27%
PLANNED / PREVENTATIVE MAINTENANCE	480,000	369,653	400,000	-16.67%
MINOR CAPITAL	171,900	171,908	171,900	0.00%
UTILITIES				
HYDRO	935,000	983,902	985,000	5.35%
WATER AND SEWER	890,700	873,603	917,283	2.98%
FUEL	465,000	542,384	569,503	22.47%
INSURANCE PREMIUMS	425,565	539,102	859,635	102.00%
INSURANCE CLAIM EXPENSE	50,000	21,704	50,000	0.00%
MUNICIPAL TAXES	2,350,450	2,357,082	2,468,800	5.04%
<u>TOTAL BUILDING / FACILITIES MANAGEMENT</u>	<u>11,479,168</u>	<u>12,695,603</u>	<u>12,716,321</u>	<u>10.78%</u>
 <u>100% PROVINCIALY FUNDED PROGRAMS</u>				
HFG - PAYMENTS TO PARTNERS	\$401,220	\$100,305	\$0	-100.00%
NEW RENTAL UNITS EXTERNALLY OWNED	1,679,762	\$470,250	\$1,209,512	-28.00%
CAN-ONT PORTABLE HOUSING UNIT				
ONTARIO PRIORITIES HOUSING INITIATIVE (OPHI)	235,125	89,128	145,997	-37.91%
RENOVATES				
ONTARIO PRIORITIES HOUSING INITIATIVE (OPHI)	314,622			0.00%
NON PROFIT CAPITAL			314,622	
RURAL & REMOTE SENIORS E-CONNECT		2,979		
SENIORS COMMUNITY GRANT		3,489		
	<u>2,630,729</u>	<u>666,151</u>	<u>1,670,131</u>	<u>-36.51%</u>
<u>TOTAL EXPENDITURES</u>	<u>\$25,687,643</u>	<u>\$24,517,873</u>	<u>\$25,617,071</u>	<u>-0.27%</u>

COUNTY OF HASTINGS

EXHIBIT E-7

COMMUNITY AND HUMAN SERVICES

2023 BUDGET

COMMUNITY HOUSING - OPERATING

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>REVENUE</u>				
TENANT REVENUE	\$6,430,000	7,103,874	\$6,751,500	5.00%
FEDERAL BLOCK FUNDING-PUBLIC / NON PROFIT HOUSING	2,755,415	2,755,414	2,467,975	-10.43%
AFFORDABLE HOUSING ADMINISTRATIVE	62,560	72,188	97,943	56.56%
STRONG COMMUNITIES RENT SUPPLEMENT PROC	210,100	52,530		-100.00%
HOUSING ALLOWANCE DIRECT DELIVERY	480,732	480,732	446,051	-7.21%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI)-RENT SUPS	368,259	316,295	404,423	9.82%
DOOR FUNDING	11,556	88,128		-100.00%
HOME FOR GOOD HOUSING	96,365	24,091	0	-100.00%
HOUSING RESOURCE WORKER PROGRAM	319,500	283,622	319,500	0.00%
OTHER REVENUE - MISCELLANEOUS / SOLAR PANELS	110,000	117,082	110,000	0.00%
CONTRIBUTION FROM RESERVE	28,100	136,104	10,000	-64.41%
	<u>\$10,872,587</u>	<u>\$11,430,060</u>	<u>\$10,607,392</u>	<u>-2.44%</u>

100% PROVINCIALY FUNDED PROGRAMS

HFG - PAYMENTS TO PARTNERS	\$401,220	\$100,305	\$0	-100.00%
NEW RENTAL UNIT EXTERNALLY OWNED - OPHI	\$1,679,762	\$470,250	\$1,209,512	-28.00%
CAN-ONT HOUSING BENEFIT -PORTABLE HOUSING UNIT	\$0		\$0	
ONTARIO PRIORITIES HOUSING INITIATIVE (OPHI) RENOVATES	\$235,125	89,128	\$145,997	-37.91%
ONTARIO PRIORITIES HOUSING INITIATIVE (OPHI) NON PROFIT CAPITAL	\$314,622		\$314,622	0.00%
RURAL & REMOTE SENIORS E-CONNECT		2,979		
SENIORS COMMUNITY GRANT		3,489		
	<u>\$2,630,729</u>	<u>\$666,151</u>	<u>\$1,670,131</u>	<u>-36.51%</u>

TOTAL REVENUE

\$13,503,315 **\$12,096,211** **\$12,277,523** **-9.08%**

NET COST OF OPERATING

\$12,184,328 **\$12,421,662** **\$13,339,549** **9.48%**

CAPITAL LEVY

\$1,850,000 **\$2,557,347** **\$2,079,800** **12.42%**

NET COST

\$14,034,328 **\$14,979,009** **\$15,419,349** **9.87%**

COUNTY OF HASTINGS

EXHIBIT F

PARAMEDIC SERVICES

2023 BUDGET

OPERATING

EXPENDITURES	2022 BUDGET	2022 ACTUAL	2023 BUDGET	%
SALARIES	12,881,725	12,450,290	13,663,106	6.07%
FRINGE BENEFITS	4,726,316	5,074,828	5,465,242	15.63%
LINEN / LAUNDRY	43,400	47,215	48,000	10.60%
UNIFORM REPLACEMENT	90,000	91,184	90,000	0.00%
OFFICE SUPPLIES	23,000	34,225	23,000	0.00%
OFFICE EQUIPMENT / FURNITURE	15,000	3,650	15,000	0.00%
MILEAGE & TRAVEL	100,000	130,531	130,000	30.00%
COMMITTEE FEES	8,500	13,364	15,000	76.47%
STAFF TRAINING / EDUCATION	30,000	34,682	40,000	33.33%
MEMBERSHIP / SUBSCRIPTIONS / ASSOCIATION FEES	5,300	2,179	5,300	0.00%
RENTAL ACCOMMODATIONS	325,700	321,883	334,287	2.64%
TELEPHONE / COMMUNICATIONS	55,000	49,903	63,000	14.55%
UTILITIES	53,500	65,338	75,000	40.19%
PROPERTY TAXES	71,600	70,014	75,200	5.03%
LEGAL	30,000	38,732	30,000	0.00%
AUDIT	8,210	5,492	8,620	4.99%
ADVERTISING		870	1,000	
COMPUTER	351,740	297,514	368,000	4.62%
MEDICAL SUPPLIES	515,000	611,124	600,000	16.50%
BUILDING MAINTENANCE	120,000	126,831	125,000	4.17%
EQUIPMENT REPLACEMENT	60,000	50,016	60,000	0.00%
INSURANCE - VEHICLE / LIABILITY / PROPERTY	216,500	200,787	237,535	9.72%
INSURANCE - CLAIMS DEDUCTIBLE	10,000	1,748	10,000	0.00%
VEHICLE OPERATIONS - FUEL	516,000	604,904	605,000	17.25%
- MAINTENANCE / REPAIR	500,000	553,744	500,000	0.00%
CROSS BORDER	90,000	154,379	120,000	33.33%
OFF LOAD DELIVERY-QHC	232,140	232,140	300,145	29.29%
EMERGENCY PREPAREDNESS INITIATIVES	10,000	4,334	10,000	0.00%
COVID-19 COSTS		274,358		
COMMUNITY PARAMEDICINE PROJECTS	268,004	129,707	268,004	0.00%
LONG-TERM CARE SUPPORT PROGRAM	1,829,200	1,666,535	1,829,200	0.00%
COMMON COSTS	557,200	557,200	644,900	15.74%
DEBT CHARGES	116,300	115,252	215,252	85.08%
EXPENDITURE RECOVERIES		-112,137		
CONTRIBUTION TO RESERVES				
TOTAL EXPENDITURES	\$23,859,335	\$23,902,816	\$25,974,791	8.87%

COUNTY OF HASTINGS

EXHIBIT F

PARAMEDIC SERVICES

2023 BUDGET

OPERATING

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>REVENUE</u>				
PROVINCIAL TEMPLATE SUBSIDY	\$9,710,142	\$9,735,377	\$10,035,802	3.35%
COMMUNITY PARAMEDICINE PROJECTS	\$125,000	\$129,707	\$125,000	0.00%
PRINCE EDWARD COUNTY CONTRIBUTION- OPERATIONS	2,833,870	2,837,086	3,466,552	22.33%
OFF LOAD DELIVERY FUNDING	232,140	232,140	300,145	29.29%
HIGH INTENSITY SUPPORT AT HOME PROGRAM	143,004		143,004	0.00%
LONG-TERM CARE SUPPORT PROGRAM	1,829,200	1,666,535	1,829,200	0.00%
COVID-19 FUNDING		274,358		
MISC REVENUE / SALE VEHICLE / EVENT COVERAGE / ETC...	20,000	87,241	150,000	650.00%
CONTRIBUTION FROM RESERVE		0	100,000	
<u>TOTAL REVENUE</u>	<u>\$14,893,356</u>	<u>\$14,962,444</u>	<u>\$16,149,703</u>	<u>8.44%</u>
<u>TOTAL OPERATING</u>	<u>\$8,965,979</u>	<u>\$8,940,372</u>	<u>\$9,825,088</u>	<u>9.58%</u>
<u>CAPITAL</u>				
CAPITAL LEVY	\$1,200,000	\$1,200,000	\$1,300,000	8.33%
<u>NET COST</u>	<u>\$10,165,979</u>	<u>\$10,140,372</u>	<u>\$11,125,088</u>	<u>9.43%</u>

MUNICIPAL APPORTIONMENT OF BUDGET NET COST : BASED ON WEIGHTED ASSESSMENT.

<u>MUNICIPALITIES</u>	<u>BASED ON APPORTIONMENT RATES</u>			
	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
HASTINGS COUNTY.....	\$2,989,815	2,982,283	\$3,280,788	29.4900%
BELLEVILLE.....	\$4,137,553	4,127,131	\$4,519,011	40.6200%
QUINTE WEST.....	\$3,038,611	3,030,957	\$3,325,289	29.8900%
<u>TOTAL APPORTIONMENT</u>	<u>\$10,165,979</u>	<u>\$10,140,372</u>	<u>\$11,125,088</u>	<u>100.00%</u>

COUNTY OF HASTINGS

HASTINGS / QUINTE LONG TERM CARE

2023 BUDGET

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
OPERATING EXPENSES	\$ 35,993,560	\$ 38,029,295	\$ 39,853,035	10.72%
REVENUE	(31,410,160)	(34,405,685)	(34,513,158)	9.88%
NET OPERATING COST	4,583,400	3,623,610	5,339,877	16.50%
CAPITAL	2,532,293	3,492,082	2,532,294	0.00%
NET COST	<u>\$ 7,115,693</u>	<u>\$ 7,115,692</u>	<u>\$ 7,872,171</u>	<u>10.63%</u>

BREAKDOWN BY FACILITY

HASTINGS MANOR	4,179,028	4,179,027	4,566,159	9.26%
CENTENNIAL MANOR	2,936,666	2,936,665	3,306,012	12.58%
	<u>\$ 7,115,693</u>	<u>\$ 7,115,692</u>	<u>\$ 7,872,171</u>	<u>10.63%</u>

MUNICIPAL PARTNERS COST SHARE RECOVERY

BELLEVILLE	3,268,753	3,267,917	3,592,109	9.89%
QUINTE WEST	1,939,228	1,939,650	2,154,203	11.09%
HASTINGS COUNTY	1,907,712	1,908,125	2,125,858	11.43%
	<u>\$ 7,115,693</u>	<u>\$ 7,115,692</u>	<u>\$ 7,872,171</u>	<u>10.63%</u>

COUNTY OF HASTINGS

EXHIBIT G

HASTINGS / QUINTE L.T.C. - HASTINGS MANOR

2023 BUDGET

OPERATING EXPENDITURES

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
WAGES	\$15,141,737	\$15,438,657	\$14,643,769	-3.29%
FRINGE BENEFITS	3,785,435	3,732,551	3,660,942	-3.29%
HEATING, HYDRO & WATER	855,000	915,378	916,250	7.16%
<u>SUB TOTAL</u>	<u>\$19,782,172</u>	<u>\$20,086,586</u>	<u>\$19,220,961</u>	<u>-2.84%</u>
ALL OTHER EXPENSES	\$3,704,596	\$3,815,961	\$7,431,054	100.59%
CONTRIBUTION TO RESERVES	0	0	0	
COVID EXPENSES	537,913	1,884,640	0	-100.00%
<u>TOTAL EXPENDITURES</u>	<u>\$24,024,681</u>	<u>\$25,787,187</u>	<u>\$26,652,015</u>	<u>10.94%</u>

REVENUE

PROVINCIAL SUBSIDY	\$12,134,446	\$12,442,951	\$12,524,587	3.22%
RESIDENT-BASIC ACCOMMODATION	5,166,396	5,135,078	5,139,249	-0.53%
RESIDENT-PREF. ACCOMMODATION	1,045,957	1,101,008	1,118,260	6.91%
PROVINCIAL SUBSIDY-PHYSICIAN ON-CALL	26,196	26,591	26,724	2.02%
-COVID-19 Funding	537,913	1,884,640	103,700	
-RAI-MDS INITIATIVE-SUSTAINABILITY	133,445	134,126	136,911	2.60%
-High Needs-Nursing Per Diem	60,721	60,716	61,643	1.52%
-Medication Safety Technology	66,492	84,495	90,504	
-Direct Care Staffing	106,008	106,008	106,008	0.00%
-BSO Funding	100,008	100,008	100,008	0.00%
-Quality Attainment Premium	33,940	33,240	33,940	0.00%
-Falls Prevention Equipment	25,296	25,296	25,296	0.00%
-Supplemental Staffing (4 hours)	2,244,364	2,160,679	3,359,457	49.68%
-PSW Permanent Wage Enhancement		513,868	988,529	
-Retention Incentive		250,000		
-Recruitment Program		5,325		
HEALTH AND WELL BEING FUNDING			37,540	
LOCAL PRIORITIES FUNDING			45,029	
MISC. REVENUE (INTEREST / DONATIONS / OTHER)	8,700	187,666	32,700	275.86%
	<u>\$21,689,882</u>	<u>\$24,251,695</u>	<u>\$23,930,085</u>	<u>10.33%</u>

TOTAL OPERATING

	<u>\$2,334,799</u>	<u>\$1,535,492</u>	<u>\$2,721,930</u>	<u>16.58%</u>
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CAPITAL

CAPITAL LEVY	\$225,000	\$1,055,213	\$600,712	166.98%
LONG TERM DEBT COST	2,575,000	2,544,074	1,961,000	-23.84%
PROVINCIAL DEBT SERVICING ALLOWANCE	-955,771	-955,752	-717,483	-24.93%
<u>TOTAL CAPITAL</u>	<u>\$1,844,229</u>	<u>\$2,643,535</u>	<u>\$1,844,229</u>	<u>0.00%</u>

NET COST

	<u>\$4,179,028</u>	<u>\$4,179,027</u>	<u>\$4,566,159</u>	<u>9.26%</u>
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BASED ON 2022
APPORTIONMENT RATES

DISTRIBUTION OF NET COSTS

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>Based on proportionate share of beds(Resident Days)</u>				
BELLEVILLE	\$2,770,695	\$2,769,859	\$3,026,450	66.28%
<u>Based on proportionate share of weighted assessment</u>				
QUINTE WEST	\$709,940	\$710,362	\$774,935	16.97%
HASTINGS	\$698,392	\$698,806	\$764,773	16.75%
	<u>\$4,179,028</u>	<u>\$4,179,027</u>	<u>\$4,566,159</u>	<u>100.00%</u>

HASTINGS / QUINTE L.T.C.

HASTINGS MANOR

2023 BUDGET

<u>EXPENDITURES</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>RECREATION & THERAPY SERVICES</u>				
SALARIES	\$788,157	\$697,702	\$806,756	2.36%
SALARIES & BENEFITS - STAFFING SUPPLEMENT	\$274,315	\$319,664	\$419,270	52.84%
FRINGE BENEFITS	265,618	169,124	201,689	-24.07%
PURCHASED SERVICE - PHYSIOTHERAPY	209,484	207,684	209,484	0.00%
- OTHER	19,675	13,874	29,376	
SUPPLIES-(HOBBY/CRAFTS/RECR TN)	4,900	6,304	7,391	50.84%
EQUIPMENT - REPLACEMENTS / ADDITIONS	652	2,789	5,004	667.48%
EQUIPMENT - MAINTENANCE	1,594	70	1,710	7.28%
EDUCATION/TRAINING-SUPPLIES/SER	640	505	723	12.97%
ATTENDANCE COSTS-TRAVEL/CONVN				
TUCK SHOP EXPENSES		10,134		
OTHER EXPENSES	1,164	12	25,235	2067.96%
EXPENDITURE RECOVERIES				
	\$1,566,199	\$1,427,862	\$1,706,638	8.97%
<u>DIETARY SERVICES</u>				
SALARIES	\$1,410,582	\$1,463,537	\$1,478,145	4.79%
FRINGE BENEFITS	352,646	355,580	369,536	4.79%
RAW FOOD	890,712	1,020,983	1,031,102	15.76%
PURCHASED SERVICES	989	816	989	0.00%
SUPPLIES	32,585	34,421	32,585	0.00%
HIGH NEEDS SUPPLIES				
EQUIPMENT - NEW				
EQUIPMENT - REPLACEMENTS	82,558	52,276	82,558	0.00%
EQUIPMENT - MAINTENANCE				
EDUCATION/TRAINING-SUPPLIES/SER	2,000	1,735	2,000	0.00%
ATTENDANCE COSTS-TRAVEL/CONVN				
OTHER EXPENSES		33		
EXPENDITURE RECOVERIES		-737		
	\$2,772,072	\$2,928,644	\$2,996,915	8.11%
<u>NURSING & PERSONAL CARE</u>				
SALARIES	\$9,432,419	\$8,670,112	\$9,908,236	5.04%
SALARIES & BENEFITS - STAFFING SUPPLEMENT	973,775	1,840,257	2,931,344	201.03%
EDUCATION/TRAINING - STAFFING SUPPLEMENT		758		
FRINGE BENEFITS	2,601,549	2,104,150	2,477,059	-4.79%
INCENTIVE SALARIES & BENEFITS		769,154		
MEDICAL DIRECTOR FEES	27,704	27,704	27,704	0.00%
PHYSICIAN ON CALL FEES	25,302	26,370	26,724	5.62%
PURCHASED SERVICES	99,009	72,391	33,715	-65.95%
MEDICAL & NURSING SUPPLIES	65,000	73,660	65,000	0.00%
HIGH NEEDS SUPPLIES	58,177	63,503	58,177	0.00%
INCONTINENT SUPPLIES	126,860	143,912	126,860	0.00%
EQUIPMENT - NEW	30,655	97,898	132,070	330.83%
EQUIPMENT - REPLACEMENTS	61,713	55,980	92,989	50.68%
EQUIPMENT - MAINTENANCE				
EDUCATION/TRAINING-SUPPLIES/SER	7,150	4,699	8,350	16.78%
ATTENDANCE COSTS-TRAVEL/CONVN				
OTHER EXPENSES		-3,012		
EXPENDITURE RECOVERIES		-30,963		
	\$13,509,313	\$13,916,573	\$15,888,228	17.61%

HASTINGS / QUINTE L.T.C.

HASTINGS MANOR

2023 BUDGET

EXPENDITURES	2022 BUDGET	2022 ACTUAL	2023 BUDGET	%
<u>HOUSEKEEPING SERVICES</u>				
SALARIES	\$1,200,688	\$1,116,858	\$1,257,918	4.77%
FRINGE BENEFITS	300,172	269,969	314,479	4.77%
PURCHASED SERVICES	8,943	7,506	8,943	0.00%
SUPPLIES	76,916	30,706	83,937	9.13%
EQUIPMENT - NEW				
EQUIPMENT - REPLACEMENTS	8,822	6,142	9,845	11.60%
EQUIPMENT - MAINTENANCE				
EDUCATION/TRAINING-SUPPLIES/SER	1,000	430		-100.00%
ATTENDANCE COSTS-TRAVEL/CONVN		87		
OTHER EXPENSES				
EXPENDITURE RECOVERIES		-2,386		
	\$1,596,541	\$1,429,312	\$1,675,122	4.92%
<u>LAUNDRY & LINEN SERVICES</u>				
SALARIES	\$267,367	\$167,857	\$263,424	-1.47%
FRINGE BENEFITS	66,842	40,797	65,856	-1.47%
REPLACEMENT UNIFORMS				
PURCHASED SERVICES	200		200	0.00%
INCONTINENCE SUPPLIES				
LAUNDRY SUPPLIES	14,209	14,294	15,388	8.30%
EQUIPMENT - NEW				
EQUIPMENT - REPLACEMENTS	40,174	38,410	14,084	-64.94%
EQUIPMENT - MAINTENANCE				
LINEN REPLACEMENT	40,192	32,892	44,766	11.38%
EDUCATION/TRAINING-SUPPLIES/SER				
ATTENDANCE COSTS-TRAVEL/CONVN				
OTHER EXPENSES				
EXPENDITURE RECOVERIES				
	\$428,984	\$294,250	\$403,718	-5.89%
<u>GENERAL & ADMINISTRATIVE</u>				
SALARIES	\$500,202	\$658,473	\$614,210	22.79%
FRINGE BENEFITS	125,051	160,023	153,553	22.79%
ADVERTISING	4,030	3,796	4,030	0.00%
PURCHASED SERVICES	124,920	138,426	133,165	6.60%
COMMITTEE FEES	9,700	3,737	9,700	0.00%
COMMON COSTS	813,300	813,300	935,800	15.06%
HARDWARE/SOFTWARE INTERDEPT CHARGES	34,500	34,500	35,600	3.19%
BAD DEBT EXPENSE		107		
AUDIT FEES	9,780	6,530	10,465	7.00%
LEGAL FEES	40,000	67,985	40,000	0.00%
POSTAGE	4,730	2,777	4,730	0.00%
PRINTING & STATIONERY	15,000	19,198	18,200	21.33%
EQUIPMENT - NEW	5,000	1,073	5,000	0.00%
EQUIPMENT - REPLACEMENTS	5,000	3,317	5,000	0.00%
EQUIPMENT - MAINTENANCE				
VEHICLE MAINTENANCE / OPERATIONS				
CONTRIBUTION TO RESERVE - OPERATING				
ASSOCIATION MEMBERSHIPS	23,776	16,752	23,266	-2.15%
EDUCATION/TRAINING-SUPPLIES/SER	12,000	3,626	19,800	65.00%
ATTENDANCE COSTS-TRAVEL/CONVN	16,000	5,987	16,000	0.00%
RECRUITMENT PROGRAM				
OTHER EXPENSES	10,754	16,733	10,754	0.00%
BANK CHARGES	2,000		2,000	0.00%
EXPENDITURE RECOVERIES				
INSURANCE CLAIM EXPENSE				
UNIT TOTAL	\$1,755,743	\$1,956,340	\$2,041,273	16.26%

HASTINGS / QUINTE L.T.C.

HASTINGS MANOR

2023 BUDGET

EXPENDITURES	2022 BUDGET	2022 ACTUAL	2023 BUDGET	%
<u>BUILDING/FACILITY SERVICES</u>				
SALARIES	\$294,232	\$296,021	\$315,080	7.09%
FRINGE BENEFITS	73,558	71,929	78,770	7.09%
SERVICE CONTRACTS	271,425	223,473	271,425	0.00%
EQUIPMENT - NEW	9,046	872	9,046	0.00%
EQUIPMENT - REPLACEMENTS	70,199	28,271	62,736	-10.63%
EQUIPMENT - MAINTENANCE	64,186	101,286	64,186	0.00%
VEHICLE OPERATIONS				
BUILDING REPAIRS & MAINTENANCE	103,361	216,033	117,977	14.14%
EDUCATION/TRAINING-SUPPLIES/SER		430		
ATTENDANCE COSTS-TRAVEL/CONVN		777		
HEATING	230,000	286,784	291,250	26.63%
OTHER UTILITIES	625,000	628,594	625,000	0.00%
INSURANCE	141,800	113,528	129,450	-8.71%
TELEPHONE	26,010	27,332	26,101	0.35%
TAXES				
CONSULTING / ARCHITECT FEES				
OTHER EXPENSES				
EXPENDITURE RECOVERIES	-50,900	-45,761	-50,900	0.00%
	\$1,857,917	\$1,949,569	\$1,940,121	4.42%
<u>COVID EXPENSES</u>				
SALARIES	\$509,699	\$1,321,751		
FRINGE BENEFITS		219,023		
STAFF ACCOMMODATIONS				
EQUIPMENT - MEDICAL				
EQUIPMENT - IT				
EQUIPMENT - OTHER		7,913		
CLEANING SUPPLIES	28,214	48,052		
SUPPLIES PPE		160,683		
OTHER EXPENSES		127,218		
	537,913	1,884,640	0	-100.00%
TOTAL OPERATING EXPENDITURES	\$24,024,681	\$25,787,190	\$26,652,015	10.94%

COUNTY OF HASTINGS

EXHIBIT H

HASTINGS / QUINTE L.T.C. - CENTENNIAL MANOR

2023 BUDGET

OPERATING

EXPENDITURES

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
WAGES	\$7,348,159	\$7,274,505	\$8,601,721	17.06%
FRINGE BENEFITS	1,690,077	1,629,593	1,646,160	-2.60%
HEATING, HYDRO & WATER	333,750	408,552	449,625	34.72%
SUB TOTAL	\$9,371,986	\$9,312,650	\$10,697,506	14.14%
ALL OTHER EXPENSES	\$2,148,474	\$2,152,733	\$2,503,514	16.53%
CONTRIBUTION TO RESERVES	0	0	0	
COVID COSTS	448,420	776,725	0	
TOTAL EXPENDITURES	\$11,968,879	\$12,242,108	\$13,201,020	10.29%

REVENUE

PROVINCIAL SUBSIDY	\$5,428,714	\$5,393,938	\$5,522,471	1.73%
RESIDENT-BASIC ACCOMMODATION	2,143,389	2,197,246	2,208,560	3.04%
RESIDENT-PREF. ACCOMMODATION	333,264	354,094	359,005	7.72%
PROVINCIAL SUBSIDY -Physician on Call	15,528	15,766	15,840	2.01%
-COVID-19 Funding	448,420	818,387	45,000	-89.96%
-RAI MDS Initiative-Sustainability	58,020	58,315	59,527	2.60%
-Quality Attainment Premium	14,757	14,448	14,757	0.00%
-Falls Prevention Equipment	11,004	11,004	11,004	0.00%
-High Needs Nursing	26,400	26,397	26,802	1.52%
-Allied Health Professional Staffing Suppl	149,081	28,924	170,013	14.04%
-Education & Training Supplement	35,402	4,400	16,125	-54.45%
-Medication Safety Technology	28,908	36,737	39,348	36.11%
-Direct Care Staffing	106,008	106,008	106,008	0.00%
-BSO Funding	0		72,000	
-Nurse Practitioner	122,856	48,672	122,856	0.00%
-PSW Permanent Wage Enhancement	0	211,845	449,602	
-RN, RPN & PSW Supplement Staffing	791,327	655,241	1,274,493	61.06%
-Retention Incentive		105,000		
HEALTH AND WELL BEING FUNDING			16,322	
LOCAL PRIORITIES FUNDING			46,140	
MISC. REVENUE (RENT / OTHER)	7,200	67,568	7,200	0.00%
RECRUITMENT PROGRAM				
TOTAL REVENUE	\$9,720,278	\$10,153,990	\$10,583,073	8.88%

TOTAL OPERATING

\$2,248,601	\$2,088,118	\$2,617,947	16.43%
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CAPITAL

CAPITAL LEVY	\$451,034	\$682,792	\$688,065	52.55%
LONG TERM DEBT COST	410,178	397,438	0	-100.00%
PROVINCIAL DEBT SERVICING ALLOWANCE	(173,147)	(231,683)	0.00	-100.00%
TOTAL CAPITAL	\$688,064	\$848,547	\$688,065	0.00%

NET COST

\$2,936,666	\$2,936,665	\$3,306,012	12.58%
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DISTRIBUTION OF NET COSTS

	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
HASTINGS COUNTY	\$1,209,320	\$1,209,319	\$1,361,085	41.17%
QUINTE WEST	\$1,229,288	\$1,229,288	\$1,379,268	41.72%
BELLEVILLE - (THURLOW / QUINTE WEST ANNEX)	\$498,058	\$498,058	\$565,659	17.11%

TOTALS

\$2,936,666	\$2,936,665	\$3,306,012	100.00%
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HASTINGS / QUINTE L.T.C.
CENTENNIAL MANOR
2023 BUDGET

EXPENDITURES	2022 BUDGET	2022 ACTUAL	2023 BUDGET	%
<u>RECREATION & THERAPY SERVICES</u>				
SALARIES	\$389,840	\$395,003	\$365,273	-6.30%
SALARIES & BENEFITS - STAFFING SUPPLEMENT	50,063	28,924	170,013	239.60%
FRINGE BENEFITS	101,178	88,847	84,013	-16.97%
PURCHASED SERVICE - PHYSIOTHERAPY	91,080	90,196	91,080	0.00%
- OTHER	5,090	3,661	5,150	
DIETITIAN SERVICES	600	103	600	0.00%
SUPPLIES-(HOBBY/CRAFTS/RECRTN)	1,700	924	1,700	0.00%
EQUIPMENT - NEW		7,242		
EQUIPMENT - REPLACEMENTS	1,900		1,900	0.00%
EQUIPMENT - MAINTENANCE	100		100	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	1,000	40	1,000	0.00%
ATTENDANCE COSTS-TRAVEL/CONVNT.	1,600		1,600	0.00%
VEHICLE OPERATIONS	2,000	260	2,000	0.00%
CLOTHING				
OTHER EXPENSES				
EXPENDITURE RECOVERIES		-500		
UNIT TOTAL	\$646,151	\$614,700	\$724,429	12.11%
<u>DIETARY SERVICES</u>				
SALARIES	\$637,652	\$677,117	\$670,528	5.16%
FRINGE BENEFITS	146,660	152,285	154,221	5.16%
RAW FOOD	419,062	508,119	482,864	15.22%
PURCHASED SERVICES	825	175	825	0.00%
SUPPLIES	19,731	20,377	19,731	0.00%
HINF PER DIEM SUPPLIES				
EQUIPMENT - NEW				
EQUIPMENT/DISHES-REPLACEMENTS	26,130	23,219	26,130	0.00%
EQUIPMENT - MAINTENANCE	600		600	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	1,500	452	1,500	0.00%
ATTENDANCE COSTS-TRAVEL/CONVNT.				
OTHER EXPENSES		9		
EXPENDITURE RECOVERIES	-84,000	-95,615	-84,000	0.00%
UNIT TOTAL	\$1,168,160	\$1,286,138	\$1,272,399	8.92%
<u>NURSING & PERSONAL CARE</u>				
SALARIES	\$4,489,306	\$4,140,951	\$4,811,764	7.18%
SALARIES & BENEFITS - STAFFING SUPPLEMENT	523,806	655,241	1,274,493	143.31%
EDUCATION/TRAINING - STAFFING SUPPLEMENT		4,400		
FRINGE BENEFITS	1,153,016	930,519	1,106,706	-4.02%
INCENTIVE SALARIES & BENEFITS		317,980		
NURSE PRACTITIONER	122,853	48,672	122,853	0.00%
MEDICAL DIRECTOR	12,405	16,021	40,857	229.36%
PHYSICIAN ON CALL FEES	14,755	15,856	15,500	5.05%
PURCHASED SERVICES	18,339	13,535	20,242	10.38%
MEDICAL & NURSING SUPPLIES	30,000	32,927	37,810	26.03%
HIGH NEEDS SUPPLIES-PER DIEM	10,232	5,755	10,232	0.00%
HIGH NEEDS SUPPLIES-CLAIMS BASED	20,000	6,835	20,000	0.00%
INCONTINENT SUPPLIES	56,852	60,900	56,852	0.00%
EQUIPMENT - NEW	31,886	34,179	47,858	50.09%
EQUIPMENT - REPLACEMENTS	16,235	11,546	45,320	179.15%
EQUIPMENT - MAINTENANCE	550		550	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	7,000	5,078	8,000	14.29%
ATTENDANCE COSTS-TRAVEL/CONVNT.				
OTHER EXPENSES		-1,120		
EXPENDITURE RECOVERIES	-6,600	-21,313	-7,010	6.21%
UNIT TOTAL	\$6,500,635	\$6,277,962	\$7,612,027	17.10%

HASTINGS / QUINTE L.T.C.
CENTENNIAL MANOR
2023 BUDGET

EXPENDITURES	2022 BUDGET	2022 ACTUAL	2023 BUDGET	%
<u>HOUSEKEEPING SERVICES</u>				
SALARIES	\$411,920	\$491,690	\$429,152	4.18%
FRINGE BENEFITS	94,742	110,317	98,705	4.18%
PURCHASED SERVICES	4,500		4,500	0.00%
SUPPLIES	37,453	44,629	37,453	0.00%
EQUIPMENT - NEW			400	
EQUIPMENT - REPLACEMENTS	11,250	1,768	11,180	-0.62%
EQUIPMENT - MAINTENANCE		1,490		
EDUCATION/TRAINING-SUPPLIES/SERV			1,000	
ATTENDANCE COSTS-TRAVEL/CONVNT.				
OTHER EXPENSES		253		
EXPENDITURE RECOVERIES		-250		
UNIT TOTAL	\$559,865	\$649,897	\$582,390	4.02%
<u>LAUNDRY & LINEN SERVICE</u>				
SALARIES	\$211,152	\$83,583	\$215,508	2.06%
FRINGE BENEFITS	48,565	18,798	49,567	2.06%
PURCHASED SERVICES				
INCONTINENT SUPPLIES				
LAUNDRY SUPPLIES	6,060	8,794	6,931	14.37%
EQUIPMENT - NEW	2,261	13	1,134	-49.85%
EQUIPMENT - REPLACEMENTS	9,285	61	4,074	-56.12%
EQUIPMENT - MAINTENANCE		552		
LINEN REPLACEMENT	19,085	18,545	19,085	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV			1,000	
ATTENDANCE COSTS-TRAVEL/CONVNT.				
OTHER EXPENSES				
EXPENDITURE RECOVERIES	-51,265	-64,831	-51,265	0.00%
UNIT TOTAL	\$245,143	\$65,515	\$246,034	0.36%
<u>GENERAL & ADMINISTRATIVE</u>				
SALARIES	\$407,450	\$455,306	\$426,008	4.55%
FRINGE BENEFITS	93,714	102,416	97,982	4.55%
ADVERTISING	2,500	4,410	2,500	0.00%
PURCHASE OF SERVICE	65,125	86,983	79,645	22.30%
COMMITTEE FEES	2,900	3,737	2,900	0.00%
COMMON COSTS	519,800	519,800	565,900	8.87%
INSURANCE CLAIMS EXPENSE	1,350		1,350	0.00%
INTERDEPARTMENT HARDWARE/SOFTWARE CHARGES	22,600	19,900	23,700	4.87%
AUDIT FEES	4,730	3,620	5,190	9.73%
LEGAL FEES	32,500	28,428	32,500	0.00%
POSTAGE	2,750	1,651	2,750	0.00%
PRINTING & STATIONERY	13,300	16,121	13,300	0.00%
EQUIPMENT - REPLACEMENTS	14,560	28,406	6,560	-54.95%
EQUIPMENT - NEW		8,205		
CONTRIBUTION TO RESERVES-WSIB				
CONTRIBUTION TO RESERVES - OPERATING				
ASSOCIATION MEMBERSHIPS	12,150	885	12,150	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	12,000	4,131	12,000	0.00%
ATTENDANCE COSTS-TRAVEL/CONVNT.	9,000	1,143	16,200	80.00%
RECRUITMENT PROGRAM COSTS				
OTHER EXPENSES	8,000	13,769	8,000	0.00%
BANK INTEREST CHARGES	800	330	800	0.00%
EXPENDITURE RECOVERIES		-8,151		
UNIT TOTAL	\$1,225,229	\$1,291,090	\$1,309,435	6.87%

HASTINGS / QUINTE L.T.C.
CENTENNIAL MANOR
2023 BUDGET

<u>EXPENDITURES</u>	<u>2022 BUDGET</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>%</u>
<u>BUILDING / FACILITY SERVICES</u>				
SALARIES	\$226,970	\$208,274	\$238,982	5.29%
FRINGE BENEFITS	52,203	46,847	54,966	5.29%
PURCHASED SERVICE- Interdepartmental Rent From NHPB	261,715	261,715	272,854	4.26%
- Interdepartmental Charges Offset to NHPB	-90,475	-90,475	-91,332	0.95%
-Service Contracts	180,000	221,217	210,370	16.87%
EQUIPMENT - NEW	22,316	10,159	104,261	367.20%
EQUIPMENT - One Time Ministry Funded Purchases				
EQUIPMENT - REPLACEMENTS	76,378	112,298	42,903	-43.83%
EQUIPMENT - MAINTENANCE	52,412	26,633	50,250	-4.13%
BUILDING REPAIRS & MAINTENANCE	67,692	56,081	91,205	34.74%
EDUCATION/TRAINING-SUPPLIES/SERV	877	763	1,377	57.01%
ATTENDANCE COSTS-TRAVEL/CONVNT.		404		
ELECTRICITY	135,000	156,645	170,925	26.61%
GAS-PROPANE	160,000	202,371	203,700	27.31%
WATER & SEWER	38,750	49,536	75,000	93.55%
INSURANCE PREMIUM	53,200	76,169	90,605	70.31%
INSURANCE CLAIM / DEDUCTIBLE				
TELEPHONE	27,240	23,035	27,240	0.00%
OTHER EXPENSES	11,000	13,238	11,000	0.00%
EXPENDITURE RECOVERIES	-100,000	-94,828	-100,000	0.00%
UNIT TOTAL	\$1,175,278	\$1,280,082	\$1,454,306	23.74%
<u>COVID EXPENSES</u>				
SALARIES	301,220	536,918		
FRINGE BENEFITS	69,280	78,008		-100.00%
EQUIPMENT - MEDICAL				
EQUIPMENT - IT				
EQUIPMENT - OTHER	77,920	79,721		-100.00%
CLEANING SUPPLIES				
SUPPLIES PPE		57,460		
OTHER EXPENSES		24,618		
UNIT TOTAL	\$448,420	\$776,725	\$0	
TOTAL OPERATING EXPENDITURES	11,968,879	12,242,109	13,201,020	10.29%

**COUNTY OF HASTINGS
CAPITAL BUDGET 2023**

EXPENDITURES	General	Community & Human Services	EMS	Long-term Care		TOTAL
				HM	CM	
Capital Projects	772,300	21,130,648	7,348,200	1,267,000	1,161,700	31,679,848
Distribution of 2023 Gas Tax	1,256,808					1,256,808
Gas Tax Reserve Fund	54,644					54,644
	2,083,752	21,130,648	7,348,200	1,267,000	1,161,700	32,991,300
REVENUE						
Current Budget						0
Gas Tax Funding 2023	1,311,452					1,311,452
Ontario Community Infrastructure Fund (OCIF)						0
IAH Provincial Grant						0
CMHC Retrofit Funding		1,875,194				1,875,194
CMHC RHI Grant		14,136,000				14,136,000
Prov Funding						0
Contribution from Reserves						0
Computer Reserve	244,000					244,000
Roads Reserve	50,000					50,000
Capital Reserve Fund						0
Contingency Fund	478,300					478,300
Gas Tax Funding						0
Housing Capital		5,119,454				5,119,454
EMS Vehicles & Equipment			2,148,200			2,148,200
Hastings Manor Reserves				1,207,000		1,207,000
Centennial Manor Capital					1,161,700	1,161,700
Insurance Proceeds						0
Donations						0
Debt			5,200,000	60,000		5,260,000
	2,083,752	21,130,648	7,348,200	1,267,000	1,161,700	32,991,300

2023 Capital Projects Narrative – County Admin Building

Project: Upgrade to North Elevator

Budget Amount: \$140,000

Justification: The hydraulic piston in this elevator was replaced in 2022 and at that time the service contractor recommended upgrading the controls and hydraulic fluid reservoir as they are beyond their normal service life.

Project: Security Camera System Replacement

Budget Amount: \$120,000

Justification: The security camera system for the Administration Building is based on old technology and is beyond its service life. It has become unreliable and difficult to service and maintain. A new system will be similar to what was installed at our housing properties in 2022.

Capital Projects Narrative – Roads

Project: Shannonville Road Cape Sealing

Budget Amount: \$50,000

Justification: To extend the life of the existing road surface, Jewell Engineering has recommended that this section of road be Cape Sealed. In the past, the County has completed crack sealing and this new process should extend the life of the existing road by 4 to 6 years.

Capital Projects Narrative – North Hastings Professional Building

Project: LED Lighting Upgrades

Budget Amount: \$58,300

Justification: Many of the light fixtures in the NHPB are over 20 years old. It is recommended that they be upgraded to new LED fixtures which will be more energy efficient and reduce future operating costs.

**ADMINISTRATION / GENERAL GOVERNMENT NON-SHARED SERVICES
2023 CAPITAL / ONE TIME EXPENDITURES BUDGET**

Project	2023 Projects	Justification/ Comments	Priority Level
County Administration Building			
Upgrades to North Elevator	140,000		P1
Security Camera System Replacement	120,000		P2
Carryforward Projects			
Perimeter Radiator Controls	160,000		P2
Total Administration Building	420,000		
IT Investments	50,000		P2
Carryforward Projects			
Computer Replacement	194,000	Life Cycle Replacement	P2
Total IT Investments	244,000		
North Hastings Professional Building			
LED Lighting Upgrades (Cost Shared with Centennial Manor)	58,300		P2
	58,300		
Roads Project			
Shannonville Rd Cape Seal	50,000		P2
Total Roads	50,000		
TOTAL	772,300		

140,000 P1 - Legislated/mandate, Health & Safety, operational failure
632,300 P2 - Lifecycle Management, Operational efficiency
- P3 - Lifecycle Replacement based on useful life
- P4 - Service Enhancement

\$ 772,300

RESERVE

	Roads	Computer	Capital	Canada Community Building Fund (CCBF)	Total
Opening Reserve	\$ 667,070	658,915	2,236,913	399,676	3,962,575
2023 Contribution	106,000	282,500	269,025	69,644	727,169
Grants / Donations		-			0
Debt Financing					0
Current Year Capital Projects	(50,000)	(244,000)	(478,300)		(772,300)
Closing Reserves	723,070	697,415	2,027,638	469,320	3,917,444

**Administration / General Capital Budget
Multi-Year Forecast**

Project	2024	2025	2026	2027	2028	Priority Level
County Administration Building						
Replace Windows	510,000					P2
Replace Glass Curtain Wall		75,000				P2
Replace 3 Boilers		300,000				P2
Retaining Wall Pointing		25,000			25,000	P3
Replace Fire Pump		15,000				P1
Replace Smoke & Heat Detectors		4,000				P1
Repair North & South Parking Lot Retaing Walls	25,000					P2
Replace/Upgade Parking Lot Controls & Gates		5,000				P3
Repave Parking Lot			400,000			P3
Swipe Card System	180,000					P2
Total Administration Building	715,000	424,000	400,000	-	25,000	
IT Investments						
Annual Replacement	50,000	50,000	50,000	50,000	50,000	P2
Total IT Investments	50,000	50,000	50,000	50,000	50,000	
North Hastings Professional Building						
Roof Replacement	348,740					P3
Replace Ceiling Tile	99,000					P3
Replace 9 Heat Pumps	65,000					
Replace Sheet Flooring		96,000				P3
Exit Signage & Lighting Upgrades		20,000				P3
Ceiling Tile Replacement		99,000				P3
Replace VCT Tiles		60,000				P3
Repave Driveway			312,000			P3
Repaving Parking Lots				267,000		P3
Repoint Brickwork & Parging					30,000	P3
Total North Hastings Professional Building	512,740	275,000	312,000	267,000	30,000	
Roads Project						
Repave Hwy 2 Section 1C (Windmill Corner)	1,640,000					P3
Salmon River Bridge Repairs (Old Hwy 2)		225,000				P3
Cape Seal Hwy 2 Section 2 (Deseronto Westerly)		82,000				P3
Repave Hwy 2 Section 1A (Milltown Rd)			1,455,000			P3
Cape Seal Bayshore Rd Section 3				101,000		P3
Repave Shannonville Rd Section 4A					546,000	P3
Total Roads	1,640,000	307,000	1,455,000	101,000	546,000	
TOTAL	2,917,740	1,056,000	2,217,000	418,000	651,000	

	Roads	Computer	Capital	Canada Community- Building Fund (CCBF)	Total
Opening Reserve, 2024	723,070	697,415	2,027,638	469,320	3,917,444
Contribution	106,000	282,500	269,025	69,644	727,169
Grants / Donations					0
Debt Financing					0
Capital Expenditures	(1,640,000)	(50,000)	(1,227,740)		(2,917,740)
	(810,930)	929,915	1,068,923	538,964	1,726,873
Opening Reserve, 2025	(810,930)	929,915	1,068,923	538,964	1,726,873
Contribution	106,000	282,500	269,025	69,644	727,169
Grants / Donations					0
Debt Financing					0
Capital Expenditures	(307,000)	(50,000)	(699,000)		(1,056,000)
	(1,011,930)	1,162,415	638,948	608,608	1,398,042
Opening Reserve, 2026	(1,011,930)	1,162,415	638,948	608,608	1,398,042
Contribution	106,000	282,500	269,025	69,644	727,169
Grants / Donations					0
Debt Financing					0
Capital Expenditures	(1,455,000)	(50,000)	(712,000)		(2,217,000)
	(2,360,930)	1,394,915	195,973	678,252	(91,789)
Opening Reserve, 2027	(2,360,930)	1,394,915	195,973	678,252	(91,789)
Contribution	106,000	282,500	269,025	69,644	727,169
Grants / Donations					0
Debt Financing					0
Capital Expenditures	(101,000)	(50,000)	(267,000)		(418,000)
	(2,355,930)	1,627,415	197,998	747,896	217,380
Opening Reserve, 2028	(2,355,930)	1,627,415	197,998	747,896	217,380
Contribution	106,000	282,500	269,025	69,644	727,169
Grants / Donations					0
Debt Financing					0
Capital Expenditures	546,000	(50,000)	(55,000)		441,000
	(1,703,930)	1,859,915	412,023	817,540	1,385,549

Community and Human Services 2023 Capital Budget

Project: Quinte West Multi-Unit Housing Complex

Budget Amount: \$14,880,000

Justification: The purchase of land from Quinte West has been completed and the design work for this 32 unit complex is underway. The County has applied for Rapid Housing Initiative Funding for this project. A funding announcement is expected by July and a final decision on the commencement of this project will be made at that time.

Project: Replace Fire Alarm Sprinkler System and Standpipe, 7 Turnbull, Belleville

Budget Amount: \$89,300

Justification: The fire suppression system is original to the building and while recent plumbing repairs were being undertaken it was found to be partially blocked with sediment. The damaged sections were replaced, however the entire system is in need of replacement due to the age of the piping.

Project: Fire Alarm Panel Replacement, 7 Turnbull, Belleville

Budget Amount: \$70,000

Justification: The fire alarm panel is original to the building and beyond its service life. A replacement panel is required.

Project: MUA Unit Upgrade, 25 Station, Bancroft

Budget Amount: \$350,000

Justification: These units were identified for replacement last year and design work was completed in 2022. This funding will allow for the replacement of 5 make up air units and will include air conditioning capabilities.

Project: Lift Replacement with Elevator, 25 Station, Bancroft

Budget Amount: \$600,000

Justification: The current lift at this location is beyond its service life and constantly breaking down. This budget allowance will allow for the replacement of the lift with an elevator including upgrades to the electrical system to operate it.

Project: Elevator Upgrade, 24 Brown, Belleville

Budget Amount: \$150,000

Justification: This elevator has had numerous breakdowns in the past year few years and the elevator service company has recommended replacement of the elevator controls. The current controls are no longer supported by the manufacturer.

Project: Roof Replacement, 7 Turnbull, Belleville

Budget Amount: \$600,000

Justification: This roof has reached the end of its service life and was originally scheduled for replacement in 2021. Recent inspections indicate that it should be replaced at this time.

Project: Roof Replacement, Bleecker Ave, Belleville

Budget Amount: \$270,000

Justification: This roof has reached the end of its service life and received significant damage in the wind storm of 2022. Full replacement is recommended at this time.

Project: Roof Replacement, Union St, Belleville

Budget Amount: \$110,000

Justification: There are 6 single family scattered housing units on Union St. which require roof replacements. The work will also require the replacement of the plywood roofing structure as well as the shingles.

Project: Window Replacement, North Park, Belleville

Budget Amount: \$509,500

Justification: The windows at this family complex are original to the building construction and are beyond their useful life. Replacement of the windows with new energy efficient units will result in improved comfort for the tenants and cost savings for the County.

Project: Unit Rehabilitation, Stage 5, Tweed, - Including Elevator Replacement

Budget Amount: \$1,400,000

Justification: The floors in the south wing of this seniors building have sunk due to site conditions and improper soil compaction at the time of construction. Morden Engineering has completed the interior demolition and rehabilitation of 16 units at this time with a further 7 units remaining to be completed this year. Plans also include the replacement of the current lift with a new elevator.

Project: Kitchen & Bathroom Upgrades, Various Locations

Budget Amount: \$350,000

Justification: The Facilities Department is continuing its program of upgrading/replacing kitchen and bathrooms at our various locations as the units become vacant. In most cases the kitchen and bathroom are original to the building's construction date.

Project: LED Lighting Upgrade, 485 Bridge St, Belleville

Budget Amount: \$90,000

Justification: Most of the hallway building lighting is original to the building and in need of replacement. Upgrading of these lights will result in energy cost savings and improved lighting for the building.

Project: Pave Parking Lot Addition, 315 Edmon St., Deseronto

Budget Amount: \$206,900

Justification: Several years ago the County purchased additional property adjacent to the seniors building in Deseronto to accommodate additional parking. This area is close to the front entrance of the building and the accessible entrance. The current parking lot is gravel and needs to be paved to accommodate persons with mobility issues.

COMMUNITY AND HUMAN SERVICES 2023 CAPITAL EXPENDITURE PLAN

Project		2023 Projects	CMHC 30% Funded Projects	70% Municipal Cost	Priority Level
New Construction					
Quinte West Multi-Unit Housing Complex	Quinte West	14,880,000			P4
Mechanical/Electrical Systems					
Replace Fire Alarm Sprinkler System and Standpipe - CMHC Retrofit Funded	7 Turnbull	89,300	26,790	62,510	P1
Fire Alarm Panel Replacement - CMHC Retrofit Funded	7 Turnbull	70,000	21,000	49,000	P1
MUA Unit Upgrade with AC - CMHC Retrofit Funded	25 Station St	350,000	105,000	245,000	P2
Elevators and Lifts					
Lift Replacement with Elevator - CMHC Retrofit Funded	25 Station	600,000	180,000	420,000	P2
Elevator Rehabilitation - CMHC Retrofit Funded	24 Brown St	150,000	45,000	105,000	P2
Roof Replacement					
*Roof Replacement - CMHC Retrofit Funded	7 Turnbull	600,000	180,000	420,000	P2
Roof Replacement - CMHC Retrofit Funded	Bleecker Avenue	270,000	81,000	189,000	P1
Roof Replacements (6 buildings) - CMHC Retrofit Funded	Union Street	110,000	33,000	77,000	P1
Exterior Repairs					
*Window Replacement - CMHC Retrofit Funded	North Park	509,500	152,850	356,650	P2
Interior Repairs					
Unit Rehabilitation Stage 5 (7 units)& elevator - CMHC Retrofit Funded	23 McCamon	1,400,000	420,000	980,000	P1
Kitchen & Bathroom Upgrades - CMHC Retrofit Funded	Various Locations	350,000	105,000	245,000	P1
LED Lighting Upgrade - CMHC Retrofit Funded	485 Bridge	90,000	27,000	63,000	P2
Site Work					
*Pave Parking Lot Addition - CMHC Retrofit Funded	315 Edmon Street	206,900	62,070	144,830	P1
Vehicle Replacement					
		19,675,700	1,438,710	3,356,990	

2023 Capital Budget

2,496,200	P1 - Legislated/mandate, health & safety, operational failure
2,299,500	P2 - End of Useful life; Lifecycle management, cost reduction if completed, operational efficiency
-	P3 - Lifecycle replacement, scheduled end of life
14,880,000	P4 - Service enhancement

Carry forward Capital Projects

19,675,700
1,454,948
21,130,648

RESERVE

Opening Reserve	5,731,113
2023 Contribution	2,079,800
CMHC Rapid Housing Initiative Funding	14,136,000
CMHC Retrofit Funding Recognized in 2023	1,875,194
Capital Projects	(21,130,648)
Closing Reserves	\$ 2,691,460

COMMUNITY AND HUMAN SERVICES 2023 CAPITAL EXPENDITURE PLAN - CARRYOVER PROJECTS

Project	Location	Budgets Approved by Council	Additional Budget Request to Complete	Expenses Incurred to Dec 31, 2022	Projected Future Spending to Complete	Priority Level
New Construction						
Elevators and Lifts						
Elevator Replacement & Make Up Air Unit Upgrade - CMHC Retrofit Funded	Matthew Place	260,155	130,000	319,293	70,862	P1
Electrical/Mechanical						
*** HVAC Replacement - 2 Units - CMHC Retrofit Funded	25 Wellington	185,000	150,000	24,776	310,224	P2
MUA Replacement design - CMHC Retrofit Funded	25 Station St	62,000			62,000	P2
Exterior Repairs						
59 units -Remove patio doors and replace with man door (\$3,000 / unit) and window for A/C unit - CMHC Retrofit Funded	Tracey Park Drive	184,000	66,000	3,090	246,910	P2
Balcony Deck Replacement - CMHC Retrofit Funded	23 McCamon	40,000			40,000	P1
Balcony Repair & Railing - CMHC Retrofit Funded	45 Creswell	250,000			250,000	P1
Balcony Repair & Railing - CMHC Retrofit Funded	247 Bridge St W	449,952			449,952	P1
Interior Repairs						
Unit Rehabilitation Stage 4 - CMHC Retrofit Funded	23 McCamon	525,000	-136,488	363,512	25,000	P1
Site Work						
CARRYFORWARD CAPITAL PROJECTS BUDGET		1,956,107	209,512	710,671	1,454,948	

Community and Human Services Capital Budget
Multi-Year Forecast

Project	Location	Priority	Estimated Cost in Current Dollars	2024	2025	2026	2027	2028	Debt Finance
2024									
30% Funded by CMHC Retrofit Program									
Window Replacement	24 Brown	P2	267,400	272,500					
*2 Window Replacement	59 Russell	P2	932,400	950,100					
*2 Window Replacement	25 Station St	P2	422,900	430,900					
*2 Window Replacement	47 Wellington	P2	383,700	391,000					
*2 Window Replacement	27 Wellington	P2	331,200	337,500					
* Window Replacement	York & Kent	P2	444,400	452,800					
* Window Replacement	45 Creswell	P2	391,500	398,900					
* Window Replacement	245 Bridge St	P2	349,100	355,700					
* Window Replacement	7 Turnbull	P2	338,600	345,000					
Upgrade Exterior Lighting	North Park	P2	107,900	110,000					
Sidewalk Replacements	245 Bridge St	P2	110,000	112,100					
LED Lighting Retrofit	27 Wellington	P2	56,100	57,200					
Replace Water Recirculation lines & Ceiling	Matthew Place	P2	190,000	193,600					
Parking Lot Repaving Curbs & Drainage	25 Station	P2	400,000	407,600					
Replace Entrance Doors	North Park	P3	186,200	189,700					
Repoint Brickwork	York & Kent	P3	132,300	134,800					
Repoint Brickwork	Brant Green Main	P3	79,400	80,900					
Repoint Brickwork & Parking	Janlyn	P3	63,500	64,700					
				5,285,000					
Main & Unit Electrical Panel Upgrades	43 Matthew	P3	90,500	92,200					
Replace Main & Sub electrical Panels	21 Albert	P3	58,200	59,300					
Repave Parking Lot	Pine Street	P3	360,100	366,900					
Replace Balcony Patio Doors	45 Creswell	P3	191,900	195,500					
Replace Vinyl Siding, Soffits & Eavestrough	Pine St	P3	292,200	297,800					
Repave Parking Lot	245 Bridge	P3	173,500	176,800					
Replace electrical Distribution Panels	Elgin Tripp	P3	82,500	84,100					
Replace Unit & Common Area Doors	47 Wellington	P3	81,500	83,000					
Ceiling tile Replacement	25 Wellington	P3	53,900	54,900					
Replace Ceiling Tile	7 Turnbull	P3	52,900	53,900					
* Fencing Replacement	59 Russell	P3	269,000	274,100					
* Parking Lot Repaving	Elgin Tripp W Moira	P3	175,300	178,600					
* Fencing Replacement	Elgin Tripp W Moira	P3	159,000	162,000					
*2 Parking Lot Repaving	North Park	P3	324,000	330,200					
*2 Parking Lot Repaving	Stirling	P3	237,400	241,900					
Facilities Warehouse	Belleville	P4	1,200,000	1,222,800					
2025									
30% Funded by CMHC Retrofit Program									
Window Replacement	Gould St	P2	397,700	413,000					
Replace Windows	25 Wellington	P2	395,500	410,700					
Window Replacement	247 Bridge	P2	392,600	407,700					
Window Replacement	23 McCamron	P2	241,700	251,000					
Balcony Door Replacement	247 Bridge	P2	222,500	231,000					
Window Replacement	Tracey Park	P2	129,600	134,600					
Replace Exterior Doors	Tracey Park	P2	129,600	134,600					
Repoint Brickwork	Blecker Ave	P3	120,900	125,500					
Window Replacement	Marsh Dr	P3	98,900	102,700					
Window Replacement	Elgin Tripp	P3	85,700	89,000					
MUA Unit Replacement	23 McCamron	P3	79,900	83,000					
Upgrade Intercom System	24 Brown	P3	54,900	57,000					
Upgrade Intercom System	25 Station	P3	54,900	57,000					
Upgrade Intercom System	23 McCamron	P3	54,900	57,000					
				2,553,800					
Repave Parking Lot	247 Bridge	P3	192,300	199,700					
Replace Interior Doors	5 Turnbull	P3	101,600	105,500					

**Community and Human Services Capital Budget
Multi-Year Forecast**

Project	Location	Priority	Estimated Cost in Current Dollars	2024	2025	2026	2027	2028	Debt Finance
Replace Main Electrical Panel	25 Station	P3	65,900		68,400				
Vehicle Replacement (X1)		P3	65,000		67,500				
2026									
Sprinkler System Upgrade	25 Wellington	P1	84,000			88,900			
Sprinkler System Upgrade	236 Dundas St	P1	56,000			59,300			
Sprinkler System Upgrades	315 Edmon St	P1	56,000			59,300			
Exterior Lighting	Gould St	P2	120,900			127,900			
Exterior Lighting	424 Blecker	P2	112,000			118,500			
Common Area Lighting Upgrades	5 Turnbull	P2	110,700			117,100			
Exterior Lighting	Pine St	P2	95,700			101,300			
Repave Driveway	Brant Green Main	P3	170,300			180,200			
Furnace Replacements	Russell St	P3	1,023,300			1,082,700			
Furnace Replacement	Pine St	P3	765,800			810,300			
Furnace Replacements	Yorke & Kent	P3	537,400			568,600			
Furnace Replacements	Gould St	P3	483,600			511,700			
Furnace Replacement	Elgin Tripp West Moira	P3	453,400			479,700			
Entry & Unit Door Replacement	25 Station	P3	353,800			374,400			
Furnace Replacements	North Park	P3	349,300			369,600			
Make Up air Unit Replacement	5 Turnbull	P3	285,500			302,100			
Entry & Unit Door Replacement	25 Wellington	P3	226,700			239,900			
Primary Electrical Supply Panel	245 Bridge St E	P3	223,900			236,900			
Patio Replacements	North Park	P3	218,300			231,000			
Entry & Unit Doors	236 Dundas St	P3	203,800			215,600			
Entry & Unit Doors	24 Brown	P3	179,100			189,500			
Furnace Replacement	Marsh Dr	P3	179,100			189,500			
Common Area Floor Replacement	25 Wellington	P3	167,400			177,100			
Make Up Air Unit Replacement	485 Bridge St E	P3	162,300			171,700			
Hot Water Tank Replacement	Pine St	P3	159,500			168,800			
Voice Com. System Upgrades	245 Bridge St E	P3	139,900			148,000			
Entry & Apartment Doors	23 McCamon	P3	126,500			133,800			
Replace Unit Electrical Panels	23 McCamon	P3	123,200			130,400			
Make Up Air Unit Replacement	7 Turnbull	P3	123,200			130,400			
Furnace,HFV & Fans	209 Mill St	P3	109,200			115,500			
Hot Water Tanks	North Park	P3	109,200			115,500			
Hot Water Tank Replacement	Gould St	P3	100,800			106,700			
Make Up Air Unit Replacement	315 Edmon St	P3	89,600			94,800			
Furnace Replacements	Janiyn Cres	P3	89,600			94,800			
Entry & Service Door Replacement	185 Cannifton Rd	P3	87,300			92,400			
Hydronic Heating	185 Cannifton Rd	P3	84,000			88,900			
Hot Water Boiler	24 Brown	P3	78,400			83,000			
Make Up Air Unit Replacement	24 Brown	P3	78,400			83,000			
Hot Water Boiler Tanks	139 Ontario St	P3	77,300			81,800			
Make Up Air Unit Replacement	47 Wellington	P3	72,800			77,000			
Make Up Air Unit Replacement	27 Wellington	P3	72,800			77,000			
Patio Replacements	245 Bridge St E	P3	67,200			71,100			
Replace Hot Water System	25 Wellington	P3	58,200			61,600			
Voice Com System Replacement	24 Brown	P3	56,000			59,300			
Hot Water Tanks	Yorke & Kent	P3	56,000			59,300			
Furnace Replacements	315 Edmon St	P3	53,700			56,800			
Furnace Replacements	43 Matthew	P3	53,700			56,800			
Replace Hot Water System	45 Creswell	P3	53,200			56,300			
Vehicle Replacement (X1)		P3	65,000			68,800			

**Community and Human Services Capital Budget
Multi-Year Forecast**

Project	Location	Priority	Estimated Cost in Current Dollars	2024	2025	2026	2027	2028	Debt Finance
2027									
Annual Camera Licencing Fee	All Housing Sites	P1	52,659				56,800		
Balcony Patio Door Replacements	25 Wellington	P3	138,600				149,400		
Ceiling Tile Replacement	25 Station	P3	82,100				88,500		
Hot Water Tank Replacements	5 Turnbull	P3	57,000				61,500		
Driveway & Sidewalk Repaving	Marsh Dr	P3	94,000				101,400		
Vehicle Replacement		P3	65,000				70,100		
2028									
Replace Hallway Carpet	185 Cannifton Rd	P3	15,600					17,100	
Replace Entry & Stairwell Doors	25 Station St	P3	68,600					75,400	
Replace Hot Water Recirculating Pump	25 Station St	P3	1,500					1,600	
Upgrade Common Washrooms	24 Brown	P3	10,000					11,000	
Replace 2 Hot Water Recirculating Pumps	24 Brown	P3	3,000					3,300	
Repair Fin-Tube Radiant Heaters	24 Brown	P3	40,000					43,900	
Replace Sidewalks	40 Mill St	P3	6,000					6,600	
Replace Sidewalks	21 Albert St	P3	6,000					6,600	
Replace Sidewalks	204 Church St	P3	3,000					3,300	
Replace Common Area Doors	45 Creswell	P3	84,000					92,300	
Replace Sidewalks	25 Creswell	P3	2,000					2,200	
Replace Unit Entry Doors	236 Ontario St	P3	55,000					60,400	
Replace Vinyl Siding	23 McCammon	P3	14,000					15,400	
Repaving	Elgin Tripp	P3	14,000					15,400	
Replace Sidewalks	North Park	P3	30,000					33,000	
Parking Lot Repairs	Tracey Park	P3	25,000					27,500	
Hot Water Tank Replacements	Pine St	P3	140,000					153,800	
Hot Water Tank Replacements	Mill St Deseronto	P3	24,000					26,400	
Vehicle Replacement		P3	65,000					71,400	
Total			21,771,659	9,159,000	2,994,900	9,314,600	527,700	666,600	

	2024	2025	2026	2027	2028
Opening Reserve	\$2,691,460	\$1,731,960	\$1,417,200	(\$5,983,400)	(\$4,597,100)
Contribution	\$1,914,000	\$1,914,000	\$1,914,000	\$1,914,000	\$1,914,000
Grants	\$1,585,500	\$766,140			
CMHC Retrofit Funding Recognized (2023-2025)	\$4,700,000				
Debt Finance - CMHC Retrofit Program	(\$9,159,000)	(\$2,994,900)	(\$9,314,600)	(\$527,700)	(\$666,600)
Expenditures	\$1,731,960	\$1,417,200	(\$5,983,400)	(\$4,597,100)	(\$3,349,700)
Closing Reserve					

P1 - Legislated/mandate, health & safety, operational failure
P2 - End of Useful life, Lifecycle management, cost reduction if completed, operational efficiency
P3 - Lifecycle replacement, scheduled end of life
P4 - Service enhancement

Hastings-Quinte Paramedic Services 2023 Capital Budget

Project: New Paramedic Base Construction

Budget Amount: \$5,200,000

Justification: The need for a new Paramedic Base in Central Hastings County has previously been identified and approved. Property has been donated from Stirling-Rawdon and the construction of the base is currently underway. Funding has been provided in this year's Capital Budget for the construction of the new base.

HASTINGS QUINTE PARAMEDICS 2023 CAPITAL EXPENDITURE PLAN

Project	2023 Projects	Justification/ Comments	Priority Level
Hastings/Quinte			
Ambulances (3)	\$ 660,000	Based on Vendor Estimate of \$220,000 per vehicle	P1
2021 / 2022 Carryforward New Vehicles (6)	984,000	\$220,000 less \$56,000 deposit paid in 2022	P1
Emergency Response Vehicles (2)	154,200		P2
Computer Replacement	150,000	20 Tough Book - CF33 Replacement/30 iPad purchases	P2
Stirling EMS Base	5,200,000	Construction	P4
Stirling EMS Base - Furniture & Computer Equipment	100,000		P4
Ambulance Equipment	100,000		P1
Total Hastings/Quinte	\$ 7,348,200		
Prince Edward County			
Ambulances (1)	220,000		P1
Total Prince Edward County	\$ 220,000		
2023 Capital Budget	\$ 1,744,000	P1 - Legislated/mandate, committed Health & Safety, operational failure	
	304,200	P2 - Lifecycle Management; cost reduction if completed	
	-	P3 - Lifecycle Replacement, operational efficiency	
Carry forward Projects	5,300,000	P4 - Service Enhancement	
	\$ 7,348,200		

RESERVE	
Opening Reserve	1,296,155
2023 Contribution	1,300,000
Grant / Debt Financing	5,200,000
Capital Projects	(7,348,200)
Closing Reserves	<u>447,955</u>

**HASTINGS QUINTE PARAMEDICS CAPITAL BUDGET
MULTI-YEAR FORECAST**

Project	2024	2025	2026	2027	2028	Priority
Hastings/Quinte						
# Ambulances to be Replaced	5	5	5	5	5	
Ambulances (2% Inflation Factor)	1,122,000	1,144,440	1,167,329	1,190,675	1,214,489	P2
Power Loads	125,000	125,000	125,000	50,000		P2
Emergency Response Vehicles (2 per year)	157,284	160,430				P2
Computer Replacement	60,000				165,612	P2
Power Stretchers	510,000					P2
Bancroft Base Roofing		86,000				P3
Total Hastings/Quinte	\$ 1,974,284	\$ 1,515,870	\$ 1,292,329	\$ 1,240,675	\$ 1,380,101	
Prince Edward County						
Ambulances (1)				238,135		P2
Power Stretchers	100,000					
Total PEC	\$ 100,000	\$ -	\$ -	\$ 238,135	\$ -	

Opening Reserve	\$447,955	(\$176,329)	(\$292,199)	(\$134,528)	\$124,797
Contribution	\$1,350,000	\$1,400,000	\$1,450,000	\$1,500,000	\$1,550,000
Grants / Debt					
Expenditures	(\$1,974,284)	(\$1,515,870)	(\$1,292,329)	(\$1,240,675)	(\$1,380,101)
Closing Reserve	(\$176,329)	(\$292,199)	(\$134,528)	\$124,797	\$294,696

Hastings Manor 2023 Capital Budget

Project: Tub Replacement & Tub Room Makeover

Budget Amount: \$52,000.00

Justification: For the past few years the Home has been replacing 1 of the Argo resident bathtubs and renovating the tub room into more of a spa atmosphere for the residents. This includes the installation of a wall mural and repainting and decorating the room. These changes have resulted in a more relaxed bathing experience for our residents, reducing moments of responsive behaviours.

Project: Resident Bed Replacements

Budget Amount: \$250,000.00

Justification: Most of the resident beds are original to the building and are over 20 years old. Mattresses have been replaced on an ongoing basis but it is now time to replace the beds which will cost approximately \$2,000 each. The plan is to replace all 250 beds over 2 years

Project: Resident Room Floor Replacement

Budget Amount: \$240,000.00

Justification: The resident room floors are original to the building and in need of replacement. A plan has been developed to replace these tile floors as resident rooms become vacant over the next 5 years.

Project: Carpet Replacement Office, Library & Hallways

Budget Amount: \$100,000.00

Justification: The carpet in the first-floor offices, library and hallways are original to the building and completely worn out. This budget will allow for their replacement this year.

Project: Hallway Painting

Budget Amount: \$80,000.00

Justification: Last year, a plan was established to paint the walls on one resident floor per year over a 4-year period. The plan is to continue to repaint the hallways, 1 floor each year. The resident rooms are repainted and updated as needed prior to a new resident moving in.

Project: Window Caulking

Budget Amount: \$180,000.00

Justification: Many of the resident room windows are leaking during rainstorms, causing damage to the windowsills and walls. These windows have not been re-caulked since the Manor was constructed and it is necessary to do them now to prevent further damage to the building structure.

HASTINGS MANOR 2023 CAPITAL EXPENDITURE PLAN

Project	2023 Projects	Justification/ Comments	Priority Level
Tub replacements & Tub room makeover	52,000		P1
Resident Bed Replacements	250,000		P1
Resident Room Floor Replacements **	240,000		P2
Carpet Replacement Offices, Library & Hallways **	100,000		P2
Hallway Painting	80,000		P2
Window Caulking	180,000		P2
Carry forward Projects			
Building Automation System	10,000		P1
Generator Replacement	50,000		P1
Hand Rails and Wall Protection	140,000		P1
Tub Room Makeover	10,000		P1
Hallway Painting	80,000		P2
Resident Room Floor Replacements	50,000		P2
Replace Power Factor Correction Banks	25,000		P2
Total	1,267,000		
2023 Capital Budget			
	\$ 512,000	P1 - Legislated/mandate, health & safety, operational failure	
	\$ 755,000	P2 - Lifecycle management, efficiency/cost reduction if completed	
	\$ -	P3 - Lifecycle replacement, scheduled replacement	
	\$ -	P4 - Service Enhancement	
	<u><u>\$ 1,267,000</u></u>		

RESERVE

Opening Reserve	1,048,400
2023 Contribution	600,700
Debt Financing	60,000
Current Year Capital Projects	(1,267,000)
Closing Reserves	<u><u>442,100</u></u>

**Hastings Manor Capital Budget
Multi-Year Forecast**

Project	2024	2025	2026	2027	2028	Priority Level
Resident Bed Replacements	250,000					P1
Door Security Alarm Upgrade **	60,000					P1
Tub Room Makeover	52,000					P2
Security Camera System Upgrades	100,000					P2
Roof		400,000				P2
Resident Room Floor Replacements **	240,000	240,000	240,000			P2
Hallway Painting	80,000	80,000	80,000			P2
Wall Bumper Rail Protection ** (2nd to 5th Floor)	235,000					P2
1st Floor Handrail & Wall Protection*	70,000					P2
LED Lighting Retrofit*	683,500					P2
Tree Planting**	40,000					P3
Construct Heated Storage Area*	300,000					P4
Air Make Up unit			300,000	300,000	75,000	P3
Driveway Repairs/Repaving		258,000				P3
New Stage/Band Shell				300,000		P4
Replace Smoke Detectors		50,000				P1
Asphalt Sidewalk Repair/Replacement		45,000				P3
Kitchen Refurbishment			80,000			P3
Installation of 2nd Generator			300,000			P4
Replace 4 Boilers					470,000	P3
Modernize 2 Passenger Elevators					800,000	P3
Modernize Service Elevator					500,000	P3
Replace Keypad Security System					25,000	P3
Window Replacement					1,542,000	P3

	\$ 1,800,500	\$ 1,073,000	\$ 1,000,000	\$ 600,000	\$ 3,412,000	
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**** Deferred from 2023**

Opening Reserve	442,100	141,600	568,600	1,068,600	1,968,600	
Contribution	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	*Debt retired as of Sept 2023; savings of \$115,000/month
Grants						
Expenditures	(1,800,500)	(1,073,000)	(1,000,000)	(600,000)	(3,412,000)	
Closing Reserve	141,600	568,600	1,068,600	1,968,600	56,600	

Centennial Manor 2023 Capital Budget

Project: Resident Rooms Tile Floor Replacement

Budget Amount: \$40,000.00

Justification: The resident room floors are original to the Manor and in need of replacement. A plan has been developed to replace these tile floors as resident rooms become vacant over the next 5 years.

Project: Elevator Modernization

Budget Amount: \$110,000

Justification: The single elevator serving the resident area of the Home has had numerous breakdowns over the past year. The elevator service company has recommended an upgrade to the elevator controls as parts for the current system are difficult to obtain.

Project: Gravel Parking Lot & Stairs

Budget Amount: \$20,000

Justification: There is a need for additional parking for the Home and Hospital. Space is available off of Oak Street which runs behind the Manor. The cost of creating an additional 20 space parking lot and stairs leading to the Hospital area would be split 50–50 between the Hospital and Home.

Project: Resident Shower Room Upgrade

Budget Amount: \$25,000.00

Justification: For the past few years the Home has been replacing 1 of the Argo resident bathtubs and renovating the tub room. This project will continue the tub replacement program.

Project: Laundry Room Make-Up Air

Budget Amount: \$60,000

Justification: Several years ago a 3rd dryer was installed in the laundry room to meet the demand for service. A recent inspection has indicated that there is insufficient make-up air in the laundry room to operate the dryers safely and modifications are required. Larger make-up air ducts and vents will be provided.

Project: Resident Park Enhancements

Budget Amount: \$200,000

Justification: The current park trails are too steep and narrow for residents with mobility issues to use. There are also insufficient rest areas along the trails. A new park design was undertaken last year, and this budget will allow for the construction of the required modifications.

Project: Kitchenette Refurbishment

Budget Amount: \$90,000

Justification: Three of the four resident area kitchenettes are in need of upgrades to the cabinets and countertops. The fourth kitchenette was previously upgraded.

Project: Refurbish Main Kitchen, Floor & AC Split

Budget Amount: \$50,000

Justification: The flooring in the main kitchen needs to be replaced and this budget also allows for upgrades to the air conditioning in the kitchen area.

Project: Resident Rooms Toilet Replacements

Budget Amount: \$30,000.00

Justification: The resident room toilets are original to the Manor and replacement parts are no longer available. This is the final year of a replacement program.

Project: Installation of 4 Storage Units

Budget Amount: \$50,000

Justification: There is a significant shortage of storage space at the Home due to the increase in pandemic supplies and other items needed for the Manor. Approval has been received from the Town of Bancroft to install 4 shipping containers behind the Manor which will be used for dry storage.

Project: LED Lighting Upgrades

Budget Amount: \$51,700

Justification: These upgrades will result in the replacement of many older standard fluorescent light fixtures with new energy efficient LED lighting. Manor staff have been replacing fixtures on an as needed basis and this will now complete this process for the entire Home area.

Project: Generator Fuel Tank Replacement

Budget Amount: \$100,000

Justification: There are 3 tanks supplying fuel to the various generators at Hastings Centennial Manor and the Professional Building. Recent inspection has indicated that these tanks all need to be replaced to meet current standards.

CENTENNIAL MANOR 2023 CAPITAL EXPENDITURE PLAN

Project	2023 Projects	Justification/ Comments	Priority Level
Flooring Repair and Replacement	40,000	15 rooms per year	P1
Elevator Modernization	110,000		P1
Gravel Parking Lot & Stairs	20,000	50% cost shared by QHC	P1
Resident Shower Room Upgrade	25,000		P1
Laundry Room Make-up Air	60,000		P1
***Resident Park Enhancement	200,000		P2
Kitchenette Refurbishment	90,000		P2
Refurbish Main Kitchen & Floor & A/C Split	50,000		P2
Toilet Replacements	30,000		P2
Installation of 4 Storage Units	50,000		P4
LED Lighting CM Share with NHPB	51,700		P2
Generator fuel tank replacements	100,000		P1
Carryforward Projects			
Balcony Floor Replacements *****	100,000		P1
LED Lighting Upgrades	185,000		P2
Resident Park Enhancement	25,000		P2
Resident Shower Room Upgrade	25,000	Part of tub replacement budget	P3
Total	\$ 1,161,700		
2023 Capital Budget			
	455,000	P1 - Legislated/mandate, Health & Safety, operational failure	
	631,700	P2 - Lifecycle Management; cost reduction if completed	
	25,000	P3 - Lifecycle Replacement, Scheduled End of Life	
	50,000	P4 - Service Enhancement	
	\$ 1,161,700		

RESERVE

Opening Reserve	535,334
2023 Contribution	688,065
Grants / Donations	
Debt Financing	
Current Year Capital Projects	(1,161,700)
Closing Reserves	61,699

Ownership	Name of Reserve	Category	Purpose/Goals	Comments
County	Desktop Computer Replacement	A	To fund computer replacement over life cycle;	Dept charge based on inventory & replacement cost
County	Roads Capital	A	Fund costs of capital road/bridge projects County owns 6 km of road and does not levy for capital on the roads. Reveune received by County from Aggregates to be contributed to reserve on an annual basis.	1% capital levy can be applied against roads projects
Social Hse (Shared)	Social Housing - Capital	A	Annual levy to fund capital requirements and replacement of the existing social housing portfolio	minimum funding based on amortization; asset management plan and building condition assessments (to be updated in 2021)
Social Hse (Shared)	Social Housing Capital Federal funding	A	One-time capital funding provided by the Federal government at the time of downloading social housing	
EMS (Shared)	Ambulance Equipment & Vehicles	A	Annual levy to fund capital requirements and replacement of the EMS vehicles and equipment over their lifecycle	Provincial funding formula funds does not fund capital but does fund amortization
HM (Shared)	Hastings Manor Capital	A	Annual levy to fund capital requirements and replacement of Hastings Manor	Debt retirement will allow for investment in capital levy (2023)
CM (Shared)	Centennial Manor Capital	A	Annual levy to fund capital requirements and replacement of Centennial Manor	Debt retirement will allow for investment in capital levy (2022)
County	Capital Reserve	A	Annual levy to fund capital requirements and replacement of Admin building, NHPB, roads	Target of 1% of tax levy
County	Planning Reserves	B	To fund the Official Plan review & Aerial Photography, which occurs every 5 years from the annual levy	
County	Federal Gas Tax	B	Funds allocated from Gas Tax	Use of funds governed by Fed Gas Tax Agreement
County	Doctor Recruitment	B	Funds Set Aside for Doctor Recruitment Candidate	Repayment of funds from Candidates returned to the County
County	Reserve for Economic Development	B	Funds set aside from Economic Development surplus to reinvest in future year's budgets	One-time project costs

Ownership	Name of Reserve	Category	Purpose/Goals	Comments
County	Reserve for Archives Capital	B	Funds to be applied to future Archives Capital request	Unallocated from original capital commitment
Shared	Reserved for Scattered Units/New Builds	B	Funds from the sale of housing portfolio single family dwellings to be replaced with multi-	Funds committed for purchase of property in QW
Shared	Social Housing - Non capital projects	B	Funds to support projects outside the existing capital levy for existing portfolio	
County	General Contingency	C	Fund unexpected and one-time expenditures. Mitigate exposure to risks (insurance deductibles, severance, liability, deficits)	
County	CHS Future Expenditures	C	100% county funds to be utilized for CHS unexpected costs or projects	
Shared	100% Municipal EMS Reserve Cross-border settlements	C	No Provincial Cost sharing of the Reserve Fund	
County	Reserve for Future Archives Expenditures	C	To offset any future deficits or requests for the joint archives project	
Shared	Social Services - General Contingency	C	Joint reserve fund to support Social Services contingencies, one-time costs	
Shared	EMS 100% Municipal Reserve	C	Joint reserve fund to support EMS contingencies, one-time costs not shared 50/50 with Province	
Shared	Hastings Manor Future Expenditures	C	Joint reserve fund to support HM contingencies, one-time costs	
County	General Working Funds	D	To reduce or eliminate the need for temporary borrowings & minimize interest costs. Target balance of fund is 25% of annual levy	Fund should not be utilized for funding one-time projects Target balance of \$3,635,000
Social Hse (Shared)	Social Housing Insurance Claims	E	To offset costs of insurance investigations & deductibles	
County	Future WSIB Costs	E	The County is self-insured for WSIB The reserve provides a contingency in the case of large and/or excessive claims.	The County has an insurance policy for WSIB claims in excess of \$500,000.
POA (Shared)	POA - Future WSIB Costs	E		
SS (Shared)	EMS/Social Services - Future WSIB Costs	E		
HM (Shared)	Hastings Manor - Future WSIB Costs	E		
CM (Shared)	Cent Manor - Future WSIB Costs	E		

Ownership	Name of Reserve	Category	Purpose/Goals	Comments
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Reserve Fund Categories:

- Asset Replacement
- Project Reserves
- A Contingency Reserve
- B Self Insurance
- C
- E
- Working Capital
- D

**COUNTY OF HASTINGS
SCHEDULE OF RESERVE AND RESERVE FUNDS**

	<u>Account #</u>	<u>2022 Opening Balance</u>	<u>2023 Contribution</u>	<u>2023 (Expense)</u>	<u>2023 Projected Ending Balance</u>
<u>COUNTY RESERVES</u>					
General working funds	10-00-00-24000	3,439,281			3,439,281
Reserve for Future Expenditures	10-00-00-24007	12,350			12,350
Roads Capital	10-00-00-24011	667,070	106,000	50,000	723,070
Community Building Fund (Fed Gas Tax)	10-00-00-24025	399,676	1,326,452	1,256,808	469,320
Desktop Computer Replacement	10-00-00-24016	658,915	282,500	244,000	697,415
Comm & Human Services Future Exp (100% County)	10-00-00-24009	268,275			268,275
General Contingency	10-00-00-24022	1,113,866	67,564	322,700	858,730
Modernization Grant	10-00-00-24035	526,699		526,699	-
Planning Reserves	10-00-00-24003	320,880	15,000	25,000	310,880
Economic Development	10-00-00-24023	156,437		25,780	130,657
Reserve for Future Archives Expenditures	10-00-00-24029	132,699			132,699
Reserve for Archives Capital Commitment	10-00-00-24031	92,282			92,282
Reserve for Doctor Recruitment	10-00-00-24018	630,902			630,902
Capital Reserve	10-00-00-24030	2,134,838	235,000	420,000	1,949,838
North Hastings Professional Building Capital	10-00-00-24021	102,075	34,025	58,300	77,800
Reserve - OCIF	10-00-00-24033	232,613	105,000	40,000	297,613
Bursury for Doctors Initiatives	10-00-00-24034	7,200			7,200
Community and Health Partnerships	10-00-00-24036	42,000			42,000
Insurance Premiums	10-00-00-24037	35,750			35,750
Total County Reserves		10,973,808	2,171,541	2,969,287	10,176,062
<u>SHARED RESERVES</u>					
WSIB Reserves					
Future WSIB Cost	10-00-00-24010	260,625			260,625
Hastings Manor WSIB Future Costs	70-00-00-24010	1,006,822			1,006,822
EMS/Social Services Future WSIB Costs	40-00-00-24010	850,197			850,197
Centennial Manor Future WSIB Costs	80-00-00-24010	581,750			581,750
POA Future WSIB Costs	15-00-00-24010	8,495			8,495
		2,707,889	0	0	2,707,889
POA					
POA Reserve (CAMS/ICON)	15-00-00-24000	40,000	10,000		50,000
EMS					
EMS 100% Municipal Reserve	40-00-00-24030	959,555			959,555
Ambulance Equipment & Vehicles	40-00-00-24005	1,296,155	1,300,000	2,148,200	447,955
Cross-border Settlements	40-00-00-24009	2,764			2,764
		2,258,475	1,300,000	2,148,200	1,410,275
Social Services & Social Housing					
Social Services - General Contingency	40-00-00-24007	1,989,601		68,923	1,920,678
Non Capital Reserve	40-00-00-24008	43,159			43,159
Social Housing Capital	42-00-00-24001	4,107,917	2,079,800	4,375,453	1,812,264
Social Housing Capital Federal Funding	42-00-00-24003	498,800			498,800
Social Housing Reserve for Quinte West Housing Construction	42-00-00-24007	1,055,972		744,000	311,972
Social Housing - Prov One-time Capital	42-00-00-24005	68,424			68,424
Social Housing - Non Capital	42-00-00-24008	0			-
Social Housing Insurance Claims	42-00-00-24006	126,171			126,171
		7,890,044	2,079,800	5,188,376	4,781,468
Hastings Manor					
Hastings Manor Future Expenditure	70-00-00-24001	592,102			592,102
Hastings Manor - Capital	70-00-00-24002	1,048,400	600,700	1,207,000	442,100
Hastings Manor - Recreation	70-00-00-24005	9,329			9,329
		1,649,831	600,700	1,207,000	1,043,531
Centennial Manor					
Centennial Manor - Capital	80-00-00-24001	535,334	688,065	1,161,700	61,699
Centennial Manor - Non Capital reserve	80-00-00-24028	252,482			252,482
Centennial Manor - Recreation	80-00-00-24005	8,405			8,405
		796,221	688,065	1,161,700	314,181
Total Shared Reserves		15,342,460	4,678,565	9,705,276	10,307,343
Total County & Shares Reserves		26,316,268	6,850,106	12,674,563	20,483,405

STANDARD A

COUNTY OF HARRIS 2023 GENERAL INVESTMENT TAXABLE LEVY ESTIMATE

Property Class / Subclass	RTC RTQ	Returned Assessment	Tax Ratio	Discount Factor	County Rate	Levy Estimate
Residential	RT	5,078,138,750	1.000000	1.00	0.00319762	\$16,237,958
Farm	FT	366,975,010	0.250000	1.00	0.00079941	\$293,363
Managed Forest	TT	75,087,240	0.250000	1.00	0.00079941	\$60,026
New Multi-Residential	NT	2,080,500	1.000000	1.00	0.00319762	\$6,653
Multi-Residential	MT	42,348,100	1.000000	1.00	0.00319762	\$135,413
Commercial	CT	222,907,729	1.100000	1.00	0.00351738	\$784,051
	GT	148,000	1.100000	1.00	0.00351738	\$521
	CH	2,178,000	1.100000	1.00	0.00351738	\$7,661
Excess Land	CU	2,794,700	1.100000	1.00	0.00351738	\$9,830
Vacant Land	CX	8,281,800	1.100000	1.00	0.00351738	\$29,130
Small Scale On-Farm 1	C7	27,500	1.100000	0.25	0.00087935	\$24
Industrial	IT	28,082,200	1.100000	1.00	0.00351738	\$98,776
	IH	250,800	1.100000	1.00	0.00351738	\$882
Excess Land	IU	1,771,600	1.100000	1.00	0.00351738	\$6,231
	LU	685,200	1.100000	1.00	0.00351738	\$2,410
	IK	35,200	1.100000	1.00	0.00351738	\$124
Vacant Land	IX	1,468,500	1.100000	1.00	0.00351738	\$5,165
	IJ	10,200	1.100000	1.00	0.00351738	\$36
Pipeline	PT	22,391,000	0.821900	1.00	0.00262812	\$58,846
Total Taxable		5,855,662,029				\$17,737,100

NOTE: TOTAL TAXABLE ASSESSMENT REQUIRES AN ADDITIONAL 0.000000 LEVY PERCENT

SCHEDULE B
COUNTY OF HASTINGS 2023 GENERAL UPPER-TIER TAXABLE LEVY ESTIMATE BY LOCAL MUNICIPALITY

Local Municipality	Returned Assessment	2023 Tax Levy Estimate
Bancroft	423,077,200	\$1,352,453
Carlow/Mayo	162,785,600	\$492,342
Centre Hastings	569,038,043	\$1,686,390
Deseronto	113,482,200	\$364,308
Faraday	359,212,118	\$1,127,845
Hastings Highlands	1,029,036,100	\$3,251,121
Limerick	139,870,500	\$441,206
Madoc	255,598,600	\$731,537
Marmora and Lake	655,732,263	\$2,046,424
Stirling-Rawdon	599,704,230	\$1,617,795
Tudor and Cashel	179,550,800	\$567,542
Tweed	671,326,075	\$2,027,471
Tyendinaga	512,111,000	\$1,460,946
Wollaston	185,137,300	\$569,722
County-Wide	5,855,662,029	\$17,737,102

NOTE: TOTAL COUNTY-WIDE AMOUNT SCHEDULED DUE TO ROUNDING DIFFERENCES

2023 County Levy

RTCC	Ratio	Disc	2023 County Rate	Bancroft	Carlrow-Mayo	Centre Hastings	Deseronto	Faraday	Hastings Highlands	Limerick	Madoc	Marmora and Lake	Stirling-Rawdon	Tudor and Cashel	Tweed	Tyendinaga	Wollaston	County-Wide
RT	1.000000	1.00	0.00319762	\$1,016,241.69	\$478,173.69	\$1,512,476.60	\$327,528.38	\$1,089,783.17	\$3,149,106.67	\$435,541.42	\$645,007.60	\$1,922,221.33	\$1,393,547.74	\$563,699.80	\$1,832,632.81	\$1,317,378.25	\$554,618.88	\$16,237,958.03
FT	0.250000	1.00	0.00079941	\$1,549.42	\$4,737.46	\$45,093.68	\$182.27	\$358.46	\$3,044.71	\$0.00	\$29,359.45	\$11,415.89	\$101,049.52	\$379.56	\$38,512.38	\$55,351.21	\$2,329.48	\$293,363.49
TT	0.250000	1.00	0.00079941	\$6,615.84	\$4,797.98	\$1,884.21	\$0.00	\$7,483.52	\$12,685.36	\$2,122.91	\$823.15	\$7,790.33	\$1,724.17	\$1,866.70	\$5,047.51	\$1,861.75	\$5,322.07	\$60,025.50
NT	1.000000	1.00	0.00319762	\$1,779.48	\$0.00	\$3,197.62	\$1,675.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,652.65
MT	1.000000	1.00	0.00319762	\$61,067.51	\$0.00	\$14,567.08	\$9,771.93	\$0.00	\$0.00	\$0.00	\$0.00	\$15,396.86	\$17,144.36	\$0.00	\$17,465.40	\$0.00	\$0.00	\$135,413.14
CT	1.000000	1.00	0.00351738	\$243,277.83	\$1,998.58	\$81,958.51	\$16,095.18	\$22,412.04	\$70,215.35	\$3,433.31	\$21,507.37	\$71,406.68	\$89,029.10	\$1,595.48	\$116,383.50	\$38,435.11	\$6,303.14	\$784,051.18
GT	1.000000	1.00	0.00351738	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$330.63	\$0.00	\$0.00	\$189.94	\$0.00	\$0.00	\$0.00	\$0.00	\$520.57
CH	1.000000	1.00	0.00351738	\$4,048.50	\$0.00	\$327.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,285.23	\$0.00	\$0.00	\$7,660.85
CU	1.000000	1.00	0.00351738	\$3,206.09	\$0.00	\$1,320.07	\$0.00	\$361.59	\$1,473.08	\$0.00	\$538.86	\$566.30	\$386.21	\$0.00	\$1,848.03	\$0.00	\$129.79	\$9,830.02
CX	1.000000	1.00	0.00351738	\$4,042.17	\$0.00	\$5,517.01	\$1,158.98	\$439.67	\$457.26	\$0.00	\$8,316.85	\$5,559.22	\$965.52	\$0.00	\$1,166.36	\$1,377.05	\$130.14	\$29,130.23
C7	1.000000	0.25	0.00087935	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14.86	\$0.00	\$9.32	\$0.00	\$0.00	\$24.18
IT	1.000000	1.00	0.00351738	\$7,996.06	\$2,633.81	\$9,559.54	\$6,127.28	\$6,103.01	\$9,666.46	\$108.34	\$24,162.99	\$8,459.65	\$10,254.22	\$0.00	\$8,374.88	\$4,543.40	\$786.13	\$98,775.77
IH	1.000000	1.00	0.00351738	\$125.57	\$0.00	\$66.48	\$36.58	\$0.00	\$0.00	\$0.00	\$0.00	\$188.18	\$137.96	\$0.00	\$182.90	\$47.48	\$102.00	\$882.15
IU	1.000000	1.00	0.00351738	\$1,832.20	\$0.00	\$1,864.56	\$740.76	\$777.34	\$148.08	\$0.00	\$194.16	\$351.74	\$52.69	\$0.00	\$264.86	\$0.00	\$0.00	\$6,231.39
IU	1.000000	1.00	0.00351738	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,410.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,410.11
IU	1.000000	1.00	0.00351738	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35.88
IU	1.000000	1.00	0.00351738	\$547.30	\$0.00	\$1,503.33	\$0.00	\$126.63	\$1,913.45	\$0.00	\$174.11	\$151.25	\$189.94	\$0.00	\$232.15	\$327.12	\$0.00	\$5,165.28
IK	1.000000	1.00	0.00351738	\$123.81	\$0.00	\$0.00	\$990.80	\$0.00	\$0.00	\$0.00	\$0.00	\$2,880.42	\$3,109.07	\$0.00	\$2,065.70	\$41,624.16	\$0.00	\$123.81
PT	0.821900	1.00	0.00262812	\$0.00	\$0.00	\$7,053.87	\$990.80	\$0.00	\$0.00	\$0.00	\$1,122.21	\$2,880.42	\$3,109.07	\$0.00	\$2,065.70	\$41,624.16	\$0.00	\$58,846.23
Subtotal Taxable				\$1,352,453.47	\$492,341.52	\$1,686,389.68	\$364,307.71	\$1,127,845.43	\$3,251,120.53	\$441,205.98	\$731,537.38	\$2,046,423.73	\$1,617,795.30	\$567,541.54	\$2,027,471.03	\$1,460,945.53	\$569,721.63	\$17,737,100.46
RF	1.000000	1.00	0.00319762	\$148.69	\$0.00	\$117.67	\$23.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,845.88	\$0.00	\$3,135.26
RG	1.000000	1.00	0.00319762	\$422.09	\$0.00	\$361.33	\$0.00	\$773.82	\$752.72	\$1,514.07	\$260.61	\$99.13	\$0.00	\$1,394.16	\$878.07	\$958.33	\$0.00	\$7,414.33
RP	1.000000	1.00	0.00319762	\$126.95	\$1,236.52	\$594.44	\$0.00	\$28.46	\$3,342.79	\$203.05	\$0.00	\$829.46	\$0.00	\$2,215.63	\$3,360.38	\$0.00	\$17.27	\$11,360.51
CF	1.000000	1.00	0.00351738	\$6,584.54	\$0.00	\$594.44	\$6,038.99	\$141.40	\$2,206.45	\$1,262.04	\$785.08	\$3,696.41	\$1,585.99	\$141.40	\$2,162.13	\$665.14	\$757.64	\$26,621.65
CG	1.000000	1.00	0.00351738	\$8,735.76	\$1,336.96	\$1,403.43	\$784.38	\$0.00	\$8,285.54	\$0.00	\$323.60	\$344.70	\$1,167.77	\$0.00	\$4,889.16	\$1,444.59	\$555.75	\$29,271.64
CP	1.000000	1.00	0.00351738	\$0.00	\$34.12	\$0.00	\$0.00	\$3,629.94	\$753.07	\$1,920.49	\$1,586.34	\$0.00	\$0.00	\$22.16	\$0.00	\$0.00	\$0.00	\$7,946.12
CV	1.000000	1.00	0.00351738	\$0.00	\$0.00	\$0.00	\$626.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$626.45
CW	1.000000	1.00	0.00351738	\$550.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$550.12
CZ	1.000000	1.00	0.00351738	\$0.00	\$0.00	\$109.04	\$0.00	\$365.81	\$1,243.39	\$0.00	\$0.00	\$0.00	\$186.42	\$384.10	\$0.00	\$0.00	\$0.00	\$2,288.76
HF	1.000000	1.00	0.00351738	\$664.78	\$112.56	\$0.00	\$0.00	\$222.65	\$563.84	\$88.29	\$298.27	\$401.33	\$22.51	\$2.81	\$56.28	\$0.00	\$459.37	\$2,893.69
HP	1.000000	1.00	0.00351738	\$0.00	\$102.36	\$0.00	\$0.00	\$0.00	\$346.46	\$0.00	\$0.00	\$0.00	\$0.00	\$4.22	\$0.00	\$0.00	\$0.00	\$453.04
Subtotal PIL				\$17,232.93	\$2,822.52	\$2,585.91	\$7,472.84	\$5,162.08	\$17,494.26	\$4,987.94	\$3,253.90	\$5,371.03	\$2,962.69	\$4,164.48	\$11,346.02	\$5,913.94	\$1,790.03	\$92,560.57
Total (Tax + PIL)				\$1,369,686.40	\$495,164.04	\$1,688,975.59	\$371,780.55	\$1,133,007.51	\$3,268,614.79	\$446,193.92	\$734,791.28	\$2,051,794.76	\$1,620,757.99	\$571,706.02	\$2,038,817.05	\$1,466,859.47	\$571,511.66	\$17,829,661.03

2023 Returned Roll CVA

RTCC	Ratio	Disc	2023 County Rate	Bancroft	Carlow-Mayo	Centre Hastings	Deseronto	Faraday	Hastings Highlands	Limerick	Meadoc	Marmora and Lake	Stirling-Rawdon	Tudor and Cashel	Tweed	Tyendinaga	Wollaston	County-Wide
RT	1.000000	1.00	0.00319762	317,811,900	149,540,500	473,000,733	102,428,800	340,810,718	984,828,300	136,208,000	201,714,900	601,141,263	435,807,802	176,287,300	573,124,014	411,987,120	173,447,400	5,078,138,750
FT	0.250000	1.00	0.00079941	1,938,200	5,926,200	56,408,700	228,000	448,400	3,808,700	0	36,726,400	14,280,400	126,405,130	474,800	48,176,000	69,240,080	2,914,000	366,975,010
TT	0.250000	1.00	0.00079941	8,275,900	6,001,900	2,357,000	0	9,361,300	15,868,400	2,655,600	1,029,700	9,745,100	2,156,800	2,335,100	6,314,040	2,328,900	6,657,500	75,087,240
NT	1.000000	1.00	0.00319762	556,500	0	1,000,000	524,000	0	0	0	0	0	0	0	0	0	0	2,080,500
MT	1.000000	1.00	0.00319762	19,097,800	0	4,555,600	3,056,000	0	0	0	0	4,815,100	5,361,600	0	5,462,000	0	0	43,348,100
GT	1.100000	1.00	0.00351738	69,164,500	568,200	23,301,010	4,575,900	6,371,800	19,962,400	976,100	6,114,600	20,301,100	25,311,198	453,600	33,088,121	10,927,200	1,792,000	222,907,729
CT	1.100000	1.00	0.00351738	0	0	0	0	0	0	0	94,000	0	54,000	0	0	0	0	148,000
CH	1.100000	1.00	0.00351738	1,151,000	0	93,000	0	0	0	0	0	0	0	0	934,000	0	0	2,178,000
CU	1.100000	1.00	0.00351738	911,500	0	375,300	0	102,800	418,800	0	153,200	161,000	109,800	0	525,400	0	36,900	2,794,700
CX	1.100000	1.00	0.00351738	1,149,200	0	1,568,500	329,500	125,000	130,000	0	2,364,500	1,580,500	274,500	0	331,600	391,500	37,000	8,281,800
C7	1.100000	0.25	0.00087935	0	0	0	0	0	0	0	0	0	16,900	0	10,600	0	0	27,500
IT	1.100000	1.00	0.00351738	2,273,300	748,800	2,717,800	1,742,000	1,735,100	2,748,200	30,800	6,869,600	2,405,100	2,915,300	0	2,381,000	1,291,700	223,500	28,082,200
IH	1.100000	1.00	0.00351738	35,700	0	18,900	10,400	0	0	0	0	53,500	37,800	0	52,000	13,500	29,000	250,800
IU	1.100000	1.00	0.00351738	520,900	0	530,100	210,600	221,000	42,100	0	55,200	100,000	16,400	0	75,300	0	0	1,771,600
IU	1.100000	1.00	0.00351738	0	0	0	0	0	685,200	0	0	0	0	0	0	0	0	685,200
IJ	1.100000	1.00	0.00351738	0	0	0	0	0	0	0	0	10,200	0	0	0	0	0	10,200
IX	1.100000	1.00	0.00351738	155,600	0	427,400	0	36,000	544,000	0	49,500	43,000	54,000	0	66,000	93,000	0	1,468,500
IK	1.100000	1.00	0.00351738	35,200	0	0	0	0	0	0	0	0	0	0	0	0	0	35,200
PT	0.821900	1.00	0.00262812	0	0	2,684,000	377,000	0	0	0	477,000	1,096,000	1,183,000	0	786,000	15,838,000	0	22,391,000
Subtotal Taxable				423,077,200	162,785,600	569,038,043	113,482,200	359,212,118	1,029,036,100	139,870,500	255,598,600	655,732,263	595,704,230	179,550,800	671,326,075	512,111,000	185,137,300	5,855,662,029
RF	1.000000	1.00	0.00319762	46,500	0	36,800	7,200	0	0	0	0	0	0	0	0	890,000	0	980,500
RG	1.000000	1.00	0.00319762	132,000	0	113,000	0	242,000	235,400	473,500	81,500	31,000	0	436,000	274,600	299,700	0	2,318,700
RP	1.000000	1.00	0.00319762	39,700	386,700	0	0	8,900	1,045,400	63,500	0	259,400	0	692,900	1,050,900	0	5,400	3,552,800
CF	1.000000	1.00	0.00351738	1,872,000	0	169,000	1,716,900	40,200	627,300	358,800	223,200	1,050,900	450,900	40,200	614,700	189,100	215,400	7,568,600
CG	1.000000	1.00	0.00351738	2,483,600	380,100	399,000	223,000	0	2,355,600	0	92,000	98,000	332,000	0	1,390,000	410,700	158,000	8,322,000
CP	1.000000	1.00	0.00351738	0	9,700	0	0	1,032,000	214,100	546,000	451,000	0	0	6,300	0	0	0	2,259,100
CV	1.100000	1.00	0.00351738	0	0	0	178,100	0	0	0	0	0	0	0	0	0	0	178,100
CW	1.100000	1.00	0.00351738	156,400	0	0	0	0	0	0	0	0	0	0	0	0	0	156,400
CZ	1.100000	1.00	0.00351738	0	0	31,000	0	104,000	353,500	0	0	0	53,000	109,200	0	0	0	650,700
HF	1.100000	1.00	0.00351738	189,000	32,000	0	0	63,300	160,300	25,100	84,800	114,100	6,400	800	16,000	0	130,600	822,400
HP	1.100000	1.00	0.00351738	0	29,100	0	0	0	98,500	0	0	0	0	1,200	0	0	0	128,800
Subtotal PIL				4,919,200	837,600	748,800	2,125,200	1,490,400	5,090,100	1,466,900	932,500	1,553,400	842,300	1,286,600	3,346,200	1,789,500	509,400	26,938,100
Total (Tax + PIL)				427,996,400	163,623,200	569,786,843	115,607,400	360,702,518	1,034,126,200	141,337,400	256,531,100	657,285,663	600,546,530	180,837,400	674,672,275	513,900,500	185,646,700	5,882,600,129